FINANCIAL PLAN

# 2021 - 2025



CONTENTS

[LEADER’S FOREWORD 1](#_Toc62751926)

[CHAPTER 1: POLICY CONTEXT 3](#_Toc62751927)

[CHAPTER 2: FINANCIAL STRATEGY 12](#_Toc62751928)

[CHAPTER 3: REVENUE BUDGET 17](#_Toc62751929)

[CHAPTER 4: SCHOOLS 42](#_Toc62751930)

[CHAPTER 5: HOUSING REVENUE ACCOUNT (HRA) 45](#_Toc62751931)

[CHAPTER 6: COMMONWEALTH GAMES 51](#_Toc62751932)

[CHAPTER 7: CAPITAL STRATEGY 57](#_Toc62751933)

[CHAPTER 8: SECTION 25 REPORT – ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES 66](#_Toc62751934)

[APPENDIX A: MEDIUM TERM FINANCIAL PLAN 75](#_Toc62751935)

[APPENDIX B: GRANTS 76](#_Toc62751936)

[APPENDIX C: RESERVES POLICY 83](#_Toc62751937)

[APPENDIX D: OTHER EARMARKED RESERVES 89](#_Toc62751938)

[APPENDIX E: BUDGET RISK 90](#_Toc62751939)

[APPENDIX F: PRESSURES 98](#_Toc62751940)

[APPENDIX G: SAVINGS 108](#_Toc62751941)

[APPENDIX H: COUNCIL TAX 115](#_Toc62751942)

[APPENDIX I: CAPITAL RECEIPT FLEXIBILITY 116](#_Toc62751943)

[APPENDIX J: REVENUE BUDGET 117](#_Toc62751944)

[APPENDIX K: HRA BUSINESS PLAN 121](#_Toc62751945)

[APPENDIX L: CAPITAL POLICIES 122](#_Toc62751946)

[APPENDIX M: TREASURY MANAGEMENT STRATEGY 125](#_Toc62751947)

[APPENDIX N: TREASURY MANAGEMENT POLICY 135](#_Toc62751948)

[APPENDIX O: SERVICE & COMMERCIAL INVESTMENT STRATEGY 145](#_Toc62751949)

[APPENDIX P: CAPITAL RESOURCES 153](#_Toc62751950)

[APPENDIX Q: CAPITAL PROGRAMME 156](#_Toc62751951)

[APPENDIX R: TEN YEAR SUMMARY CAPITAL PROGRAMME 161](#_Toc62751952)

[APPENDIX S: DEBT REPAYMENT POLICY 163](#_Toc62751953)

[APPENDIX T: PRUDENTIAL INDICATORS 168](#_Toc62751954)

[APPENDIX U: PAY POLICY STATEMENT 172](#_Toc62751955)

[APPENDIX V: FEES AND CHARGES 183](#_Toc62751956)

LEADER’S FOREWORD

This document sets out the Financial Plan for the Council for the 2021/22 financial year, outlining the vision and priorities that will inform future decisions and spending.

The plan has been produced against a backdrop of the ongoing COVID-19 pandemic and it would be remiss of me not to highlight the tragic impact that the last year has had across our city. Families have lost loved ones, businesses have struggled and jobs have been lost. Many people have struggled financially, mentally and in lots of other ways. The pandemic has highlighted long-standing issues and inequalities that must be tackled to ensure that every neighbourhood and every community across Birmingham benefits from the recovery to come.

And we will recover together as a city.

We've seen the very best of our city, with families pulling together, neighbours looking out for each other and communities showing real strength and spirit.

Now we will heal together, and this plan outlines our vision for:

* An entrepreneurial city to learn, work and invest in
* An aspirational city to grow up in
* A fulfilling city to age well in
* A great city to live in
* A city whose residents gain the most from hosting the 2022 Commonwealth Games
* A city that takes a leading role in tackling climate change

Starting with the introduction of the Government-mandated Clean Air Zone this summer, we will take decisive action in response to the climate emergency, making Birmingham a cleaner, greener and healthier place to live and work.

Birmingham is, and always has been, a resilient city. The strengths and assets that made this an attractive place to live, work and invest before COVID-19 have not gone away – in fact they are now more important than ever.

* HS2 is still happening, bringing jobs and opportunities.
* Some of the UKs biggest companies, such as PwC and HSBC are proud to call the city home.
* We have fantastic universities that are producing a strong pipeline of talent.
* And next year we play host to the 2022 Commonwealth Games - a huge event that will really put Birmingham on the global stage.

We will make these ongoing strengths work for the people of Birmingham, building more homes, creating more jobs and ensuring that the benefits are felt in every street, neighbourhood and community.

But though there are many reasons for optimism, this is also a city of challenges; a city where over a decade of austerity has left its mark on our communities and public services.

This Financial Plan outlines how we will meet those challenges, improving and modernising services and working with our partners to tackle inequalities to support and protect the most vulnerable in our city.

Just as we have done throughout the pandemic, Birmingham will pull together and together we will build a better Birmingham.

CHAPTER 1: POLICY CONTEXT

1. Introduction
   1. The Medium Term Financial Plan (MTFP) is an important strategy which will enable the Council to seize significant opportunities and deliver upon key priorities, for the benefit of the citizens of Birmingham.
   2. It will do so by setting out how the Council will utilise the resources it has at its disposal, in the most effective and efficient way to promote opportunities and tackle inequalities in all parts of our diverse communities.
   3. Despite the challenges posed by the pandemic, there is room for optimism.
   4. In less than 18 months one of the biggest sporting events in the world, the Commonwealth Games will begin in Birmingham;
   5. High Speed Rail (HS2) is due to arrive by late 2026 which will create approximately 26,000 jobs within the city and increase economic output by £4bn per year.
   6. The city’s ambition to tackle climate change will not only improve our air quality and natural environment it will also deliver economic growth and job opportunities via decarbonisation (as set out in the Route to Zero Action Plan).
   7. The impact of COVID-19 has been felt in respect of the tragic loss of human life, the restrictions it has placed on our everyday lives and in terms of the significant economic impacts it has had on workers and businesses across the city.
   8. In Birmingham the crisis has revealed both the issues we need to put right and our capacity to adapt and to take radical action when this is called for. It has highlighted the strength and solidarity of Birmingham’s citizens and communities and their capacity to take voluntary action and unite to support those in need; the Council’s delivery capabilities, our capacity for innovation, and our renewed sense of purpose; and the potential of the city’s many strong partnerships to drive improvement and change, including the regional partnership of the West Midlands Combined Authority (WMCA) and Local Enterprise Partnerships.
   9. However, worryingly, it has also highlighted the chronic and structural inequalities in the city and the continued level of poverty and vulnerability in some groups and communities. Many households remain in a precarious state, relying on parts of the labour market that have been weakened and made fragile by the pandemic.
   10. This is an issue the Council will be firmly focused on during the period of this MTFP; we aim to drive a fundamental reset of life chances for the people of Birmingham and we centre equality and aspiration in our Birmingham City Council Delivery Plan for 2020-2022.
   11. COVID-19 has also revealed that many of our public services are stretched, fragile and not well designed to provide protection and resilience to our communities and to help individuals and families to overcome inequalities or give them a fair opportunity in life. Following the economic impact of COVID-19, the period of the MTFP looks like one of continuing austerity in the funding of local services, which presents an enormous challenge as we try to respond to these needs.
   12. However, the prudent management of the Council’s finances over recent years, which has seen a strengthening of financial resilience through a controlled approach to borrowing and the effective retention and management of appropriate reserves, puts the Council in a robust position to grasp the opportunities, support the recovery from COVID-19 and enable essential change within the organisation.
2. Birmingham City Council Delivery Plan 2020- 2022
   1. This Delivery Plan sets out our work programme for the next 18 months, with a continued focus on our six priority outcomes for Birmingham:
      * An entrepreneurial city to learn, work and invest in
      * An aspirational city to grow up in
      * A fulfilling city to age well in
      * A great city to live in
      * A city whose residents gain the most from hosting the 2022 Commonwealth Games
      * A city that takes a leading role in tackling climate change
   2. During these 18 months we will focus on understanding where the city can and should be over the next 10 to 20 years. Working in partnership with others, we will develop comprehensive proposals for change to maximise the opportunities to tackle inequality and address both long-standing and new challenges facing the city.
   3. We will also focus on the specific deliverables and commitments we need to achieve over the next 18 months and how we will do this. We will work to get the basics right as well as delivering on other critical priorities, taking into account the city’s challenges and opportunities including ensuring the city is ready for and benefits from the Birmingham 2022 Commonwealth Games and supporting the city to respond and then recover from the Coronavirus pandemic. This activity includes tasks that are specific to particular areas of the Council as well as cross-cutting priorities involving several Council services which need to be delivered in a joined-up way, both across the organisation and partnerships.
3. Our Longer Term Goals
   1. We have identified three priority areas in our Delivery Plan which we believe are fundamental to tackling the critical challenges of creating a more equal and inclusive city whilst managing demand on council services to a more affordable level. These are areas we need to shape now and continue to develop beyond 2022.
   2. **Area 1 – Shifting our focus from crisis to prevention**
      1. We need to increase our efforts to help and support individuals and families at the early stages of an issue or crisis in their lives, before it results in a more substantial statutory need. We need to work with people differently, drawing and building on the support that exists in the community, as well as joining up professional disciplines on the frontline: giving them all a common mission to help people stay afloat and then thrive.
      2. This is about joining up, integrating and reforming services using data and insight to reach out and find people most at risk, identifying the help and support they need and finding the resources and solutions that exist, often in the community, to meet that need.
      3. Our approach will continue the work the Council has already undertaken in respect of the localisation of services and the development of hubs, building a platform that enables the network of resources to grow and be sustained. We will work closely with services users, the Community and Voluntary Sector in the city and draw on best practice from elsewhere.
      4. Working in this way, outcomes will be better for individuals by supporting them in ways that help them before they reach a tipping point and for the Council by reducing demand over the long term.
   3. **Area 2 – Increasing the pace and scale of growth, for those that need it the most, while delivering our climate change objectives** 
      1. The pandemic has inevitably led to a slowing down of economic growth in the city and has severely damaged some key sectors. We need to use our landholdings and access to low cost finance, while also leveraging opportunities such as the development of HS2 and the Commonwealth Games, to build back up the pace and scale of growth across the city. We need to focus on infrastructure, including social and affordable housing, supporting our town centres and local high streets and creating opportunities for local people.
      2. By adopting an interventionist approach, the Council can stimulate developments that might otherwise not happen, becoming an enabler of a more inclusive and sustainable economy that benefits those who need it most.
      3. While it is important to deliver growth, social and economic prosperity must go hand in hand with the need to take action to respond to the climate and ecological emergency. Birmingham’s size, political commitment, historic association with technology, engineering and innovation and outstanding research facilities means the city is exceptionally well placed to become a global leader in tackling climate change.
      4. Over the coming 18 months the Council will bring forward proposals to build wider funding and delivery partnerships for the exploration and implementation of climate change and carbon reduction activity in the city.
   4. **Area 3 – Delivering new ways of working** 
      1. The pandemic has given rise to a significant shift in some of the Council’s working arrangements and we need to take forward and make permanent those that have delivered benefits to our staff, our residents and our services.
      2. We intend that 80-85% of our workforce will continue to work in an agile and flexible manner; this has made a significant positive contribution to workforce equalities and talent management, opening up opportunities for example, to those with caring responsibilities to grow and develop in the workplace.
      3. With this change, our office accommodation becomes spaces for collaboration underpinned by technology that enables hybrid meetings and access to data remotely. This approach directly responds to and supports our early intervention priority, enabling hub and community-based working that is consistent across the Council and supported by new technology and workforce protocols. It also pump-primes our refreshed approach to growth, quickly releasing prime city centre and other assets for potential re-development by the Council. This doesn’t always mean selling off important community assets to the highest bidder, a considered approach will be taken to enable development of community spaces, new homes and financial returns for the Council.
      4. But we know we must continue to improve those frontline services: street cleansing and refuse collection; enforcement; housing management; children services; Special Educational Needs and Disabilities (SEND); adult social care and our overall approach to customer services. Reforming and changing the way we work provides the financial breathing space to consolidate, improve and invest in those core services.
      5. This new approach provides the basis for making significant savings in the short term, something that our MTFP demands with little or no impact on frontline service delivery.
4. Participation and Engagement
   1. A common theme running through all of our goals is the need to listen to, understand and work more closely with our residents and communities. Our city continues to face big challenges in the years ahead and we must all pull together, pooling our efforts, knowledge and expertise, to make Birmingham a thriving city once again for the benefit of all of our citizens.
   2. We recognise that we must involve our citizens in a more proactive and meaningful way through strategic engagement and participation to enable them to play an active role in civic life and empower them to influence service design and delivery. We must draw on the experience of residents to understand the issues they face and what’s important to them in tacking these issues and to develop solutions together. This will include a strong focus on those priorities identified in our annual residents’ survey - street cleanliness, police presence, refuse collection service and levels of crime.
   3. We have seen, during the pandemic, how effective a coordinated voluntary, community, faith and social enterprise response can be in supporting individuals and neighbourhoods cope with the challenges presented. We have worked closely with the sector, strengthening our relationship and developing our understanding of how we can more effectively serve communities and create greater trust. We will continue to build on this in our continued efforts during the period of this plan.
   4. We have already started work with the sector and other partners on initiatives including the Birmingham Recovery Framework which focuses on six key recovery themes. It emphasises the need for an inclusive economic recovery built on collaborative public services, stronger community capacity and citizen resilience and with a more significant focus on localised working in neighbourhoods.
5. Improvement journey
   1. The Council has faced big challenges over the last decade. At the same time as having to manage steeply declining resources, we have also had to address issues within our organisation, including financial management, service performance, and organisational culture. The Council has made substantial progress on these issues, recognised by the easing of external scrutiny and oversight from UK Government. We have worked together with our partners and listened to the advice of external experts to become a more effective organisation.
   2. This improved effectiveness has been essential during the pandemic; our external Non-Executive Advisors have commented that we have adapted well to the crisis, maintaining good risk management and managing the financial pressures arising from it in an exemplary way.
   3. We have also significantly improved our governance and developed a strong “one team” approach to leadership; Birmingham Children’s Trust and the Children’s Partnership are working well, and the Improvement and Transformation programme provides the basis for significant further improvement in services and the implementation of an effective “life course” approach; and we have made improvements to those services rated as priority by residents including refuse collection and street cleansing.
   4. We have already come a long way on our improvement journey but recognise there is more we can do, and our Delivery Plan reflects this.
6. Opportunities & Challenges
   1. **Opportunities**
      1. Since 2012, the Council has put £3.486bn capital spend into the city, improving roads, schools, housing, leisure facilities, and culture, arts and heritage. Despite the Coronavirus pandemic, major projects such as HS2, the £700 million Paradise Development, and Smithfield have continued, ensuring the city’s economy can thrive helping to establish Birmingham as a world-class city.
      2. The city has a strong and diverse business sector and is becoming a hub for advanced manufacturing, financial services, and technology. It is also the most entrepreneurial city outside London. Our strong business base, combined with the concentration of world-class universities, means the city is well-placed to harness the economic opportunities of the future, including digital, automation, and decarbonisation.
      3. Birmingham is the most ethnically and culturally diverse city outside of London. This diversity brings with it a rich mix of creativity, entrepreneurship, skills, and talent that all contribute to the city’s social and economic vitality. We are also a young city, with 46% of citizens under the age of 30, which presents huge potential for accelerated growth, fairer distribution of wealth, and opportunities for innovation across all spheres of life.
      4. The pride and passion in Birmingham are clear. Our citizens are overwhelmingly positive about calling Birmingham home: 78% are proud to live in Birmingham and 75% feel there is good community cohesion amongst different ethnic groups in their local area.
      5. The city is also benefitting from the Birmingham 2022 Commonwealth Games which will be the biggest sporting and cultural event ever to be held in the city. This once in a lifetime event will be witnessed by a global audience of over one billion people driving further investment in the city to benefit local people.
      6. We have a strong partnership network in the City Board and work collaboratively with other partners including the West Midlands Combined Authority and other local authorities to draw on our collective experience and expertise to identify best practice and develop innovation so that we can take advantage of the wealth of opportunity our city provides.
      7. The next decade has the potential to be the start of a “golden generation” for the city and the Council, as one of the leaders of place, will have a key role in delivering this together with our partners, residents and communities.
   2. **Challenges**
      1. Birmingham is a city with high levels of deprivation and poverty. Birmingham is ranked the 7th most deprived local authority in England, with over 490,000 of Birmingham residents estimated to live in the top 10% most deprived areas in England. 41% of children live in poverty (compared to a national average of 31%), with many families affected by welfare cuts and living with financial insecurity.
      2. The structural inequalities that exist within our city hold many of our communities back and they drive the demand for services we can no longer afford to meet. For too many, prospects remain conditioned by their race, their sex, their age and other characteristics. This is damaging for them, costs the Council and other public services money we cannot afford and threatens the long term cohesion of our city. The Council has already committed itself to address these inequalities, recently publishing “Everyone’s Battle, Everyone’s Business” – a call to action for the Council and the city – focusing on the key areas of leading by example as an employer, with the goal to ensure that our workforce properly reflects the communities we serve, challenging inequalities in every community and celebrating and sharing the city’s stories of diversity and dynamism.
      3. The pandemic has further exposed the inequalities experienced by many of our citizens, it has highlighted existing inequalities in terms of low-income work, education, health, and housing, and has also revealed new divides in terms of the ability to work and learn from home, access to green space, and the extent of digital and financial exclusion. Our initial exploration of this impact was presented in a report to Cabinet in July 2020 and an update will be presented to Cabinet at the same time as this MTFP.
      4. Understanding how the crisis has affected and will continue to affect our different communities is vital in shaping our recovery efforts as the city emerges from the COVID-19 pandemic. We are working collaboratively to collect and analyse local insight and intelligence and have used this when developing our draft COVID-19 Economic Recovery Plan which sets out the Councils intended contribution towards the recovery and the joint Recharge the West Midlands investment case to Government which explains the wider regional approach.
      5. Our Delivery Plan sets out a comprehensive performance framework which will further develop the evidence base, creating a better understanding of our impact as an organisation and of broader state of the city factors. This will help the Council and partners to learn lessons and inform future strategy to deal with the fractures in the economy brought about by the pandemic and the further challenges presented by Brexit.
      6. We must also reform our services, so that they recognise and respond to identified root causes of deprivation, poverty and inequality. This reform agenda will in part be about changing how our services operate, but must also focus on how to involve people, building on their strengths and encouraging their contribution to help shape the fortunes of our city and neighbourhoods.
      7. Birmingham is growing rapidly, with an estimated population of 1.16 million in 2020 which is expected to increase to 1.25 million by 2032. This increasing population has led to pressure on housing supply with estimates indicating that 89,000 new homes are needed by 2031. Homelessness also remains a challenging issue with 1 in 66 people in the city being affected. A lack of affordable and good quality housing has an impact on all aspects of life, including physical and mental wellbeing, relationships, financial security, and job prospects and is something we as a Council must prioritise.
      8. All of these challenges and complexity are compounded by new threats that Councils and other public sector organisations weren’t designed to deal with including climate change; rapid technological change; globalisation; terrorism and violent extremism. These threats demand fresh thinking and also have to form part of our future plans.
   3. **Financial challenge**
      1. The next eighteen months looks to be one of the most challenging periods in public sector finance. The immense financial impact of COVID-19 after a decade of austerity and the increasing demand for our services pose a real threat to the financial sustainability of the city and Council.
      2. The Government’s agenda for the period following the current crisis is not yet fully clear, and additional uncertainty has been created by the further postponement of a full three-year spending review to 2021. The Government has set out plans for a significant increase in capital investment and its intention to follow a policy of “levelling up” by boosting investment in the regions. However, there is less clarity of intention on revenue spending and the Spending Review announced plans for spending on public services in 2021/22 which are lower than those announced in the March 2020 Budget. Spending commitments on health and defence and the pressure to control borrowing provide a challenging context for decisions on the funding of local government services. There is also ongoing uncertainty about the future funding and delivery of adult social care services, with a green paper due in the new year. The Spending Review announced that councils can draw on another increase in Council Tax to fund increasing pressures in adult social care, but this is not a sustainable solution in the longer term. Finally, the Government’s plans for reforming the funding of local government may also be taken forward in the year ahead after being stalled for some time (the so called “fair funding review” and the local retention of Business Rates) and the current review of Business Rates will be concluded in the spring. In addition, the Government has responded to some councils’ use of cheap borrowing from the Public Works Loans Board to finance income generating commercial investments, by changing lending terms to outlaw borrowing primarily for yield. Birmingham has never engaged in borrowing to invest in properties simply to generate rental income.
      3. In November 2020 when we refreshed the MTFP to give us a baseline for commencing the budget process, we faced a substantial budget deficit over the next four years, ranging from £92.9m in 2021/22 to £109.9m by 2024/25 with a very uncertain outlook over the longer term. It is therefore more important than ever that we stabilise the Council’s finances and balance the books, ensuring that we are well positioned to tackle those challenges and priorities highlighted above. This MTFP achieves that, reducing the gap to around £81m by 2024/25.
      4. We have a Finance Improvement Plan in place and by 2022 this will have delivered the improvements we need to gain a 3-star CIPFA Financial Management rating, with robust financial planning and business case development practice embedded across the organisation. A key enabler providing an efficient and effective back-office to the Council will be our investment in a state-of-the-art Finance, Procurement and Human Resources system.
      5. This MTFP provides firm financial forecasts for income and expenditure driven by our Delivery Plan, supporting effective allocation and prioritisation of resources to critical work and projects over a longer period. This MTFP, together with our Directorate Business Plans and our new performance management framework, will support the monitoring of performance against our ambitions, giving us a clear picture of our progress both as a Council and as a city.

CHAPTER 2: FINANCIAL STRATEGY

1. Overview
   1. The Council a year ago set a Financial Plan for 2020-2024 that invested in services and set out savings plans that would deliver a balanced budget over that period. However, by March the COVID-19 pandemic had impacted the UK and across the world. Government and public sector financial plans have been significantly changed and the outlook remains uncertain. It is in this context that the Council has set out its Financial Plan for 2021-2025.
   2. In responding to the COVID-19 pandemic in 2020 the Council promptly put in place weekly monitoring and reporting of financial impacts and quantified financial risks, a process that the Local Government Association held up as an example to others. The Council lobbied and engaged with Government directly over the need for sufficient funding for the impacts of COVID-19. Through rigorous and diligent financial management coupled with additional funding provided by the Government the Council forecasts to spend within its budget for 2020/21.
   3. The Council undertook a mid-year update to its Medium Term Financial Plan at the end of September and reported the findings in November to both Cabinet and O&S Resources, alongside its Delivery Plan proposals.
   4. The Local Government Settlement announced in December 2020 only provided funding for 2021/22. There is significant uncertainty over the level of resources available to the Council beyond 2021/22.
   5. The Financial Plan 2020-2024 assumed annual increases in Council Tax at the maximum permissible level of 1.99%. Given the significant pressure on Social Care services reflected in the budget proposals the Council will increase Council Tax further in 2021/22 by the 3% adult social care precept announced by the Government in the Local Government Settlement. Council Tax will therefore rise by 4.99% in 2021/22.
   6. The Council will also continue to invest, through the capital programme, in priorities such as continuing to retain and improve Council owned assets, including its buildings and roads, and facilitating the growth in the Birmingham economy through major projects and supporting businesses in the city. The Delivery Plan will bring forward further opportunities for investment.
   7. The Financial Plan 2021-2025 should be viewed as a provisional plan that sets out a path through the uncertainty of 2021/22 and 2022/23 with the expectation that work on the Delivery Plan will yield proposals in the future that address the long term financial sustainability of the Council, with the initial financial contributions impacting in 2022/23.
2. Medium Term Funding Outlook
   1. Significant uncertainty remains over the Council’s resources beyond 2021/22. There are a number of Government policy announcements and decisions that are expected in the near future that create significant uncertainty over forecasting the level of resources for the Council over the medium term.

Comprehensive Spending Review

* 1. In October 2020 the Government announced a one-year Comprehensive Spending Review. Firm allocations of Government funding are only known for 2021/22 and the Council will have to wait for the next Comprehensive Spending Review for more certainty over longer term funding.

Local Government Fair Funding Review

* 1. The Government has been conducting a review of local government funding distribution called the Fair Funding Review, recently changed to the Review of Relative Needs and Resources.
  2. The outcome of the review was expected in 2020 for implementation in 2021/22. However earlier in the year the Government announced it would not proceed with the implementation of the review in 2021/22. The latest position set out in the Local Government Finance Settlement in December 2020 was that the Government, once the pandemic is over, will work with local government to understand the lasting impact the pandemic has had on service demands and revenue raising. It will then revisit the priorities for reform of the local government finance system.

Local Retention of Business Rates

* 1. Since 2017/18 the Council, along with the other West Midlands District Councils has been in a 100% Business Rates Retention Pilot. As such it has forgone Government Revenue Support Grant in order to retain 100% of Business Rates income.
  2. The Government had intended to introduce 75% Business Rates retention nationally from 2021/22 alongside a planned periodic reset of accumulated Business Rates growth, redistributing local Business Rates growth across all local authorities based on need. This was expected to result in a loss to the Council of around £17.5m. However, the Government announced in 2020 that it would not proceed with 75% Business Rates retention in 2021/22 nor would it reset accumulated Business Rates growth in 2021/22. In the Local Government Finance Settlement 2020 the Government stated that final decisions will be taken in the context of the 2021 Spending Review. The Council’s planning assumption is for the Business Rates Retention Pilot to continue and there to be no reduction in resources over the period of the Financial Plan.

Brexit

* 1. It is to be welcomed that a Brexit deal was concluded in so far as it removes some of the uncertainty. However, there are expected to be impacts on the Council moving forward, although the current pandemic and economic crisis makes is difficult to form a clear view on the impacts for the Council. Particularly, regarding the replacement of EU grant funding by the UK Shared Prosperity Fund, the impacts on the supply chain and the ability to deliver services, there is little information available on all of these issues.

Savings Delivery

* 1. The Council has significantly improved its delivery of savings in recent years. Table 2.1 below demonstrates this improvement.

Table 2.1 Previous Savings Delivery

|  |  |  |  |
| --- | --- | --- | --- |
|  | **Planned Savings** | **Savings Delivered** |  |
| **£m** | **£m** | **%** |
| 2016/17 | 88.2 | 32.4 | 37% |
| 2017/18 | 70.9 | 48.3 | 68% |
| 2018/29 | 52.9 | 42.8 | 81% |
| 2019/20 | 46.2 | 38.7 | 84% |
| 2020/21\* | 22.1 | 17.2 | 78% |

\* Month 9 position

* 1. COVID-19 has had an impact on the ability of the Council to deliver some of its savings planned for 2021/22 and onwards. The Financial Plan 2021-2025 reflects a realistic position for the savings programme going forward.

1. Capital Programme
   1. The Council has a large and complex capital programme driven particularly by the Council Plan. COVID-19 has impacted the capital programme in 2020/21 resulting in significant slippage of schemes into future years, changes to a number of schemes and additional costs.
   2. The Capital Strategy priorities for new projects and programmes are focussing on Council Plan driven expenditure, statutory requirements and proposals that support revenue savings, income or service modernisation. Supporting the Capital Strategy are the Property Strategy and the Commercialisation Strategy. These are set out in Chapter 7.
   3. The Council will continue to manage its borrowing in accordance with CIPFA’s Prudential Code and has a prudent policy for debt repayment set out in its Minimum Revenue Provision policy. Future council borrowing from the Public Works Loans Board will need to comply with new lending terms that prevent local authorities from using its loans to buy investment assets primarily for yield.
2. Financial Resilience

Reserves

* 1. The Council holds significant levels of reserves. Reserves are held for specific purposes and are intended to be used when the activity for which they are held comes due. The Council also holds General Reserves which are available to the Council to manage emergencies and exceptional unforeseen events. Reserves are only available to use once and cannot be used as a replacement for ongoing funding requirements. The following chart shows the movement in those reserves over time.
  2. The Council’s Reserves Policy (Appendix C) makes it clear that general reserves should not be used to mitigate the requirement to make ongoing savings and these reserves have not been used to mitigate savings. A review of reserves was undertaken as part of the mid-year refresh of the Medium Term Financial Plan. As a result, Cabinet agreed to increase the General Fund Reserve to £38.4m to represent 4.5% of the Council’s net budget and £50m was identified from existing reserves to support the implementation of the Delivery Plan which delivers a financially sustainable position in the medium term. The budget for 2021/22 plans a contribution of £38.7m to increase the Financial Resilience Reserve to £114.5m to provide further financial resilience for the Council given the huge uncertainty caused by the COVID-19 pandemic.

CIPFA Financial Resilience Index

* 1. The Financial Plan 2020-2025 considered CIPFA’s Financial Resilience Index published in December 2019. The assessment was that the Council was in a relatively healthy financial position compared to other similar authorities. CIPFA have yet to update the Financial Resilience Index. However the following points that build on that assessment should be noted:

Reserves

* + - The proposals in the budget for 2021/22 increase the level of the Financial Resilience Reserve, strengthening the Council’s financial position.

Administration

* + - The Council’s external auditor gave an unqualified opinion on the 2019/20 financial statements.
    - The auditor stated they are satisfied that, in all significant respects, except for two individual reports related to the Commonwealth Games and the Council’s Highways PFI agreement, the Council put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ending 31 March 2020.

A full breakdown of the 2019 CIPFA Resilience Index can be seen [here](https://www.cipfa.org/services/financial-resilience-index/financial-resilience).

CHAPTER 3: REVENUE BUDGET

1. As set out in Chapter 2, the Council’s Medium Term Financial Plan for the period 2021/22 to 2024/25 is being set in a period of unprecedented uncertainty, largely as a result of the ongoing impact of COVID-19.
2. The Council has therefore taken a prudent approach in its estimation of additional income, and the forecasting of expenditure for the medium term. Reserves have been strengthened in order to manage the risks associated with the current uncertainty and £44.2m has been held in a newly created earmarked reserve, COVID Support Grant, to manage potential risks associated with the ongoing impact of COVID-19.

INCOME

1. The Council has four main sources of funding: grants from Central Government, a share of Business Rates income, Council Tax income and locally raised revenue through fees and charges, sales, rents, etc. The overall resources available to the Council for 2021/22 to 2024/25 are summarised in the table below. It is anticipated that there will be a 4.9% increase in the Council’s level of income compared to the 2020/21 levels, including funding being passported to schools and benefits claimants. Corporate and Directorate funding is expected to increase by 6.7% over the period, representing the change in income to directly fund services.

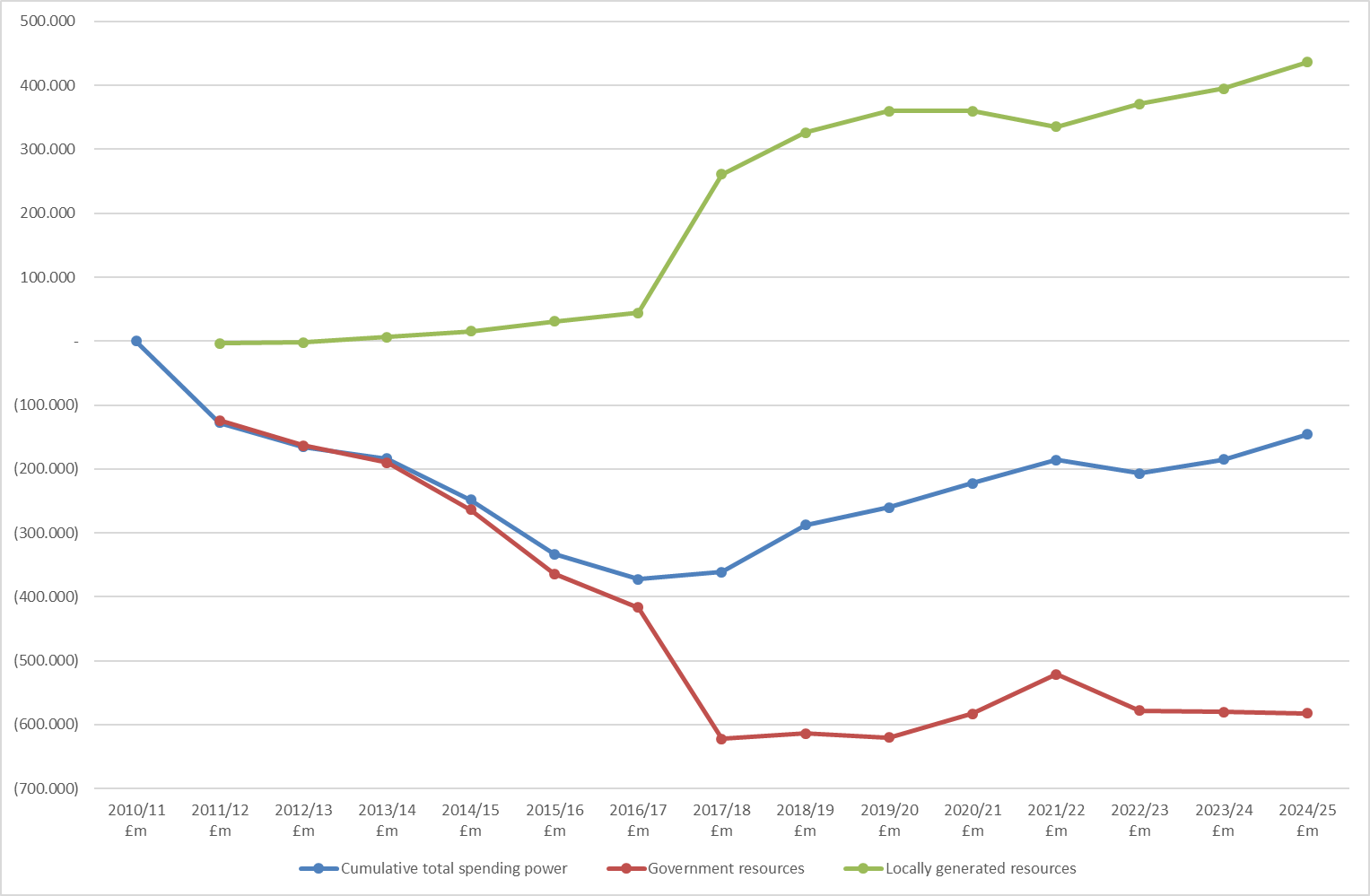
Table 3.1 General Fund Grant and External Income



The table above excludes use of reserves which are discussed later in Chapter 3

1. External Income has been forecast from 2021/22 based on information in the Savings Programme and CPI forecasts for future years.
2. For the time being, Schools' funding has been assumed to remain unchanged in future years. No adjustments for schools transferring to academies or changes in funding formula have been made as there is too much uncertainty at present. However, schools will be required to contain spend within the resources available.
3. We have not sought to forecast future demand in this area, especially for Benefits
4. From the table above, it can be seen that a significant proportion of income is due to locally generated income and therefore, there is a strong incentive for the Council to plan for and achieve taxbase growth for both Council Tax and Business Rates. Combined, Council Tax and Business Rates income funds around 22% of total gross general fund expenditure. The disadvantage of this reliance is that the Council also bears the risk of any downward trends in the income, such as is the case during the COVID-19 pandemic when businesses continue to struggle through the periods of restrictions and there is a significant increase in the number of Council Tax support claimants. Since 2011/12 increasingly the burden of funding the Council’s budget has fallen on Birmingham tax payers. This is illustrated in the chart below which shows the cumulative real spending power changes over time.

Figure 3.2 Changes in Birmingham's Spending Power from 2010/11 to 2024/25



1. Business Rates
   1. The Council continues to be a part of the West Midlands Pilot for 100% Business Rates retention. Current financial plans assume that the Pilot will continue, meaning that the Council will continue to benefit from retaining any local Business Rates to support local investment. The Government has however signalled its intention to allow Councils to retain only 75% of Business Rates generally, with the impact expected to take effect from 2022/23. Whilst this change is expected to be fiscally neutral nationally, there is a risk for Birmingham that the 25% of Business Rates which is currently retained in the local area would now be subject to national redistribution.
   2. Funding uncertainties also surround how the baseline for the change will be set and calculated. There is likely to be a reset of Business Rates growth in 2022/23. This will redistribute real terms growth in Business Rates amongst local authorities based on need. It is estimated that the Council could lose £12.3m from a reset.
   3. The Council has updated its forecasts of future Business Rates receipts to include the impact of COVID-19 on new developments and the sustainability of businesses. The forecast for 2021/22 was approved by Cabinet at the meeting of 19 January 2021 and is therefore the basis for the numbers in the MTFP. Through a combination of factors, Business Rates are expected to reduce to £411.7m in 2021/22 from £441.2m in 2020/21. It has been assumed that a general inflationary increase of 2% will be applied from 2022/23 onwards and that real terms growth of 0.5% per annum will resume from 2023/24 onwards.
   4. Income from Business Rates is managed through a separate Collection Fund. Resources from Business Rates for 2020/21 are expected to be £225.9m less than budgeted. This is primarily due to:
      * Growth estimates were lower than anticipated
      * Collection rates being lower than anticipated when the budget was set
      * Government changes to Business Rates relief meant significant funding was received as Section 31 grant from Government rather than Business Rates. As part of the support to businesses, suffering the impact of COVID-19, Government granted substantial relief to small businesses and those in retail and nursery sectors. Birmingham has received £177.3m of Section 31 grant to offset the deficit identified above, meaning that the net shortfall on Business Rates income is £48.7m for 2021/22.
   5. Recognising the impact that COVID-19 has had on council revenue, both Business Rates and Council Tax, the Government has introduced the following two measures:
      * Funding 75% of the irrecoverable Business Rates losses for 2020/21 as a form of spreading the risks with local authorities. It is estimated that this is expected to reduce the deficit by £36.5m.
      * The ability to spread any 2020/21 deficit across the following three years – Birmingham will spread its residual Business Rates deficit for 2020/21 of £12.2m over the following three years.
2. Council Tax
   1. Council Tax income yield is dependent upon several elements in the Council Taxbase calculation, namely: the number and mix of dwellings including new developments, changes in discounts and exemptions, changes to the number of claimants under the Council Tax Support Scheme, the level of Council Tax, and the assumed level of collection. The forecast of 253,995 Band D equivalent properties for 2021/22 was approved by Cabinet at its meeting on 19 January 2021. In terms of growth in the taxbase, an estimated annual increase from housing growth of 0.3% has been assumed up to 2022/23, and 0.8% thereafter. Non-collection has been assumed to be worse at 3.4% in 2021/22 before improving to usual levels of 2.9%.
   2. Where councils have been unable to collect outstanding Council Tax in a year, this shortfall usually becomes an adjustment to the Council’s overall income in the financial year following collection. However, similar to Business Rates, the Government will fund 75% of the irrecoverable Council Tax income and will allow the spreading of the residual deficit across the following three years. For 2020/21, the Council Tax deficit has been estimated to be £4.6m, which is offset by £3.1m estimated 75% compensation from Government, with the residual £1.5m spread across three years at £0.5m per annum.
   3. The Council Tax requirement for 2021/22 assumes a general increase in Council Tax of 1.99% and a 3% precept relating to adult social care. The flexibility to charge this precept in addition to the general amount of Council Tax was extended by Government in recognition of the financial pressures on adult social care services particularly during the Council’s response to COVID-19. The precept is estimated to raise £10.9m of additional resources to support adult social care investment.
   4. The Council Tax requirement of £382.9m (excluding parish precepts and Enterprise Zone growth) is divided by the Council Taxbase for the year of 253,995 to give a band D Council Tax for Birmingham Council of £1,507.60 (excluding Police, parish and Fire precepts). This figure is converted to the amount payable by properties in other valuation bands by applying a set multiplier, to arrive at the charge residents will pay for Council services. The calculations are shown in Table 3.3 below.

Table 3.3 Council Tax Requirement



* 1. In 2020/21, Birmingham’s Council Tax, including adult social care precept and excluding parish precepts, was one of the lowest in the Metropolitan area. Birmingham’s Council Tax is approximately 7% lower than the average Metropolitan Band D rate. In comparison to its West Midlands neighbours, Birmingham’s Council Tax was third lowest, with only that of Solihull and Dudley being lower. Even if the proposed increases are applied, Birmingham will continue to be a relatively low Council Tax area.
  2. Beyond 2021/22, the financial plans assume a 1.99% annual increase in Council Tax rates based on the current referendum limit. This is a planning assumption with the actual tax rises approved by Council each year.

1. Precepts
   1. The Council also collects the precepts on behalf of other organisations and the impact of these on Council Tax is as outlined in the table below.

Table 3.4 Precepts



Full details of the calculations are set out in Appendix H.

1. Government grants
   1. The total grant allocation from Government for the Council is expected to be £1.8bn, as detailed in Appendix B. This is an increase of £111.0m compared to the budget position for 2020/21. The grants are of two types:
      * Those that are used to fund wider Council services, for example Top Up Grant, Business Rates related Section 31 grants
      * Those ringfenced to fund service specific activities, for example the Social Care Grant.
   2. Further information on funding of education services, including schools, is set out in Chapter 4. The total Dedicated School Grant expected to be managed by the Council is £721.2m in 2021/22, subject to the finalisation of pupil numbers. The Dedicated School Grant will reduce if schools convert to academies. Total school funding is expected to be £787.8m in 2021/22, including £8.2m for the Holiday Activity and Food Programme.
   3. The Council will continue to explore all other opportunities for further grant funding, and submit bids as necessary.
2. Locally generated income
   1. The Council has budgeted to receive approximately £381.0m from fees and charges and other sources of income in 2021/22. Some charges are set by legislation (e.g. licensing charges) whereas others the Council has discretion to determine. Fees and charges are set on an annual basis and subject to annual approval from Council/Cabinet. Further details about fees and charges are set out in Appendix V.
3. Housing income
   1. Further information on income within the Housing Revenue Account, including details of rent and service charge income is set out in Chapter 5. Total income is expected to be £281.5m in 2021/22.
   2. The financial plans include a proposal to reduce the Council’s dispersed properties rents for used for temporary accommodation, by between £11 and £33 in 2021/22 and 2022/23, dependent on property size. This reduction is based on the increased length of stay in temporary accommodation and the creation of a dedicated support service which will lead to reduced costs for management of these properties. Bed and Breakfast and Private sector leased properties are charged at fixed rates, capped at Local Housing Allowance level 2011 and therefore are not subject to any changes. There will be a 2% increase on homeless centres rents, in line with MTFP inflation assumptions, to reflect the change in officer roles within the homeless centres in line with the emerging new operating model within Housing Options. The temporary accommodation proposal results in a net reduction in income of £3.5m per year. In 2021/22, mitigations have been identified to reduce this pressure to £1m. A corresponding budget proposal is included in the General Fund MTFP to manage this pressure of £1.0m in 2021/22, rising to £3.5m by 2024/25, as shown in Appendix F.

**SPENDING DEMANDS**

1. Background
   1. The Council’s Medium Term Financial Plan is shaped by the particular financial circumstances facing Birmingham, which in turn result mainly from the national context outlined in Chapter 2. Significant pressures over the medium term arise as a result of:
      * Demand for key services increasing
      * Challenges of responding to COVID-19 and new requirements for social distancing and different ways of providing services
      * Changing expectations from Government or the public on the level of service
      * Limited scope to increase Council Tax and other fees and charges
2. Budget Pressures
   1. In developing the budget plans, the Council undertook a review of base budgets to determine adequacy, reviewed demand for services and the ability to deliver planned savings. The table below shows an analysis of pressures built into the updated financial plans, £69.1m in 2021/22 rising to £62.7m in 2024/25. There is a significant one-off expected increase in 2022/23, associated with the funding of the Commonwealth Games. Further details around this pressure can be found in Chapter 6.

Table 3.5 Analysis of Pressures 2021/22 to 2024/25



1. Service pressures
   1. The Council’s budget is also under pressure from continuing increases in the number of vulnerable people accessing Council services, notably within social care, Children’s and the homelessness services. In order to manage cost pressures over the medium term, significant work is in progress/ being planned to manage this demand.
2. Social Care
   1. The financial sustainability of the social care system is a nationally recognised and widely reported problem, for which there has been much lobbying from the local government sector. The short term Government response, in the absence of a long term solution, is the provision of mechanisms for an additional £24.1m of additional funding compared to the 2020/21 levels. This is made up of additional Social Care Grant of £13.1m and the estimated funding from the 3% adult social care precept on Council Tax of £10.9m.
   2. The additional resources will be used to offset some of the pressures in both adult and children’s social care, although the funding does not fund all of the pressures as follows:

Table 3.6 Social Care Allocations



1. Adult Social Care
   1. Adult social care remains the Council’s largest area of net expenditure. Additional investment of £29.0m has been provided to the service to cover anticipated demographic pressures, inflation and rebasing of some historic budgets.
   2. The Council will continue progressing an approach to social care that fosters enablement and independence, and reduced reliance on Council intervention. It is estimated that from this approach up to 30% of demand will be managed differently, with a greater emphasis on supporting citizens to live independently in community settings, rather than being placed in long term traditional care settings.
2. Children’s Social Care
   1. Birmingham has a relatively high young population compared to other cities, with 46.1% of the population below 30. The Office for National Statistics predicts that there will be 5.3% growth in the number of children aged 5 to 14 over the next 20 years. 41% percent of Birmingham’s children live in poverty. The number of young people, and those living in poverty directly impacts on the number of children requiring support from Children’s services.
   2. There is a continuing financial impact of demand pressures within children’s social care due to increasing caseload and the complexity of cases. The Council recognises that early intervention can help limit the need for children to enter the social care system, lay the groundwork for improved performance at school and help to ease future pressure on adult social care by reducing the pressure on services for vulnerable adults. Investment in a co-ordinated approach to Early Help across partners will develop better preventative services and in the longer term reduce demand (and cost) for acute services.
   3. The Council’s children in care population is around 2,000, which represents an increase of around 11% since 2015, slightly above the national average. More recently, there has been a net increase of 53 children in care since April 2019 with numbers reaching 2,000 during the summer months of 2019. There has been a total net increase of 65 since the Trust became operational in April 2018, with numbers being higher in the summer of 2019. However, the numbers in care have remained consistently lower than that of Birmingham’s statistical neighbours, although Birmingham’s unit cost has been higher due to the complexity of the cases and limited access to in-house fostering.

Other Children’s Services

* 1. School Transport remains an area of significant expenditure for the Council. It is a vital and statutory service that provides transport to some of the most vulnerable children and young people in the city. In 2020/21, the service costs were rebased, with £3.9m of additional resources and reductions in assumed savings of £0.8m. To date, the service is broadly spending to budget, with additional one-off costs largely due to modernising the service (e.g. investing in I.T.). However, COVID-19 has made it difficult to gauge ongoing cost pressures, as initially contract costs fell (as demand fell during school closures), but since then social distancing requirements have led to the commissioning of over 180 new routes. The additional costs of these routes are currently being funded by central Government, but there is no indication of how long this will last.
  2. Following a joint inspection by Ofsted and the Care Quality Commission (CQC) that identified that major improvements were needed in the system supporting children and young people with Special Education Needs and Disability (SEND), an action plan was produced which outlined a range of changes that were needed across the city in the coming years. This action plan is being implemented, with Council costs falling to the Dedicated Schools Grant (DSG).
  3. Although there are current in year underspends on the High Needs Block, within the Dedicated Schools Grant, the level of spend on High Needs remains an area of concern. This reflects a national pattern whereby there is insufficient High Needs funding to fully meet local spending needs. Demand is anticipated to increase, mainly due to:

1. Additional unfunded statutory obligations arising from the 2014 Special Education Needs and Disability (SEND) reforms
2. Increasing numbers of pupils with high needs and increasing complexity of needs
   1. There was a cumulative deficit on High Needs of £14m at the start of 2020/21. This was largely the result of pressures highlighted in the previous paragraph. The Council has agreed with the Schools Forum that the deficit will be repaid back at £5m a year starting in 2020/21, for three years. Financial monitoring this year indicates that this plan will be delivered.
   2. The Government has announced substantial additional national funding for Special Needs for both 2020/21 and 2021/22, resulting in Birmingham receiving additional funding of £26m and £20m respectively. This additional funding will contribute positively to addressing pressures, deal with the cumulative deficit and provide investment to transform and modernise SEND provision.
3. Homelessness
   1. The Housing Options Service has a statutory duty to provide suitable and sustainable housing solutions to residents that present as homeless. The ability to effectively discharge this responsibility through the current operating model and pertaining resources is becoming increasingly untenable, which is resulting in a significant increase in the use of Temporary Accommodation (TA) as the service has no choice but to respond to this demand through crisis management. It is the statutory provision of TA, and more specifically, the use of Bed & Breakfast (B&B), which places additional cost pressures and other performance challenges upon the Housing Options Service. Whilst the service has been working hard to reduce B&B usage and its associated expense, there is more work to be done to eradicate B&B use as a form of TA. It is the costliest TA provision and the most unsuitable. As a recognition of the pressures in the service, £2.6m of ongoing investment has been reflected within the financial plans.
   2. The overall use of TA in Birmingham has significantly increased since 2017 as set out in the graph below.

Figure 3.7 Number of Households in All Types of TA in Birmingham (2017-2020)

* 1. In the same period, the Council has also seen the use of B&B increase by 134% as it is the most readily available TA provision for use in emergency accommodation situations (see Figure 3.8). If the number of households in B&B continues to increase in line with the current trend, the cumulative cost would amount to £148m by 2024.

Figure 3.8 Number of Households in B&B in Birmingham (2017-2020)

* 1. To operate efficiently and reduce TA usage and costs, the service must dramatically decrease homelessness demand. To do this the service is proposing to switch to an operating model which delivers early intervention prevention work and allows for effective casework. The financial implications of the proposal are not yet included in the Medium Term Financial Plan and will be brought forward as part of the Delivery Plan initiatives.
  2. The proposed new operating model will focus on preventative work which will drive down the demand and cost of B&B. The operating model will be built around the following three key leverage points:

1. Development of an effective prevention model and investment in prevention tools that enables at risk of homelessness households to remain in their existing home or secure alternative accommodation before they are roofless.
2. Effective case management and timely implementation of TA move on plans that ensure households in TA receive the required level of support to sustain a new tenancy and their stay in TA is as short as possible.
3. Improve accessibility and availability of alternative housing solutions i.e. Private Rented Sector properties.
   1. In support of this model an ongoing General Fund investment of £2.6m p.a. is required to enable the successful delivery of homeless prevention casework. The change from crisis management to an effective prevention and case management model, supported by a robust accommodation offer for our customers will help the service to reduce the B&B budget to zero by 2025, and potentially lead to a budget saving of £8.9m. Further work is being undertaken to fully identify the financial implications and to develop the prerequisite business case.
4. Clean Air Zone – Use of Income
   1. Poor air quality remains the single biggest environmental health risk and is recognised as a national crisis by the Government and the NHS, which is why Birmingham - and numerous other cities across the UK - are introducing Clean Air Zones.
   2. From June 2021, the most polluting vehicles will be charged to enter an area bounded by the A4540 Middleway (but not the Middleway itself). Cars and LGVs will be charged £8 per day whilst HGVs and coaches will be charged £50 a day. Some temporary exemptions and financial support will be available for certain groups, which includes residents within the Clean Air Zone, city centre workers earning less than £30,000 a year, Birmingham-licensed taxi/private hire vehicles and businesses based or operating within the Clean Air Zone.
   3. The money generated by the Clean Air Zone, which includes charge revenue and Penalty Charge Notice revenue, will be used to cover the costs of the assets, such as Automatic Number Plate Recognition (ANPR) cameras and ongoing support provided through staff and the Joint Air Quality Unit (JAQU). It will also be used to support the Council’s transport policies and the delivery of transport infrastructure measures that benefit the public and improve air quality. Some of the programmes which have been identified as being suitable for support include:
      1. The Big City Plan: This is a 20-year city centre masterplan with a vision to encourage and support Birmingham’s continuing transformation into a world class city centre. Key elements of the programme which would benefit from Clean Air Zone income include:
      * Creating a well-connected, efficient and walkable city centre
      * Providing 65,000 square metres of new and improved public spaces
      * Providing 28 kilometres of enhanced walking and cycling routes
      1. Birmingham Development Plan 2031: This is a framework which will guide future development across the city including addressing the issue of climate change, delivery of infrastructure and quality of life through measures such as:
      * Providing high quality connections throughout the city and with other places including encouraging the increased use of public transport, walking and cycling
      * Connected communities
      1. Local Cycling and Walking Initiative Programme (LCWIP): This sets out a 10- year plan to ensure that active travel becomes the popular choice for short journeys and to increase the opportunities for recreational cycling and walking. The strategy includes three key objectives with linked policies and actions:
      * Enable training and education, access to bikes and funding
      * Develop infrastructure (LCWIP), traffic management, maintenance, cycle parking, public transport and planning and development
      * Inspire campaigns, communication, schools, businesses, community and events
      1. Rail and Rapid Transit: Rail and Rapid Transit have been identified as key factors in the future of Birmingham’s transport strategy, as outlined in the Birmingham Mobility Action Plan. The key aspects include:
      * Extended Metro
      * Sprint Bus Rapid Transit (BRT) as the network’s backbone
      * Seeking opportunities for more Park and Ride
5. Inflation
   1. Allowance for £117.7m of net inflation across the four years from 2021/22 to 2024/25 has been included in the MTFP (see Appendix A). This includes an uplift of non-pay expenditure budgets and income budgets by around 2% annually. There has been no inflation applied to pay budgets for 2021/22, but from 2022/23 onwards they have been assumed to increase by 2.5% annually. Inflation allowance has also been made at defined rates where there are specific contractual commitments in place.
6. Corporately Managed Budgets
   1. Redundancy
      1. The Council continues to need to reduce the size of its workforce as a result of implementing some of the proposed savings needed to balance its budget. Provision has therefore been made to meet any associated exit costs.
   2. Financing Costs
      1. The Council’s capital programme is £1.7bn over the four-year period to 2024/25, to deliver investment in line with the Council’s priorities. The revenue effects of capital expenditure have been reviewed in the context of the capital programme outlined in Chapter 7 of this report, and expectations of movements in interest rates. The forecast revenue impact of the capital programme is reflected in this budget. Further details can be found in Chapter 7 and Appendix Q.
   3. Equal Pay
      1. The Council has existing liabilities as a result of claims issued under the Equal Pay Act 1970, for which a provision of £153.2m has been recognised in the accounts. It is estimated that total liabilities in respect of this will be approximately £1.2bn, with just over £1.1bn settled as at 31 March 2020.
      2. The Financial Plan 2021-2025 includes the revenue implications of Equal Pay settlements, including financing costs arising from capital expenditure in previous years, loss of income arising from asset sales and repayment of temporary borrowing from reserves. Net General Fund revenue costs are expected to be around £114m in 2021/22, rising to £124m in 2024/25, after taking account of contributions from schools and the HRA.
7. Overall Budget Challenge and Savings Requirement
   1. Whilst the Local Government Finance Settlement announcements in December 2020 provided very welcomed additional funding for Birmingham City Council in 2021/22 as well as the extension of funding previously announced on a one-off basis, these additional resources are expected to be substantially absorbed by ongoing demand and demographic pressures, and do not represent a significant reversal in the context of the level of sustained funding reductions experienced by local government in recent years. Nor does the Local Government Finance Settlement provide any certainty on funding beyond 2021/22.
   2. In order to meet the service pressures described above and to ensure base budget adequacy, cost reductions and/or further income generation are required across the medium term. This equates to £121.2m from the General Fund budget by 2024/25 and represents around 15% of the total General Fund net budget. By 2024/25, planned savings proposals total £40.7m, and therefore fall short of the savings requirement by £80.5m in that year.
   3. Should additional resources materialise across the medium term, they will be used to offset any remaining financial gaps, and any additionality will be reinvested in Council services in line with priorities outlined in Chapter 1.
   4. Table 3.9 summarises the overall budget position for the period to 2024/25.
8. Savings Requirement

Table 3.9 Savings Requirement 2021/22



* 1. **Savings Proposals**
     1. The Financial Plan 2020-24 agreed in February 2020 included savings proposals to be delivered up to 2023/24. Given the significant impact the COVID-19 pandemic has had on the Council, a fundamental review of the savings programme has taken place, supported by the monthly Star Chamber process and Directorate Management Team budget challenge sessions. The review has identified that some savings have to be rephased due to changing circumstances, some have to be replaced with an alternative saving and others have to be removed from the programme since they are no longer considered to be deliverable. The Council therefore has a saving programme for the period 2021/22 to 2024/25 in which there can be some reasonable confidence in its delivery.
  2. Combined with the above, work was undertaken to recognise and address the significant demand pressures on services, particularly those in the Neighbourhoods Directorate, and ensuring the correct level of investment. New pressures of £53.1m in 2021/22 have been funded.
  3. For 2021/22 onwards, the Council has taken a different approach to the development of new savings, having recognised that after delivering over £700m worth of savings over the past 11 years, it is unlikely that any further major savings could be made purely through efficiencies. Additionally, planning for savings was difficult at a time when managers were dealing with the response to the pandemic. Therefore, no Directorate targets were issued for the 2021/22 budget planning process and it is anticipated that any new savings, beyond that relating to review of the establishment referred to in paragraph 22.4 below, will be delivered through the Delivery Plan. It is expected that the position will become clearer by 2022/23 when the outline business cases for the Delivery Plan have been agreed.
  4. One new saving of £20.1m has been identified as being deliverable from implementing establishment controls within the Council. This work started in 2020/21 and will be built upon in 2021/22. We do not envisage any redundancies as a result of this proposal as the outcomes are likely to be deleted vacancies and reduced agency costs.
     1. Savings proposals, totalling £40.7m by 2024/25, are itemised in Appendix G. Figure 3.10 below summarises the savings programme over the four-year period between cost reduction and income generation. It is acknowledged that there are more risks associated with income generating proposals since activities are not fully in the control of the Council.

Figure 3.10 Analysis of Savings 2021/22 to 2024/25

* 1. **Pay Policy**
     1. The Council is statutorily required under the Localism Act 2011 to undertake an annual review of its pay arrangements and to publish these making particular reference to the following:
     + The methods by which salaries of all employees are determined
     + The detail and level of remuneration of its most senior employees, i.e. ‘Chief Officers’, as defined by the relevant legislation
     + The detail and level of remuneration of the lowest paid employees
     + The relationship between the remuneration for highest and lowest paid employees
     + The Committee(s) /Panels responsible for ensuring the provisions set out in this statement are applied consistently throughout the Council and recommending any amendments to the full Council
     1. The above details are captured in a Pay Policy Statement, attached at Appendix U. The purpose of the Statement is to provide transparency with regard to the Council’s approach to setting the pay of its employees (excluding those working in local authority schools). The principles set out within the Pay Policy Statement are compliant with the budget proposals.

1. Reserves
   1. The Council maintains reserves for a variety of reasons. These include:
      * The need to put aside sums in case of unexpected future expenditure (such as a large insurance claim)
      * To smooth out future payments (such as payments under PFI agreements) or to cover timing differences (such as grant money received in any given year where expenditure takes place in a later year)
      * To provide pump prime funding for projects to deliver changes in working practices.
      * To fund specific activities where the Council has little or no flexibility. These ringfenced reserves are mainly for Schools or the Housing Revenue Account and cannot be used to support general Council activity
   2. The Council’s policy on reserves, as agreed at Cabinet on 21 July 2020, makes clear that reserves are not to be used to avoid the necessity to make ongoing savings or meet budget pressures other than in exceptional circumstances.
   3. The Council’s reserves can be split into the following categories:
      * General Reserves and Balances
      * Earmarked Reserves
      * Revenue Grant Related Reserves
      * Ringfenced Reserves
      * Capital Reserves
   4. Reserves can only be used on a one-off basis, which means that their application does not offer a permanent solution.
2. Use of Reserves in 2021/22
   1. In line with the Council Plan and Budget 2019+ agreed in February 2019, the Council planned for the strategic use of £5.9m of Corporate Reserves in 2020/21 and £5.0m to fund the revenue costs arising from the backdated application of a consistent Minimum Revenue Provision policy to 2007/08 as referred to in paragraph 24.4. A reserve of £18.1m will be established from savings made in 2020/21 from the use of capital receipts flexibility and will be used in 2021/22 to fund service transformation as also seen in Table 3.11.

Table 3.11 Strategic Use of Reserves



* 1. In 2021/22 a net use of reserves is planned totalling £155.9m. The overall position is set out in Table 3.12 below.

Table 3.12 Analysis of Reserves in 2021/22

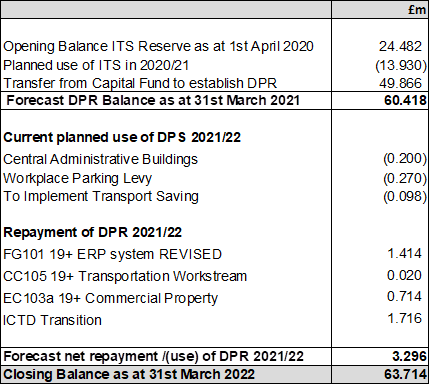


Note: Whilst there is a forecast 2020/21 General Fund underspend of £8.9m based on Month 9 budget monitoring, this is not included in the analysis. Should there be an underspend at the year end the balance will be appropriated to a Delivery Plan Reserve. The DSG is forecast to be virtually balanced at Month 9. Should there be an underspend or overspend at the year end the balance will be appropriated to or from Schools’ reserves.

Delivery Plan Reserve (DPR)

* 1. The Delivery Plan Reserve (DPR) has been established to enable the necessary investment required by the Council’s Delivery Plan. It also contains the previous Invest to Save Reserve for which the following allocations have been planned. It is expected that once business cases for the Delivery Plan projects have been finalised there will be further drawdowns during the year

Table 3.13 Delivery Plan Reserve



Financial Resilience Reserve (FRR)

* 1. This reserve was created in 2017/18 from the backdated application of a consistent Minimum Revenue Provision policy to 2007/08. This policy requires a planned use of the reserve in 2021/22 of £5.0m to fund the additional revenue costs. This is in line with the Reserves Policy.
  2. In light of significant uncertainty resulting from the COVID-19 pandemic a contribution of £38.7m to the reserve is planned in 2021/22 to provide further financial resilience for the immediate future.
  3. A separate contribution to the reserve of £9.3m is planned in 2021/22 from the replacement of Direct Revenue Financing of Capital by increasing the Council’s Capital Financing Requirement. This contribution, plus those from 2019/20 and 2020/21, are planned to be used in 2022/23.
  4. A net £9.0m will be borrowed from the reserve in 2021/22 which will be repaid by 2024/25.
  5. The breakdown of uses of and contributions to the FRR is set out in the table below:

Table 3.14 Financial Resilience Reserve



General Fund Balance

* 1. The General Fund Balance will be £38.4m as at 1 April 2021. This represents c4.5% of the Council’s net General Fund budget in line with the Cabinet decision of 10 November 2020. There is no planned use of the General Fund Balance in 2021/22. Risks associated with the budget that these may be required to fund can be seen in Appendix E.

Earmarked Reserves

* 1. In 2021/22 it is proposed to make a net use of £185.7m of earmarked reserves comprising the following:

£228.9m Use of Reserves

* + - Use of £177.3m Section 31 grant to offset the Business Rates Collection Fund deficit. This relates to grants received in 2020/21 as compensation for loss in Business Rates income. This largely includes the funding received to compensate for the 100% relief provided to retail, hospitality and leisure businesses in 2020/21.
    - A reserve of £18.1m will be established from savings made in 2020/21 from the use of capital receipts flexibility and this will be used in 2021/22 to fund service transformation.
    - The use of £13.2m of income compensation expected to be received from the Government related to the Collection Fund losses in 2020/21 to offset the Collection Fund deficit.
    - The use of £10.7m of Policy Contingency Reserve related to the Modernisation Fund-Social Care that is expected to be brought forward from 2020/21.
    - Use of £5.0m of the Enhanced Operations CWG (Commonwealth Games) Reserve.
    - Use of £1.8m of Housing Benefit Subsidy Reserve largely to fund the costs of Universal Credit rollout.
    - Use of £1.6m of the cyclical maintenance reserve for the Library of Birmingham
    - Uses of £1.2m of other earmarked reserves

£43.2m Contribution to Reserves

* + - There is a planned replenishment of £0.3m to the Capital Fund in 2021/22
    - A contribution of £19.7m to the Clean Air Zone Reserve for future use in line with legislative restrictions. This is based on estimated income to be received from the scheme and will be utilised to fund the running of the Clean Air Zone and projects that will further improve Birmingham’s air quality such as improvements to public transport, cycling and walking.
    - A contribution of £15.9m to the Commonwealth Games Contingency Reserve.
    - Contributions of £3.1m towards cyclical maintenance. This is partially offset by the use of cyclical maintenance reserve mentioned above
    - A contribution of £2.0m to the Insurance Fund
    - A contribution of £0.8m to Education PFI Reserve
    - A contribution of £0.7m to fund Business Rates appeals.
    - A contribution of £0.7m other earmarked reserves.
  1. The Council is forecasting it will hold £44.2m relating to the fourth tranche of unringfenced COVID-19 Government grant from 2020/21. This is being held initially to mitigate any risks through the winter of 2020/21 and provides further COVID-19 resilience going into 2021/22 should it be largely unused in 2020/21.

Ring Fenced Reserves

* 1. In 2021/22, there is no planned use of Schools’ reserves and the balance remains the same as £40.5m

Grant Reserves

* 1. In 2021/22 it is estimated that there will be a net use of £7.4m of grant reserves.

Overall Impact on Reserves

* 1. The summary movement in reserves is shown in Table 3.15 below. This shows the movement in reserves between the planned figures for the 2020/21 and 2021/22 financial years.

Table 3.15 Movements in Reserves

Use of earmarked Secno 

\* This is the original planned use of Reserves as per the Financial Plan 2020-24.

\*\* The use of reserves to support specific items is referred to in paragraph 24.10. This paragraph includes Corporate Uses and Other Repayments

Use of earmarked Section 31 reserve (£177.261m) is shown as a below the line transaction within resourcing

* 1. After taking account of planned contributions to and from reserves and balances, the position is expected as shown in Table 3.16 below.

Table 3.16 Reserves Position



Note: Details of Other Earmarked Reserves can be found in Appendix D

1. Policy Contingency
   1. Separate and distinct from reserves, the 2021/22 budget includes a Policy Contingency budget as detailed in Table 3.17 below. The Policy Contingency budget is held centrally and not allocated to services at the start of the financial year. It is retained to protect against unplanned expenditure or when the costs of certain decisions which may be taken during the course of the financial year become clearer. Allocations will be made to services only after the demonstration of need and are subject to review and approval by the Chief Finance Officer with the exception of allocations from General Contingency which will be approved by Cabinet.
   2. The unallocated General Contingency of £0.6m provides some level of risk cover in the overall delivery and management of the budget in 2021/22.
   3. There are a number of savings that will be allocated to directorates in 2021/22. Until they are allocated, these will be held within the Policy Contingency budget.

Table 3.17 Policy Contingency



CHAPTER 4: SCHOOLS

1. Overview
   1. Schools receive funding via a variety of different funding streams, the main ones being Dedicated School Grant (DSG), Pupil Premium, Education & Skills Funding Agency (ESFA) Post 16 Funding and Universal Infant Free School Meals.
   2. DSG is the main funding stream for schools and education services. Provisionally, the DSG is set at £1,296.2m for in 2021/22. The comparable year on year increase is difficult to identify as the Department for Education (DfE) has rolled in previously separate grants (for Teachers’ Pay Grant and Teachers’ Pension Grant) into the DSG settlement. The allocation of DSG funding is governed and managed in conjunction with the Schools Forum.
   3. Schools are expected to meet all the pay and inflationary pressures from within their budget allocations identified in paragraph 1.1.
   4. There are two main issues having an impact on the Council currently
      * **DSG Deficit & High Needs Pressures.** An overall DSG deficit of £8.5m (excluding school balances) was bought forward from 2019/20, comprising a deficit of £14.0m on the High Needs budget block and a surplus of £5.5m on the other budget blocks. The Council forecast a neutral position on the DSG for 2020/21. This largely reflects the impact of increased national funding for High Needs and more robust and innovative approaches to managing Special Educational Needs and Disabilities (SEND) demand locally. This should deliver more sustainable services going forward and meet SEND priorities as well as repaying off the deficit to plan. DfE requires all Councils with a deficit in excess of 1% at year end to produce a Deficit Recovery Plan, but the year-end deficit for Birmingham was less than 1% (under 0.7%), indicating that the scale of the deficit is not a major issue for DfE.
      * **School Deficits & Academy Conversion Write Offs.** Schools’ deficits remains an issue and a range of measures have been implemented to address this, including increased monitoring and challenge, alongside support for schools with actual or emerging deficits. This is increasingly important as schools converting to academy status under directive orders result in deficits falling to the local authority

These points are covered in more detail in below.

1. Summary of Funding
   1. The total provisional DSG funding for Birmingham in 2021/22 of £1,296.2m comes through four blocks of funding.
   2. The ESFA currently recoups an amount from the DSG allocation to directly passport to academies and free schools and the Council is then responsible for the remaining budget. At the time of writing the recouped amount had not been announced by DfE/ESFA, but for scale purposes £575.0m was recouped at the start of last year. In addition, schools and academies receive direct funding allocations from DfE relating to Pupil Premium, Post 16 Funding and Universal Infant Free School Meals.
   3. A summary of funding is set out in the tables below.

Table 4.1 Dedicated Schools Grant Funding (for all schools)

|  |  |
| --- | --- |
|  | **£m** |
| Schools block | 1,002.106 |
| Central school services block | 18.283 |
| High Needs block \* | 184.500 |
| Early Years | 91.312 |
| **Total DSG** | **1,296.201** |
| Estimated recoupment | (575.000) |
| **Estimated net DSG after recoupment** | **721.201** |

\* The High Needs block figure reflects a deduction by ESFA of an estimated £28.4m for the direct funding of places

* 1. In addition for maintained schools in Birmingham (academy schools receive their funding direct from ESFA) there should be the following additional funding streams (figures are approximate as DfE/ESFA have not finalised at the time of writing).

Table 4.2 Other School Funding for Maintained Schools

|  |  |
| --- | --- |
|  | **£m** |
| Pupil Premium Grant | 43.045 |
| Education & Schools Funding Agency (for Sixth Forms) | 7.700 |
| Universal Infant Free School Meals (UIFSM) Grant | 7.664 |

1. Academisation and School Deficits
   1. There is continuing activity of schools converting to academy status either under directive orders or voluntarily.
   2. Schools which are given a directive order to convert to Academy status and have a financial deficit at the point of conversion will have the deficit transferred to the local authority. In Birmingham this is funded through a combination of a DSG contingency of £0.7m, which is the first call, and the balance through resources freed up by the application of corporate capital resources to fund schools capital maintenance expenditure, subject to approval as part of the annual capital budget process. The DSG contingency is subject to agreement annually by the School Forum and is a reducing budget as schools convert to academy status. For 2021/22 there is a proposal to use the High Needs Block to support special schools in financial difficulties and so reduce the liability that falls on the Council when special schools convert or close.
2. High Needs Block and SEND
   1. The increasing level of spend on High Needs and SEND is a national issue, which is also reflected in Birmingham. At the end of 2019/20 the accumulated deficit on High Needs was £14.0m. The Government has announced substantial increases in High Needs for which Birmingham has received £26m in 2020/21 and will receive an additional c£20m (after recoupment and pupil import /export adjustments) in 2021/22. In addition to dealing with the cumulative deficit over a three-year period, the funding will be used for investment in the following areas:
      * Strengthening the local offer to reduce reliance on out of city placements
      * Organising resources in four geographical areas linked to specialist provision and local area schools
      * Adopting a local model for schools working in partnership with schools
      * More targeted funding for special need services
      * Invest in services which have maximum impact and represent value for money

The above form part of the Council’s joint response to Ofsted/Care Quality Commission Written Statement of Action and links to the Delivery Plan.

CHAPTER 5: HOUSING REVENUE ACCOUNT (HRA)

1. Summary
   1. The HRA Self Financing Framework was introduced from April 2012 (as part of the Localism Act 2011) and this required local authorities to maintain a long term HRA Business Plan.
   2. The HRA Business Plan 2021+ sets out the immediate and long term financial plans and is underpinned by a number of key operational assumptions (relating to property, arrears, debt, and inflation and rent levels).
   3. The HRA Business Plan 2021+ shows a balanced long term financial plan and incorporates the continuation of a long term debt reduction programme that commenced in 2015/16 (to match the expected life spans of existing properties), but at a slower rate than initially planned.
   4. In October 2017 the Government announced its intention to set a long term rent deal for local authority landlords and housing associations from 2020/21 onwards. The long term rent deal, which was confirmed in the Policy statement on rents for social housing (February 2019), allows local authority landlords to increase rents on both social rent and affordable rent properties on an annual basis by up to CPI +1% from 2020, for a period of at least five years.
2. Background
   1. The Council is one of the largest providers of social housing in Europe, managing approximately 60,000 homes, representing approximately 13% of the total housing available within the city.
   2. The HRA is a statutorily ringfenced account that deals with income and expenditure arising as a result of the Council’s activities as a provider of social and affordable housing. The legislation requires that income and expenditure relating to the Council’s provision of social and affordable housing must be accounted for within the HRA and that the proposed annual budget is balanced.
3. Strategic Overview and Context of Financial Pressures on the HRA
   1. The HRA is under considerable service and financial pressure as a result of national and local policy changes and the following issues are reflected in the HRA Business Plan:
      * Pressures due to COVID-19, both with the increased cost of bad debt provision due to the economic impact on tenants; as well as increased cost of service provision to the tenants.
      * The Hackitt report identified recommendations on both the physical aspects of building safety as well as how landlords work with their residents on fire safety matters. This will have a financial impact on capital investment requirements and the support that is provided to tenants. The resulting Social Housing White Paper will also place additional burdens on the HRA to respond to its emerging legislative changes on how the Council manages its Social Housing Stock
      * Increased costs for both new build homes and current retained stock with the need to move towards the Government’s target of net zero carbon emissions
   2. Whilst the HRA is facing these pressures it remains in a good financial position, and is stable and affordable over the 30 year period of the plan.
   3. There are statutory requirements to ensure that there is no cross-subsidy between the HRA and General Fund services (the “who benefits” principle – designed to ensure that Council tenants do not pay twice for the same service, through both Council Tax and Rents), that an annual balanced budget is set and that the service is sustainable and affordable in the long run based on the HRA Self-Financing framework.
4. Key Outcomes and Strategic Housing Service Objectives
   1. The HRA Business Plan 2021+ is intended to support the following key strategic and Housing Service objectives:
   2. Building New Homes and Maintaining our Stock
      * Provision of new affordable housing to replace obsolete properties and provide a significant contribution to the Housing Growth Strategy with 2,143 new council homes being built and 1,449 obsolete properties demolished over the next ten years, with an associated investment of £485m.
      * Investment to keep properties in their current improved condition (to ensure that the properties are not impaired) at an estimated cost of £618m over the next ten years. This will be achieved through the life-cycle replacement of property components (windows, heating, kitchens, bathrooms, roofs, electrical components)
      * Completion of the sprinkler system installation programme in 2021/22, with an estimated total cost of £31m since the start of the programme in 2018/19.
      * Discharge of statutory day to day repairs and maintenance obligations (including compliance with health and safety on annual gas inspections) with investment of £703m over the next ten years.
      * Adaptations to properties to continue to promote independent living (an investment of £67m over the next ten years).
      * The HRA will need to contribute to the Government’s aim of achieving net zero carbon emissions by 2050 both with the new build programme and retrofit of the current stock.
   3. Local Housing and Estate Services
      * There are big issues and challenges facing the HRA, with current and pending legislation impacting on the responsibilities of social landlords. The service is currently going through a major redesign to meet the current and future requirements for a modern service. This will include efficiency through reduced duplication and more joined-up services.
      * Improvement in performance on rent collection and empty properties.
      * Secure efficiencies in Business Support Services to ensure that scarce resources are not unnecessarily diverted away from front line service delivery and investment priorities
   4. Rent Policy
      * To ensure that the rent policy is consistent with the national rent policy of CPI +1%.
      * To ensure that service charges are set at a level that reflects the costs of service delivery, whilst ensuring value for money for tenants and ensuring that charges are eligible for support through housing benefit wherever possible.
   5. External Resource Generation
      * Continuing to lobby for appropriate funding solutions for fire protection works in high rise flats, including the exploration of opportunities for partial funding from Central Government
      * Maximising the use of retained Right to Buy (RTB) receipts and access to Homes England and West Midlands Combined Authority grant funding programmes to support and increase the new build housing programme.
5. HRA Business Plan 2021+ and Budget 2021/22
   1. A summary of the HRA Self Financing Business Plan 2021+ is set out in Appendix K.
   2. In summary, the Business Plan will ensure a continued sustainable and affordable long term financial plan for the housing service (sustained reduction in long term debt and affordable rents) and the strategic financial issues are highlighted below:
      * A balanced revenue budget over the next ten years, achieved as a result of:
        + An increase in future rental income with the implementation of the national rent policy as set out above
        + A clear focus on maximised collection of rents from tenants, linked to the review and enforcement of tenancy conditions and continuation of the annual visits programme, despite the increasing pressures from the full roll out of Universal Credit
        + The level of borrowing to be in accordance with the Prudential Code, with the level of debt required to be affordable and sustainable. The financial viability of individual schemes (including the affordability of any new borrowing that may be required) will continue to be considered as a part of the Full Business Case produced for each scheme or programme
      * Re-phasing of the planned debt repayment and reduction programme to ensure a balanced overall position year on year.
      * Total HRA debt at 31 March 2022 is forecast to amount to £1,113m.
      * Maintenance of adequate reserves and provisions for potential bad debts (estimated for 2021/22 at £100m including minimum balances of £10m and provisions for bad debts of £41m)
   3. The comparison of the HRA budget for 2020/21 and the proposed budget for 2021/22 is set out in Table 5.1 below.

Table 5.1 HRA Budget 2020/21 and 2021/22

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **2020/21**  **£m** | **2021/22**  **£m** | **Change**  **£m** | **Change**  **%** |
| Repairs | 65.023 | 65.767 | 0.744 | +1.1% |
| Local Housing Costs | 68.333 | 69.121 | 0.788 | +1.2% |
| Bad Debt Provision | 5.616 | 8.120 | 2.504 | +44.6% |
| Estate Services Costs | 19.777 | 20.032 | 0.255 | +1.3% |
| Debt Repayment | 13.601 | 3.656 | (9.945) | -73.1% |
| Debt Financing Costs | 52.801 | 52.214 | (0.587) | -1.1% |
| Contributions for Capital Investment | 54.747 | 62.623 | 7.876 | +14.4% |
| **Total Expenditure** | **279.898** | **281.533** | **1.635** | **+0.6%** |
| Rental Income (net of Voids) | (253.794) | (254.737) | (0.943) | +0.4% |
| Other Income/Service Charges | (26.104) | (26.796) | (0.692) | +2.7% |
| **Total Income** | **(279.898)** | **(281.533)** | **(1.635)** | **+0.6%** |

1. HRA Business Plan 2021+ – Short Term and Long Term Financial Evaluation
   1. The revenue aspects of the HRA Business Plan 2021+ are summarised below.

Table 5.2 HRA Business Plan 2021+

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **10 Year** |
| **£m** | **£m** | **£m** | **£m** | **£m** |
| Repairs | 65.767 | 65.855 | 67.524 | 68.707 | 702.686 |
| Local Housing Costs | 69.121 | 68.307 | 69.867 | 72.523 | 753.523 |
| Bad Debt Provision | 8.120 | 5.546 | 5.320 | 5.270 | 47.870 |
| Estate Services Costs | 20.032 | 20.500 | 20.966 | 21.759 | 225.505 |
| Debt Repayment | 3.656 | 6.101 | 4.474 | 3.103 | 97.045 |
| Debt Financing Costs | 52.214 | 53.257 | 54.283 | 54.698 | 531.889 |
| Contbns for Capital Investment | 62.623 | 68.521 | 73.802 | 78.167 | 781.580 |
| **Total Expenditure** | **281.533** | **288.087** | **296.236** | **304.227** | **3,140.098** |
| Rental Income (net of Voids) | (254.737) | (260.800) | (268.418) | (275.867) | (2,849.147) |
| Other Income/Service Charges | (26.796) | (27.287) | (27.818) | (28.360) | (290.951) |
| **Total Income** | **(281.533)** | **(288.087)** | **(296.236)** | **(304.227)** | **(3,140.098)** |

1. Capital Programme
   1. The capital expenditure plans for the Council housing stock are set out in Table 5.3 below (including the major programmes and the financing of the expenditure). The capital investment strategy is based on ensuring that the properties continue to be maintained in their improved condition in order to promote strong and stable neighbourhoods and the provision of new social and affordable rented housing to meet the continuing demand and need for new homes.
   2. Investment is required to enhance the fire safety of council dwellings in response to the Hackitt report and to meet Government guidelines. As well as the current Sprinklers programme, the programme includes installation of higher specification fire doors and replacement of window and balcony infill panels on high rise blocks.

Table 5.3 Capital Expenditure

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **10 Year** |
| **£m** | **£m** | **£m** | **£m** | **£m** |
| Housing Improvement Programme | 58.475 | 60.191 | 60.036 | 60.463 | 617.843 |
| Adaptations | 6.128 | 6.200 | 5.274 | 6.350 | 67.221 |
| New Build and Regeneration | 59.476 | 98.624 | 79.047 | 53.314 | 484.822 |
| Fire Protection / Sprinklers | 1.878 | 0.000 | 0.000 | 0.000 | 1.878 |
| Other Investment | 0.000 | 0.000 | 0.000 | 0.000 | 10.676 |
| **Total** | **125.957** | **165.015** | **144.357** | **120.127** | **1,182.440** |
| **Funded by:** |  |  |  |  |  |
| Revenue Contributions | (62.623) | (68.521) | (73.802) | (78.167) | (781.580) |
| Receipts / Grants | (50.946) | (61.735) | (52.193) | (33.597) | (325.399) |
| Prudential Borrowing | (11.728) | (27.692) | (16.889) | (8.363) | (66.261) |
| Other Resources inc Reserves | (0.660) | (7.067) | (1.473) | 0.000 | (9.200) |
| **Total** | **(125.957)** | **(165.015)** | **(144.357)** | **(120.127)** | **(1,182.440)** |

CHAPTER 6: COMMONWEALTH GAMES

1. Background
   1. The 2022 Commonwealth Games were awarded to Birmingham in December 2017, giving a lead in time to the Games of some 4½ years (it is more usual for the lead in time to be around 7 years). The Commonwealth Games will include the participation of more than 6,500 athletes and officials from up to 71 Commonwealth Nations and territories, with an expected influx to Birmingham of more than 400,000 unique visitors.
   2. Whilst the Commonwealth Games sporting action will be centred in and around Birmingham, a number of events will be held at venues outside of Birmingham, including a new Aquatics Centre in Sandwell, mountain biking at Cannock Chase, lawn bowls at the home of Bowls England in Leamington Spa, multiple sports at the National Exhibition Centre and track cycling at the Olympic Velodrome, in London’s Queen Elizabeth II Park.
   3. The funding of the Commonwealth Games overall is complex and includes a substantial contribution anticipated to be in excess of £100m from commercial revenues. The remaining balance of costs are shared between Central Government and Birmingham City Council, with around 75% of costs net of commercial revenues funded by Central Government, whilst the balance of 25% of the net costs will be funded by Birmingham City Council including contributions from key local and regional partners, representing an investment of £3 from the Government for every £1 of local investment. The Council’s contribution is capped at £184.198m.
   4. In addition, the Council is required under the terms of the bid to deliver a range of services to the Games as outlined in the Host City Contract. These costs include, but are not limited to, the provision of suitable high-profile space for ticketing and merchandising, provision of a countdown clock in the lead up to the Games and ensuring the availability of the infrastructure necessary for the delivery of the Games (but not the provision of temporary “overlay” facilities).
2. Council Contribution to Organising Committee Costs
   1. The overall budget for the Organising Committee (the Games budget) was approved by Government in June 2019, in line with the estimated costs as set out in Birmingham’s bid for the 2022 Commonwealth Games. Following this approval, a detailed Funding Agreement between the Department for Culture, Media and Sport (DCMS) and the Council has been entered into, which confirms that the Council’s contribution is capped at £184.198m. At this stage in the delivery of the Games, the Organising Committee is continuing to forecast a balanced budget, although there remains substantial work to be completed in relation to the security budget in particular (it should be noted that any security cost overruns are fully funded by DCMS).
   2. The Council’s contribution (including partner contributions) will be delivered through the funding of Capital expenditure in the first instance, with a balancing contribution to revenue costs in the final year, in order to achieve the required overall 25% net contribution. These contributions are the subject of a number of funding agreements with Games Partners that set out the detailed arrangements for funding individual projects and ensure that all contributions made by the Council are properly recognised as costs associated with the Commonwealth Games.
   3. The overall estimated capital costs to the Council and associated funding are set out in Table 6.1 below. It should be noted that these costs exclude expenditure required on enhanced City Operations during Games Time or the costs of the Council team responsible for Games delivery.

Table 6.1 Capital Costs of Commonwealth Games

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **2018/19**  **Actual**  **£m** | **2019/20**  **Actual**  **£m** | **2020/21**  **Estimate**  **£m** | **2021/22**  **Budget**  **£m** | **2022/23**  **Budget**  **£m** | **Total**  **£m** |
| **Capital Expenditure** |  |  |  |  |  |  |
| Alexander Stadium (Including Athletes Road) | 1.552 | 4.974 | 18.133 | 44.353 | 5.697 | 74.709 |
| Sandwell Aquatics Centre | 0.000 | 2.448 | 19.974 | 15.110 |  | 37.532 |
| Public Realm | 0.000 |  | 0.035 | 2.003 | 0.640 | 2.678 |
| Training and other Venues | 0.000 |  | 0.200 | 1.563 |  | 1.763 |
| OC Costs | 0.000 | 4.055 | 0.853 | 3.497 |  | 8.405 |
| Contingency |  |  | 4.972 | 9.618 | 5.548 | 20.138 |
| **Total Capital Expenditure** | **1.552** | **11.477** | **44.167** | **76.144** | **11.885** | **145.225** |
| **Capital Funding** |  |  |  |  |  |  |
| Borrowing | 0.000 |  | (16.817) | (26.703) | (6.480) | (50.000) |
| Corporate Capital Resources | (1.552) | (11.477) | (6.671) |  |  | (19.700) |
| Partner Capital Contributions | 0.000 |  | (20.679) | (49.441) | (4.880) | (75.000) |
| Revenue Contributions | 0.000 |  |  |  | (0.525) | (0.525) |
| **Total Capital Funding** | **(1.552)** | **(11.477)** | **(44.167)** | **(76.144)** | **(11.885)** | **(145.225)** |

* 1. The estimated revenue costs to the Council are set out in Table 6.2 below

Table 6.2 Revenue Costs of Commonwealth Games

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **2018/19**  **Actual £m** | **2019/20**  **Actual £m** | **2020/21**  **Estimate £m** | **2021/22**  **Budget £m** | **2022/23**  **Budget £m** | **Total**  **£m** |
| Contribution to OC Budget | 2.156 | 0.000 | 0.000 | 0.000 | 36.817 | 38.973 |
| Contributions To / (From) Reserves | 2.832 | 8.460 | 0.000 | 15.854 | (27.146) | 0.000 |
| Revenue Contributions to fund Capital Programme | 0.000 | 0.000 | 0.000 | 0.000 | 0.525 | 0.525 |
| **Total Revenue Expenditure** | **4.988** | **8.460** | **0.000** | **15.854** | **10.196** | **39.498** |
| BCC Revenue Contributions | (4.988) | (8.460) | 0.000 | (15.854) | (10.196) | (39.498) |
| **Total Revenue Funding** | **(4.988)** | **(8.460)** | **0.000** | **(15.854)** | **(10.196)** | **(39.498)** |
| **Net Revenue (Surplus)/Deficit** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** |
| **Note: Reserve Balance at year-end** | **2.832** | **11.292** | **11.292** | **27.146** | **0.000** | **0.000** |

* 1. The Organising Committee’s costs include a number of major capital projects (principally relating to the Alexander Stadium and a contribution the costs of construction of a new Aquatics Centre in Sandwell), as well as substantial revenue costs closer to Games Time relating to the planning and operation of the Games themselves.
  2. The Council’s overall proposed capital contribution amounts to £145.2m, of which £74.7m relates to the refurbishment of the Alexander Stadium, with the balance of £70.5m covering contributions to the Aquatics Centre, capital elements of security expenditure, capital investment required to other venues and capital contingencies.
  3. The refurbishment of the Alexander Stadium will deliver an athletics stadium with a capacity of almost 40,000 during Games Time, reducing to around half this level subsequently, together with a 6-lane 400m warm up track, community facilities and substantial commercial space opportunities, to deliver a sustainable Stadium operation and ensure a lasting legacy post-Games. Planning consent was granted for this development on 30 January 2020, and contracts were let for the main construction phase of the project in May 2020, with works now under way and on track for completion by March 2022.
  4. Funding for the overall capital contribution is anticipated to include partner contributions totalling £75.0m of which £50.0m has already been secured, together with prudential borrowing of £50.0m, existing Council capital resources of £19.7m and a balance of £0.5m to be funded through revenue contributions.
  5. The remaining balance of unsecured partner contributions of £25.0m has been the subject of extensive dialogue with partners, following which it is clear that there is a substantial risk that no further contributions will be secured, partly as a consequence of a refocussing of priorities following the COVID-19 pandemic. In the event that this risk materialises it is unlikely that it will be possible to secure sufficient savings in the overall costs of delivery of the Games to mitigate this funding shortfall, and it will therefore be necessary to identify and secure alternative funding.
  6. The Council’s balance of contributions, anticipated to total £39.0m, is not directly attributable to individual projects or elements of the Organising Committee’s costs, but will instead represent a general contribution to their overall costs, including security provisions being delivered through the West Midlands Police. The Council is continuing to explore alternative funding arrangements for this contribution, a specific revenue reserve is being created for this purpose, that will contribute towards meeting these funding liabilities as they fall due, with the majority of expenditure anticipated to be incurred in 2022/23.

1. Direct Council Revenue Costs
   1. As would be expected for a major project of this scale, the Council has put into place a dedicated project team to exercise the Council’s obligations under the Host City Contract, manage the overall programme and to manage relationships with key stakeholders, including the Organising Committee, Commonwealth Games Federation, residents and Central Government. The size and composition of this team will evolve as the programme progresses, with the total costs of the team from bid to conclusion of the Games estimated as being around £16.4m. The timing of costs being incurred, and the adequacy of this initial provision will continue to be robustly monitored and managed through the period to 2022/23.
   2. The Council will also incur operational costs during the Games themselves (these may include additional costs associated with street cleaning, traffic management etc. as a result of the increased numbers of spectators at specific venues). Details of the extent of such additional costs will be fully developed in the lead-up to the Games but are anticipated to be substantially funded through “business as usual” budgets in the first instance, with only genuine additionality that cannot be absorbed into day to day costs being funded as a part of the Commonwealth Games programme. The full detail of these additional costs has not yet been confirmed, but an indicative estimate is that the total costs may be in the region of £15m.
   3. A Commonwealth Games Community Fund has also been created at a total cost to the Council of £6.0m. This funding will be utilised to provide small grants to local organisations to encourage engagement and participation in the lead-up to the Games in 2022. This Fund is split into three separate sub-programmes, with £2.0m (including administration and evaluation costs) allocated to each, as set out below.
      1. **Creative Communities Small Grant Fund**

Cabinet approved proposals for a “Creative Communities Small Grants Fund” on 13 October 2020, with an identified budget of £2m. This fund will be administered by the Birmingham 2022 Organising Committee on the Council’s behalf, alongside additional funding that they have been successful in leveraging in from funders such as the National Lottery. This fund is intended to:

* + - Connect Birmingham residents and communities (of geography or interest) with artists to create new art works for the Cultural Festival of the Games
    - Lead to co-created artistic outputs for their community, all across Birmingham, flooding the city with artistic interventions, celebrations and projects
    - Catalyse the creative energies of young people aged 16-30, as well as valuing the intersection of community of all ages – whether families with children or intergenerational approaches with elderly residents
    - Seek to engage with every ward in the city, with a specific focus on those areas that have high levels of deprivation
    1. **Celebrating Communities Small Grant Fund**

On 15 December 2020 Cabinet approved a further allocation of £2m for small grants, to be allocated on a ward by ward basis and administered by the Council’s NDSU (with all administration costs forming a part of the overall £2m allocation). The purpose of grants awarded as a part of this programme is to:

* + - Support and engage Birmingham communities to feel part of the Games
    - Make sure engagement and participation opportunities are spread across the city
    - Ensure that the projects delivered through the fund support our diverse communities
    - Make certain that the projects delivered celebrate Birmingham and the Commonwealth
    - Deliver benefits for the city’s residents that align with ward priorities
    - Create feelings of connectivity, positivity and pride
    1. **Remaining Funding**

The remaining funding of £2m will be focussed on key themes, likely to include the key drivers of increased participation and physical activity. Detailed proposals are currently under development and will be the subject of full consultation with key stakeholders before consideration by Cabinet.

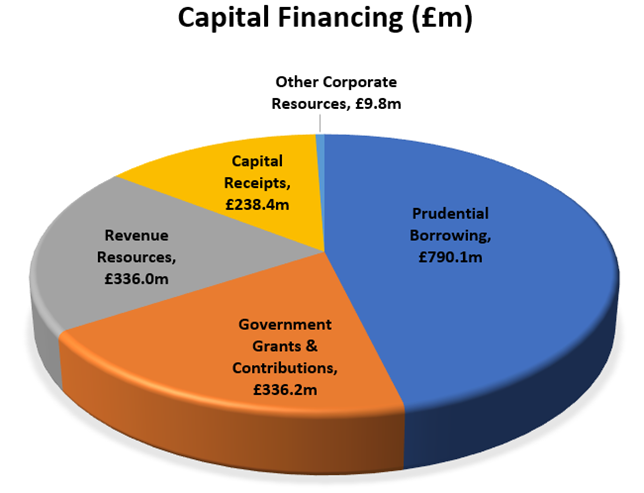
* 1. The estimated direct revenue costs to the Council (excluding those set out in table 6.2 above) are set out in Table 6.3 below.

Table 6.3 Direct Revenue Costs of Commonwealth Games

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **2018/19**  **Actual £m** | **2019/20**  **Actual £m** | **2020/21**  **Estimate £m** | **2021/22**  **Budget £m** | **2022/23**  **Budget £m** | **Total**  **£m** |
| Programme Team | 0.421 | 0.780 | 5.547 | 6.533 | 3.092 | 16.373 |
| City Readiness |  |  |  | 5.000 | 10.000 | 15.000 |
| Community Fund |  |  |  | 6.000 |  | 6.000 |
| **Total Revenue Expenditure** | **0.421** | **0.780** | **5.547** | **17.533** | **13.092** | **37.373** |

CHAPTER 7: CAPITAL STRATEGY

1. Summary
   1. This capital strategy sets out the main influences for the capital programme, and how the available resources have been used to meet the Council’s key priorities. It sets out the planned use of borrowing, including treasury management activity, and how capital risks are managed.
   2. The capital strategy has been prepared having regard to CIPFA’s Prudential Code and Treasury Management Code.
   3. The Council will leverage its real estate assets to generate social benefits and financial returns through development. A Development Pipeline of potential schemes will be generated by prioritising developable sites, and selected schemes will be taken forward either by the Council itself or through joint ventures/partnerships with the private sector. The long-term aim will be to generate returns for the Council that can be used to support front line services alongside achieving improvements in skills, jobs and other social objectives.
2. Objectives
   1. The overall objective of the Council’s Capital Strategy and Programme is for capital investment to support the Council Plan priorities. This will be achieved by:
      * Integrating capital budget decisions into the Council’s annual, medium and long term planning process, so that capital investment decisions are prioritised alongside plans for revenue income and expenditure, as well as plans for assets including the Council’s land and buildings and liabilities including the prudent use of borrowing;
      * Co-ordinating the management of capital through the Capital Board, which oversees a ‘one Council’ strategic approach to capital management.
3. Strategic Context
   1. The drivers of the Council’s capital programme are complex, and bring together many aspects of the Council’s service and financial planning. This is driven particularly by the Council Plan, which sets out the Council’s planned outcomes and priorities for the medium term. These have been the strategic drivers in the development and prioritisation of capital proposals as described below. The 2020/21 Capital programme has been impacted by COVID-19 resulting in slippages into future years and changes to a number of schemes.
   2. Key drivers of capital investment include:
      * The Council’s property, plant and equipment is valued at nearly £5.9bn in its latest accounts. Reforming this portfolio to be fit for the Council’s future needs and service delivery models is a key focus of the property strategy described in paragraph 5.3 below
      * The Council’s schools estate continues to evolve rapidly under the influence of academisation and other national policies, but it remains a sizeable asset portfolio, and the Council has a duty to ensure there are sufficient school places
      * Economic regeneration and transport remain a key priority for the city’s future prosperity, and the proposed HS2 rail terminal at Curzon Street station represents a major opportunity which forms part of the city’s Enterprise Zone
      * Meeting the housing needs of Birmingham remains a major priority, both within the Council’s HRA, and through its support for other housing development both for sale and for private rented accommodation
      * The Commonwealth Games is a significant opportunity for Birmingham which is a key priority for the next two years
   3. These key capital and infrastructure needs for the coming years cannot be delivered by the Council on its own. Partnership working is an essential part of addressing these needs and is reflected in many of the Council’s capital plans.
4. Capital Resources
   1. Resources of £1,710.5m have been identified to fund the four year capital programme from 2021/22 to 2024/25, summarised as follows:



* 1. A significant part of the Council’s capital resources can only be used for specific and designated purposes. These are referred to as specific resources. This includes capital grants and contributions of £336.2m, revenue resources of £336.0m (including HRA revenue resources of £294.3m) and HRA capital receipts of £133.7m. Cabinet may approve additional budgets funded by additional external resources.
  2. Some capital resources are available without significant restrictions, and the Council has more freedom to allocate these towards its own priorities as set out in the Council Plan. These are referred to as corporate resources, and comprise mainly capital receipts from asset sales and borrowing under the prudential system of capital finance for local authorities.
  3. Corporate resources of £904.6m have been budgeted for use to finance the capital programme over the coming four years. This includes the use of prudential borrowing and capital receipts from asset sales. Revised or additional capital budgets funded from corporate resources may be approved by Cabinet, however additional prudential borrowing must be approved by full Council if the borrowing costs are not funded by additional income, savings or budget virements. No substantial increases in prudential borrowing or the use of capital receipts will be agreed outside of the annual budget process.
  4. The Council’s capital financing plans seek to make use of available resources in the most efficient way, including borrowing in accordance with the Prudential Code for local authority capital finance. £790.1m of prudential borrowing is included in the four year capital plans, within the framework and policies set out in this capital strategy, further described below.
  5. Final decisions on the funding of the capital programme will be taken by Cabinet in the Outturn report after the end of each financial year.
  6. The Council’s capital financing plans seek to fund the capitalisation of revenue reform costs under the Flexible Use of Capital Receipts legislation. £39.5m has been included in the plans for 2021/22 with a further £15.3m identified for 2020/21. A breakdown of these schemes can be found at Appendix I.
  7. A breakdown of the resources used in financing the capital programme is at Appendix P1. Further details of all capital grants are shown in Appendix P2.

1. Capital Strategy
   1. In the above context of needs and resources, the Council has developed the following policies and high level processes to ensure the effective management of capital (arrangements are set out more fully in Appendix L):
      * The management of capital will be overseen by the Capital Board, through strong governance and assurance processes for capital planning, capital appraisal and approval, project management, and capital monitoring and review. Executive decisions will be made in accordance with the Council’s constitution
      * Revised or additional capital budgets may be approved by Cabinet, within the constraints of the Council’s constitution and its Prudential borrowing limit. No substantial increases in prudential borrowing or the use of capital receipts will be agreed outside of the annual budget process
      * CIPFA’s Prudential Code and Treasury Management Code have been adopted by the Council
      * All use of capital resources, including capital receipts, will be prioritised across the Council as a whole in relation to the Council’s key priorities
      * The use, re-use, and disposal of the Council’s land and buildings will be managed by the Property and Assets Board to secure best value for the Council’s priorities
      * The Council will encourage community engagement in the operation of properties in support of specific key priorities, and will commission community asset transfers where appropriate
      * The Council will manage its use of borrowing in accordance with CIPFA’s Prudential Code. A prudent policy for debt repayment is set out in the Minimum Revenue Provision policy at Appendix S. General Fund borrowing costs (including interest and repayment charges) in 2021/22 represent 28.2% of the net revenue budget, which reflects a substantial investment in capital but reduces the resources which would be otherwise available for other revenue priorities. In order to ensure that borrowing remains at an affordable and sustainable level, the Council will seek over the medium term to manage its new prudential borrowing for normal service delivery at a level which is close to the amount which it sets aside from the revenue account each year for debt repayment (i.e. MRP).
      * Borrowing for the Commonwealth Games and the Perry Barr Regeneration Scheme is an exception to this policy, but this is mostly planned to be repaid from the disposal of dwellings and land that form a part of the Perry Barr Regeneration Scheme from 2023.
   2. Capital priorities for new projects and programmes have therefore focussed on the following areas:
      * Council Plan driven expenditure which may be funded from external grants and contributions, especially where it supports key priorities
      * Statutory requirements and other legal commitments
      * Proposals which support revenue savings, income or service modernisation
      * Projects also need to demonstrate that they represent value for money and are deliverable at an appropriate risk.

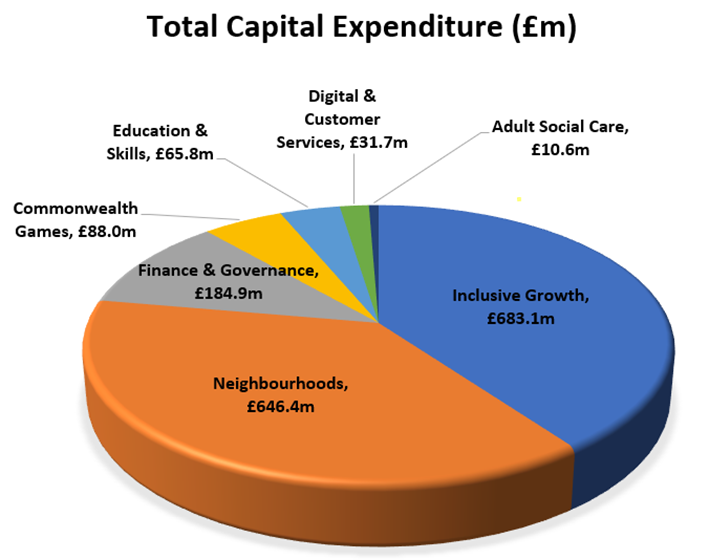
Property Strategy

* 1. The Council’s Property Strategy was approved by Cabinet in November 2018. The Property Strategy provides a long term strategic approach to the management of the Council’s real estate. It aims to maximise commercial and social returns by re-aligning the property assets, ensuring they act as a catalyst for development and inclusive economic growth and underpin the social fabric of communities across the city. In order to achieve this vision the Strategy divides the existing property assets in to four key themes:
     + Commercial properties – this income earning portfolio focuses on increasing efficiency by selling underperforming properties and reinvesting the proceeds to maximise returns within a balanced and prudent risk management strategy
     + Growth and Development – focusing on key growth areas, land and buildings will be utilised as catalysts for development and regeneration to deliver new homes and jobs
     + Community – supporting community organisations to deliver Council’s core objectives, encouraging independent social cohesion using sport, culture and third sector neighbourhood activities
     + Operational – efficient and rationalised buildings to support the provision of modern 21st century Council services.

Commercialisation Strategy

* 1. The Council’s Commercialisation Strategy focusses on “Taking a business-like approach in every service, every day – making every £ count for Birmingham”. This recognises that to maximise performance ‘commercial thinking’ needs to be embedded across the organisation. To support this, the Council has created a Commercial Hub within Finance and Governance to support the identification of commercial opportunities across the Council and to lead on and support activities related to commercialism which will enable the facilitation of an organisation-wide behavioural change.
  2. The Council’s risk management approach recognises that currently the Council has low to moderate ability and appetite to take significant new risks, in light of the existing financial challenges and risks the Council is currently managing. A combination of Finance, Legal and the Programme Management Team (PMO) provide governance structure and operate key roles in ensuring that where risks are taken, they are fully understood and proactively managed.
  3. Investment in loans, shares and commercial property plays a significant part in a more commercial approach to the Council’s activities, including its working with business and community partners. The Service and Commercial Investment Strategy at Appendix O sets out the investment activity and risk management processes which support this agenda. A low-risk policy towards investments is proposed, with a limit on the size of the overall financial investment portfolio at £326m.

1. Capital Programme
   1. Based on the above strategy to support the delivery of the Council Plan outcomes, the proposed Capital Programme totals £739.9m in 2021/22 and £1,710.5m over the four year period. This includes:
      * Investment in Council housing through the HRA of £555.5m
      * £222.8m (in the four year period) on the Perry Barr Residential Scheme
      * £204.5m on roads and transport infrastructure
      * Continuing commitment to the funding of development in the Enterprise Zone totalling £149.1m over the next four years, including investment to enable Birmingham to get the most out of the HS2 Curzon railway station
      * £88.0m on the Commonwealth Games
      * £67.1m for the Waste Management Service Strategy including replacement vehicles
      * Major investment in education and skills of £65.8m
   2. New projects and priorities have been identified through the Council’s financial planning process and added to the capital programme. These total £140.8m and are set out in Appendix Q2. Further budgets funded from Government allocations of capital grants (for example for schools and transport) will be added to the programme when the allocations are known.
   3. The updated Capital Programme for £1,710.5m for the next four years is therefore as follows:



* 1. Appendix Q1 provides further details of the capital programme, including a summary of the projects included and the budgeted use of capital receipts and fund disposal costs. Appendix R shows a longer term ten year view of identified capital plans, consistent with the Council’s Medium Term Financial Plan.
  2. A General Fund capital policy contingency of £74.1m has been included in this budget in order to manage unexpected needs arising during the financial year before the next annual budget process. The use of the contingency will be managed by the Capital Board and approved in accordance with the Council’s constitution.
  3. Much of the capital programme is delivered through partnership working, especially with the West Midlands Combined Authority (WMCA) and the Greater Birmingham and Solihull Local Enterprise Partnership (GBSLEP). The Council acts as Accountable Body for the GBSLEP, and carries out significant prudential borrowing in support of the Enterprise Zone (EZ), with financing costs being funded by Business Rates growth within the EZ. This is controlled through Financial Principles agreed by the LEP with the Council.
  4. Capital receipts are also used to finance debt repayment in accordance with the Council’s MRP policy, and to meet Equal Pay settlements. The financial implications of the funding of Equal Pay settlements have been included in this Financial Plan. This takes account of borrowing costs and requirement for the use of capital receipts to partially fund Equal Pay settlements.

1. Debt and Treasury Management
   1. Local authorities are required by law to set an overall limit on their debt outstanding, including loans and other long term liabilities. This ‘prudential limit’ may not be exceeded, so the Council’s proposed limit allows for risks, uncertainties, and potential changes during the year which may need to be accommodated within this overall limit. On this basis, the Prudential Limit for Debt has been set at £4,500.0m for 2021/22, £4,600.0m in 2022/23, £4,500.0m in 2023/24 and £4,400.0m in 2024/25.
   2. The limit is calculated as follows:

Table 7.1 Forecast Debt and Authorised Prudential Limit Based on the Current Capital Programme



* 1. Appendix P3 analyses planned prudential borrowing between projects which are self-financed through additional income or savings, and projects whose borrowing requires additional budget support. The Council’s revenue budget includes provision to meet the net cost of all the above borrowing.
  2. The CIPFA Prudential Code expects local authorities to consider and approve a number of ‘prudential indicators’. These relate to the capital programme generally as well as borrowing, and are set out in Appendix T.
  3. The Council’s debt liabilities and its investments arising from day-to-day cashflows need careful management in order to manage the costs and risks. This is the subject of the Council’s Treasury Management Strategy and Policies, which are set out at Appendices M and N.

1. Management of Guarantees and Partnership Finance Risks
   1. The Council has entered into financial guarantees and other obligations which are subject to risk management arrangements.
   2. The Council has guaranteed £73m loan debt issued by NEC (Developments) plc, which since the sale of the NEC Group has been a wholly owned subsidiary of the Council. The value of this liability is reflected in the Council’s own debt and is managed as part of treasury activity.
   3. The Council has also provided guarantees in respect of staff TUPE’d to external bodies and who have retained membership of the Local Government Pension Scheme (LGPS) to the West Midlands Pension Fund for pension deficits and to some of the external bodies in respect of changes to contribution rates. To minimise the risks to the Council, external bodies may be required to take out a bond, payable on any default. The assessed residual risk has been recognised in the Council’s financial statements.
   4. The Council is a constituent member of the WMCA. Participating authorities share an exposure to any unfinanced revenue losses of WMCA, including debt finance costs. The Council and other member authorities support WMCA’s capital investment plans, which include substantial prudential borrowing (subject to revenue funding support). This exposure is managed through the authorities’ voting rights in WMCA including approval to its annual revenue and capital budget.
   5. The Council participates in other joint ventures and companies. The Council may give letters of assurance in support of these activities and any assessed risk is accounted for in the Council’s financial statements.

CHAPTER 8: SECTION 25 REPORT – ROBUSTNESS OF ESTIMATES AND ADEQUACY OF RESERVES

1. Executive Summary
   1. Under Section 25 of the Local Government Act 2003, the Authority’s Chief Finance Officer is required to report on the robustness of the estimates made for the purposes of the Council’s annual budget. This will also extend to the assumptions contained in the Council’s Medium Term Financial Plan (MTFP) and the financing and resourcing assumptions set out in the Capital Programme.
   2. Section 25 (2) of the 2003 Act requires the Council to have regard to this report in approving the annual budget and setting the Council Tax.
   3. In preparing the Budget and Medium Term Financial Plan for 2021/22 processes have been put in place to ensure that the budget is robust, achievable and sustainable and that services can be delivered within the anticipated available funding. This produces a high degree of confidence that the budget estimates are robust and the level of reserves held are adequate.
2. Robustness of Budget Estimates
   1. The budget is based on the best available information and assumptions. The budget estimates reflect the Council’s statutory requirements to deliver services and aligns with the Council’s Delivery Plan.
   2. In assessing the robustness of the budget decisions contained in the 2021/22 budget the following processes have been relied upon:
      * Monthly and quarterly budget monitoring during 2020/21 which allows budgets to be re-aligned with anticipated demand in 2021/22 and future years.
      * Monthly budget monitoring based upon focussed exception reports, both by the Corporate Leadership Team, Cabinet Members and Resources Overview and Scrutiny Committee.
      * Regular star chamber sessions with Directorates, Portfolio holders and the Cabinet Member for Finance and Resources, with varying focuses dependent on the issues arising.
      * A specific budget sufficiency, conducted by CIPFA, that reviewed and tested the Directorates budget following the £23m investment in 2020/21.
      * Detailed projections of social care demographic and price pressures, particularly with regard to the impact of the current pandemic.
      * Review of the budget by the Corporate Leadership Team, Executive Management Team and Directorate Leadership Teams.
      * Review by Directorate Leadership Teams of the proposed savings and their achievability, base budget adequacy and the opportunities for maximisation of resources.
      * Fully updated the Medium Term Financial Plan as at 30 September 2020 to use as a robust baseline for budget development.
      * Separate challenge sessions which took place with each Directorate Leadership Team, attended by the Interim Chief Finance Officer.
      * Workforce review boards to enhance governance and management of the establishment of the organisation which represents 51% of the overall net budget.
      * A review of the levels of unsupported borrowing in the capital programme and the level of capital receipts available to fund revenue transformation costs. Where possible, opportunities have been taken to maximise the use of Government’s Flexible Capital Receipts Policy to relieve some of the pressure on the General Fund.
      * Formal scrutiny of the budget proposals which is an additional level of scrutiny for the budget process.
   3. As a result of these processes previous savings decisions have been reviewed and £15.5m of savings originally planned for 2021/22 are now deemed not deliverable and have been removed from the budget. This is largely an impact of the COVID-19 pandemic. This leaves previously agreed savings of £12.7m in 2021/22, rising to £20.3m by 2024/25. Over the period of the MTFP a total of £40.7m of savings are planned, including £20.4m of new savings proposals. There are robust mechanisms in place to ensure that there is accountability for the delivery of planned savings, and progress against delivery is monitored on a monthly basis.
   4. The reviews undertaken by Directorate Leadership Teams of base budget adequacy have identified a range of budget pressures. These have been reviewed and challenged and those that cannot be mitigated are built into the budget estimates presented in this Financial Plan.
   5. The budget estimates contain the most up-to-date assessment of anticipated Central Government support from both the Provisional Finance Settlement and the latest COVID-19 funding.
   6. Locally generated income from Business Rates and Council Tax are the two most significant sources of funding for the Council. Both have been adversely affected by COVID-19. The budget estimates for Business Rates income are based on a prudent and best assessment of the taxbase reflecting the current economic conditions, an estimate of impact from appeals and for 2021/22 a prudent reduction in the collection rate. The Council Tax taxbase is determined with regard to the number of properties in the city and the number of associated reliefs and exemptions together with the assumed numbers of residents benefitting from the Council Tax support scheme. The taxbase for 2021/22 also reflects a prudent reduction in the collection rate.
3. Inflation
   1. The budget contains provision for specific contractual and other inflationary pressures. These provisions are based on the best information available at the time. The budget also contains some provision for general price inflation, and it is anticipated that services will have to manage any inflationary pressures that arise above those provided for. Contracts are also reviewed and provision for known significant contractual changes are made. The impact of pay and price inflation is monitored during the year as part of the budget monitoring process.
4. Capital Programme and Investment Decisions
   1. The Prudential Code recommends that Chief Finance Officers report on the affordability and risk associated with the capital strategy. The capital programme is fully financed from a combination of existing resources, external grants and contributions, capital receipts, and an affordable level of borrowing.
   2. The Capital Strategy at Chapter 7 prioritises the use of external grants and funding where possible to support Council Plan priorities. Capital receipts assumptions are based on a prudent assessment which uses a risk-weighted forecast of expected capital receipts from asset sales and other sources.
   3. The Council has a relatively high level of borrowing compared with most other authorities, but the policy set out in the Capital Strategy and Appendix M is that the Council will seek over the medium term to manage its new prudential borrowing for normal service delivery at a level which is close to the amount which it sets aside from revenue account each year for debt repayment.
   4. The Council’s debt repayment policy at Appendix S results in a strong debt repayment profile, which is illustrated in the Treasury Strategy Appendix M Figure M.5.
   5. The Council manages capital risks through its business case appraisal and approval arrangements, and through regular capital and treasury monitoring. Capital risks have also been considered in assessing the adequacy of reserves.
   6. The Council has a low to moderate appetite for taking commercial risk and this is reflected in the Capital Strategy. Treasury management risks are managed through the Treasury Management Strategy and Policy.
   7. The following table sets out in further detail the key budget assumptions reflected in the Medium Term Financial Plan.

Table 8.1 Analysis of Robustness of Revenue Estimates

| **Budget Assumption** | **Budget Commentary** |
| --- | --- |
| 1. The treatment of growth pressures | Major demand and price factors affect the 2021/22 and future years budgets include 2020/21 budget pressures continuing into 2021/22 and future years. Some pressures were identified as part of the monthly monitoring process, including base budget inadequacies for children’s social care. These are being addressed as part of this budget. The 2021/22 budget forecasts have therefore been informed by 2020/21 budget monitoring reports which have been reported to Cabinet and Scrutiny through the year and have been supported by the Star Chamber process.  Additionally, the refresh of the Medium Term Financial Plan identified issues that Directorates were facing in delivering service outcomes within existing resources. These were then subject to separate Directorate challenge sessions to validate and agree the pressures needing to be reflected in the Medium Term Financial Plan. |
| 2. The treatment of inflation | Pay – In general, no increase in pay has been assumed in the budgets beyond incremental drift and for those earning less than £24,000. Provision has been retained however to meet the budgetary impact of pay increments for 2021/22.  Pensions – Employer rates fully reflect the most recent actuarial review in 2019 including changes to the future service rate and past deficit payments.  Levies – the Council is subject to 1 significant Levy being Passenger Transport. The budget forecasts for 2021/22 reflect the latest estimates.  Price inflation has been provided at a rate of 2%  Contract are reviewed and provision for known contractual changes are made  Specific higher adult social care market inflation has been provided for to support the care market and this is funded from COVID-19 resources. |
| 3. Surplus cash balances (income, capital, receipts and grants) | Council investments and borrowing comply with the current Treasury Management Strategy as approved by Council. At any one time the Council will have a number of cash income streams, such as capital receipts and Government grants and when appropriate these will be invested as part of the overall and day-to- day cash flow management activities undertaken by the Treasury Manager. Risks including Brexit impacts are reflected in the Treasury Management Strategy.  Cash investments are made in accordance with the Investment Strategy as set out in the Treasury Management Strategy and can be liquidated at short notice and are available at any point in time to meet the Council’s day-to-day requirements for cash funding. |
| 4. The treatment of income | Directorates have undertaken a review of fees and charges. The revised schedule of proposed fees and charges are included as an appendix to this report and are subject to a budget decision. |
| 5. The treatment of savings. | Savings deemed undeliverable following review and challenge have been eliminated from the budget.  For those savings remaining all managers have a responsibility to ensure the efficient delivery of services and, when savings are proposed, that those savings are both realistic in terms of the level of savings and timing. Should the level and timing of such savings vary due to unforeseen events, management action or policy actions within the relevant Divisions and corporately, will be implemented. |
| 6. The Prudential Code and Corporate Capital Strategy: the revenue impact of planned capital expenditure and non- treasury investments | The Council has a Capital Strategy which provides an over- arching framework by which capital expenditure and non-treasury investment decisions can be assessed. Based on the Corporate Capital Strategy the Council has an approved four-year capital programme. Over the medium term the Capital Programme will moved to a 10-year and ultimately a 25-year programme. Furthermore, the capital programme is evaluated with regard to the Prudential Code in terms of its prudence, affordability and sustainability. Investments are reviewed against appropriate risk factors. The revenue budget and MTFP reflects the financing and borrowing assumptions as contained in the approved capital programme.  It may be necessary, and subject to Council decisions during the year with regard to the overall capital programme and how it is to be financed, to revisit the Prudential Indicators from time to time to ensure that any amendments and proposed additions to the capital programme remain prudent and affordable in terms of the Council’s approved revenue budget and MTFP. |
| 7. The financial risks inherent in any significant new funding partnerships and major outsourcing deals | The sharing of risk is in accordance with the principle of the risks being borne by the party best placed to manage that risk. Inherent risks include any guarantee or variation of service throughput (service volumes). If risks materialise the expectation is that such an eventuality will be contained where possible and considered in future years’ budgets and general fund reserves restored to at least the minimum prudent level.  The biggest single risk the Council has faced since March 2020 is the COVID-19 pandemic and specific weekly reporting and management of those risks has taken place and will continue as long as needed. |
| 8. The availability of other funds to deal with major contingencies | The level of reserves assumes that management and policy actions will be taken to address major contingencies. Should these be insufficient, the level of reserves may have to be used temporarily and restored to at least their minimum prudent level or the optimal level through future budgets. A risk-based approach to provisions and reserves is set out below in paragraphs 6 and 7. |
| 9. The overall financial standing of the authority (level of borrowing, debt outstanding, Council Tax income, Business Rates, etc) | The Council acts to manage its borrowing prudently and in accordance with statutory guidance regarding affordability and sustainability with regard to debt expenses incurred in its revenue account.  The amount of Council Tax to be collected in 2021/22 and used to support the Council’s revenue budget is based on the Council Taxbase. The taxbase set for 2021/22 is based on the most accurate and prudent forecasts of anticipated chargeable dwellings and associated level of discounts, reliefs and collectable amounts for the year. The Council Tax collection rate for 2021/22 has been set at 96.6%, then rises back to normal levels of 97.1% in future years. For each 1% not collected, the cost is approximately £3.8m in lost income to the Council  Usually, legislation requires that any Collection Fund surplus or deficit be adjusted through the Council Tax calculation in the next year. However, Government has granted Councils the flexibility to spread the 2020/21 deficit across three years. The deficit is distributed in 2021/22, 2022/23 and 2023/24.  The Council’s share of Business Rates income for 2021/22 has been set at £411.6m. A detailed NNDR 1 return for 2021/22 has been submitted to Government. Prudent estimates of Business Rates appeals, bad debts provisions, changes to the rating list etc. have been included. A collection rate of 96% has been set for Business Rates for 2021/22. The financial plans assume that the collection rate increases to normal levels of 98% from 2022/23 onwards. For each 1% not collected the cost is approximately £4.1m in lost income to the Council. |
| 10. The authority’s track record in budget and financial management. | As projected at Month 9, the 2020/21 budget monitoring report for the Council is forecasting a small budget surplus £8.9m on the General Fund. In Grant Thornton’s (GT) 2019/20 Audit Findings Report published in November 2020, GT has stated that the Council has made sufficient progress in addressing the weaknesses relating to financial management that were the subject of both its Statutory  Recommendation and CIPFA’s Financial Management Capability Review in March 2019 to mitigate the risk in 2019/20. |
| 11. The authority’s capacity to manage in-year budget pressures | The Council always seeks to improve its ability to manage in- year budget pressures. At Month 9 there is a forecast budget surplus of £8.9m on the General Fund in 2020/21. A monthly budget tracker report is used to monitor the delivery of budget savings and this is reported to Cabinet and Scrutiny.  Equally, the ability to manage in-year pressures has been recognised in the risk assessment of the level of reserves. |
| 12. The strength of the financial information and reporting arrangements. | A mid-year refresh of the Medium Term Financial Plan and final version of the Medium Term Financial Plan completed and supported by:   * base salary estimates and projections of demand for demand-led services * risk based balances calculation; * prudential borrowing and capital funding review * an assessment of inflation * monthly monitoring of budget pressures and savings delivery |
| 13. The authority’s virement and end of year procedures in relation to budget under/ overspends at authority and departmental level. | The Council is operating management disciplines to ensure management and policy actions are considered in relation to overspending budgets. Generally, virements are considered at a corporate level against corporate priorities, including the contribution towards the optimal level of general fund reserves. |
| 14. The adequacy of the authority’s insurance arrangements to cover major unforeseen risks. | The Council’s insurance arrangements are a balance between external insurance premiums and internal funds to “self-insure” some areas. Premiums and self-funds are reactive to external evaluations of the risks faced by the Council which includes both risks that are generic to all organisations and those specific to the authority.  The level of the Insurance Reserve has been reviewed for 2020/21 and has been increased by £2.0m annually; the position will continue to be revised on an annual basis. |

1. Adult Social Care Precept
   1. The Chief Financial Officer is satisfied that the Council Tax income yield from the adult social care precept has been utilised to meet adult social care needs. The additional investment in social care is shown in Chapter 3.
2. Policy Contingency
   1. It is also prudent to hold for a budget for general contingencies to cover the fact that certain budget assumptions may be inaccurate i.e. demand for a service has proved greater than expected. As such the Council holds a General Policy Contingency budget of £0.6m for 2021/22 and specific policy contingency sums.
   2. Taking into account all the factors set out above, the Interim Chief Finance Officer considers the proposed 2021/22 Budget is robust
3. Adequacy of reserves
   1. In setting the budget and prudently managing its finances, the Council considers the level of both general and specific earmarked reserves. The level of these reserves reflects the risks the Council faces.
   2. The Council manages risk on an on-going basis. The Council has well established procedures in place to identify and anticipate risks. These processes form part of the budgetary control framework and are underpinned by the Council’s governance arrangements culminating in the Annual Governance Statement and supported by Internal Audit. These include a Risk Management Framework and a regularly reviewed Strategic Risk Register with progress on both regularly reported to the Audit Committee
   3. The main risks that have been identified arise from:
      * The continued impact of COVID-19 through the period of restrictions/ lockdowns and ultimately recovery.
      * The underlying economic outlook which can impact the demand for services, may lead to market failure, diminish Council income streams, and impact interest rates.
      * The impact of the most recent Brexit deal while uncertain represents a risk beyond the loss and non-replacement of European funding,
      * The impact of major reductions in Government funding, the recent trend in one-year finance settlements and delays to significant funding changes.
      * The impact of legislative changes and new burdens including the significant transfer of risk to Local Government through 100% Business Rates retention, the reliance on locally raised income and potential reforms to local government funding and the Business Rates system.
      * The delivery of planned budget savings and efficiencies.
      * The potential for higher demands on services e.g. social care.
      * The cost and delivery of the Commonwealth Games
      * Industrial disputes, major litigation, both currently and in the future.
      * Managing the Capital Programme to achieve the policy objective of reducing the revenue impact of prudential borrowing.
      * The delivery within budget of key highways, schools and regeneration capital schemes.
      * The possibility of legal challenge including judicial review arising from Council decisions with regards to the delivery of statutory services.

Earmarked Reserves

* 1. In addition to known liabilities, the budget also has regard to various risk issues where at the time of setting the budget there is no contractual liability but there is a possibility that payment may be required at some point in the future. It is also prudent to plan for future expenditure and to strike a balance between the needs of current and future taxpayers. In these cases, earmarked reserves are held.
  2. The level of earmarked reserves and their intended use has been reviewed during the year, and the Medium Term Financial Plan reflects the results of that review. The conclusion is the level of these reserves are adequate having regard to the risks identified.
  3. Furthermore, the Financial Resilience Reserve provides additional financial resilience. The budget proposals plan to increase the balance held on the reserve from £80.6m at 31 March 2021 to £114.5m for 2021/22 by 31 March 2022 and this is welcomed in this particularly uncertain time.

1. The General Balance
   1. It is essential in setting a balanced budget that the Council has money available in the event of unexpected spending pressures. The “balances” need to reflect spending experience and risks to which the Council is exposed and be of an adequate level.
   2. As agreed by Cabinet in November 2020 and in light of the growing uncertainty about public finances, general reserves were increased to 4.5% of the net budget. The Council’s General Fund Reserve was increased to £38.4m representing 4.5% of the Council’s net General Fund Budget. That increase was funded from a transfer from the Financial Resilience Reserve.
   3. In reviewing the adequacy of reserves the Interim Chief Finance Officer notes the level of the General Fund Balance is estimated to be £38.4m at 31 March 2022 and this level reflects 4.5% of the net budget requirement. In the current environment, alongside the risks facing the Council and level of other reserves, in particular the level and increase planned to the Financial Resilience Reserve - this is considered adequate.

APPENDIX A: MEDIUM TERM FINANCIAL PLAN



**Note**: Business Rates income is based on the taxbase report approved by Cabinet on 19 January 2021. The income may be marginally different to that on the NNDR1 form.

APPENDIX B: GRANTS





\*Teachers Pensions and Pay Grants have now been rolled into the DSG grant for 2021/22

Further Information on Revenue Grants over £5m

Details of all revenue grants that exceed £5m are given below.

Public Health Grant - £92.2m

Local authorities (upper tier and unitary) are responsible for improving the health of their local population and reducing health inequalities. Local authorities receive an annual ringfenced public health grant from the Department of Health. The core condition of this grant is that it should be used only for the purposes of the public health functions of local authorities. The local authority statutory duties for public health services are mainly outlined in the Health and Social Care Act 2012 legislation. They include the duty to improve public health through mandated and non-mandated functions. There are also existing public health duties for health protection which sit under different legislation such as the Public Health Act. Legislative measures for local authorities’ responsibilities for dental public health are covered by separate statutory instruments (Section 5.2). The Public Health grant is ringfenced and can only be used on public health related activities set out in a range of legislation and included in the grant conditions.

The anticipated Public Health grant for Birmingham when the 2020/21 budget was set was £88.420m. Birmingham actually received an additional £3.807m but confirmation of this was received very late in the 2019/20 financial year after the budget was set. Currently the agreement is only for 2020/21 and it is anticipated that the ringfenced grant amount will remain the same in 2021/22. There remains the probability that confirmation of this will not be received until late in the 2020/21 financial year.

Private Finance Initiative Grants - £68.5m

The Council will continue to receive funding for Private Finance Initiative (PFI) projects of £68.5m being £50.3m for Highways and £18.2m for schools. Whilst this funding is unringfenced, it is needed to meet contractually committed payments and is not available to meet Council expenditure generally, other than on a temporary basis and requiring repayment.

Improved Better Care Fund (iBCF) - £65.9m

In the Spending Review 2015 the Government announced that it will be making additional funding available to local authorities through the Improved Better Care Fund; this became available in 2017/18. A further statement in the spring Budget in 2017 increased the amounts available for adult social care via the iBCF. For Birmingham, £65.9m is available in 2021/22.

The Council’s financial plans include significant additional resources for adult social care to meet the growing level of demand for such services and further savings arising from the continued drive to provide these services in the most efficient way. Therefore, this has been used to help address additional funding of care services, to part mitigate budgetary pressures in relation to demography and assist in the delivery of the Adult Social Care savings programme. In addition to this there is also a programme of change which has been agreed with health partners and approved via the Health & Wellbeing Board, to work in a more integrated way, to support the reductions in delayed transfers of care from hospitals and to protect and support the care provider market.

For 2021/22 the iBCF for Birmingham will be composed of the 2020/21 allocation of £60.3m and the £5.6m for Winter Pressures, and iBCF resources of £10.3m will be used in 2021/22 to support the delivery of the Adult Social Care savings programme.

Business Rates related grants - £56.2m

These grants have been given to compensate for the impact of Government decisions to constrain the increase in the Business Rates multiplier and increased relief for small businesses. Both of these grants total £36.2m, which is an increase of £2.2m over the 2020/21 levels.

Top Up Grant - £56.0m

This grant is received to reflect the fact that the Government’s estimate of retained Business Rates income is still less than the estimate of the Council’s need to spend. The Council’s Top Up Grant will increase by £0.6m to £56.0m in 2021/22.

Social Care Grant - £49.9m

In 2019/20 the Government announced £1bn of new resources to support social care nationally. This has been increased by a further £300m in 2021/22 to provide additional support for the most vulnerable. Birmingham’s allocation is £49.9m an increase of £13.2m from the 2020/21 allocation. The grant will be fully utilised to support social care activities across the Council.

COVID-19 Local Authority Support Grant - £43.8m

Recognising that the impact of COVID-19 would extend beyond 2020/21, Government has provided a further £1.55bn of unringfenced funding for councils to continue to support residents and to lead the recovery in their local areas. The allocation methodology took account of population, deprivation and the cost of delivering services. Birmingham’s allocation is £43.8m. This is a one-off grant available for 2021/22 only.

Better Care Fund - £40.2m

Better Care Fund (BCF) is a mandatory, national programme with specified minimum contributions from Clinical Commissioning Groups (CCG) and local authorities. This fund seeks to drive the transformation of services to ensure that people receive better and more integrated care and support through pooled budget arrangements between local authorities and CCGs.

For Birmingham, Cabinet in March 2014 endorsed the principle of a BCF joint pooled budget for older adult social care and health integrated provision between the Council and local NHS CCGs.

Funding will continue into 2021/22, and it is estimated that £40.2m will be available to the Council in that year. This is an increase of £3.5m compared to 2020/21 budgetary assumptions due to increased CCG minimum contribution and inflationary uplifts for both 2020/21 and 2021/22.

New Homes Bonus - £7.6m

The New Homes Bonus was introduced from 2011/12 as a financial incentive and reward for housing growth. The grant is based on a national average Council Tax value of additional homes including any properties brought back into use. There is also an additional premium for affordable homes.

The value for 2021/22 allocation was £2.8m lower than originally anticipated as it included legacy payments only up to 2019/20. As a transition measure, councils have been provided with a new grant for one year only – Lower Tier Funding.

Reforms to the New Homes Bonus system are planned to take place in 2021/22.

Other Directorate Revenue Grants

In addition to the main grant funding streams, smaller specific grants continue to be received from Government. Services will need to manage within the level of grant that they receive. A full breakdown of all grants the Council expects to receive in 2021/22 can be seen in the table at the start of this Appendix.

Schools Funding 2021/22

Schools receive funding via a variety of different grant streams, the main ones being:

* Dedicated Schools Grant - £1,296.2m
* Pupil Premium - £43.0m
* Education & Schools Funding Agency (ESFA) - £7.7m
* Universal Infant Free School Meals (UIFSM) Grant - £7.7m
* Holiday Activities & Food Programme 2021 - £8.2m

Dedicated Schools Grant (DSG) - £1,296.2m

The expected funding for 2021/22, based on DSG allocations received in December 2020, and a summary of how schools’ funding is applied can be seen in the table below:

|  |  |
| --- | --- |
|  | **£m** |
| Schools block | 1,002.106 |
| Central school services block | 18.283 |
| High Needs block \* | 184.500 |
| Early Years | 91.312 |
| **Total DSG** | **1,296.201** |
| Estimated recoupment | (575.000) |
| **Estimated net DSG after recoupment** | **721.201** |

The figures are not directly comparable with last year, as Teachers Pay Grant and Teachers’ Pension Grant have been rolled into DSG allocations for 2021/22. DSG is allocated to Local Authorities in four blocks. Local authorities can only switch resources between blocks with the permission of the School Forum and / or Secretary of State. The indicative amount announced for Birmingham is £1,296.2m. However, this includes funding for mainstream academies that will be recouped by the Education & Skills Funding Agency. The amount to be recouped has not been published by DfE, but last year the start year figure was £575m. Further academisation during 2021/22, will result in further recoupment and reduction in the grant paid to the Council.

The 4 blocks through which DSG is allocated consists of:

* Schools block (covering provision in mainstream schools from Reception to Year 11 and includes an estimate for Growth Fund). The 2021/22 notified allocation is £1,002.1m before recoupment.
* Early Years block (covering nursery schools, nursery classes and Private, Voluntary and Independent sector providers of early years provision (PVIs). The 2020/21 indicative allocation is £91.3m (no recoupment applies to this area).
* High Needs block (covering pupils with high needs – defined by the DfE as those requiring provision costing in excess of a given threshold). The 2021/22 indicative allocation is £212.9m before recoupment and an estimated £28.4m will be deducted from this figure for the direct funding of places by ESFA.
* Central School Services block – this covers commitments such as Admissions and certain prescribed statutory and regulatory duties. The notified allocation is £18.3m.

Pupil Premium Grant - £43.0m

Pupil Premium is allocated to provide additional funding for pupils in receipt of free school meals. It will apply to all pupils aged from 4 to 15 (year groups Reception to 11) who are:

* parents are serving members of the armed forces (Service Children) (£310 per pupil)

Funding rates for the pupil premium in the financial year 2021/22 will stay the same as for 2020/21. As the allocations for 2021/22 have not yet been published by the ESFA, the budget above has been based on the 2020/21 allocation (the actual figure will depend on eligible pupil numbers).

Education & Schools Funding Agency - £7.7m

It is estimated that the Council will receive £7.7m from the Education &Skills Funding Agency (ESFA) to fund education and training of 16-19 year olds in sixth forms within schools (based on allocation data relating to the 2020/21 academic year, published in October 2020).

Universal Infant Free School Meals (UIFSM) Grant - £7.7m

The grant is paid to schools to enable them to provide free school meals for pupils in Reception to Year 2. DfE has confirmed that the grant will be extended for the academic year to 2020/21 and the grant figure above reflects the allocation to maintained schools and Alternative Provision. Academy schools receive their UIFSM grant direct from the ESFA. There has been no indication yet of an allocation beyond the 2020/21 academic year.

Holiday Activities & Food Programme 2021 - £8.2m

This is a new grant. Payments will be linked to attendance levels. Further details are expected in the new year, including an expected formal grant determination letter alongside a Memorandum of Understanding, setting out the parameters and expectations for the programme.

Grants to Reimburse Expenditure - £479.9m

The Council receives a number of grants to reimburse costs incurred, mainly in paying benefit claimants. Whilst these form part of the gross budget of the Council, the level of expenditure is determined by claimant demand and eligibility. Payments made to claimants are closely matched by any grant received. The grants to fund benefit expenditure expected to be received by the Council in 2021/22 can be seen in the table at the start of this Appendix. The figures for 2021/22 are still subject to a full review.

APPENDIX C: RESERVES POLICY

1. Background
   1. The purpose of this policy is to set out how the Council will determine and review its overall level of reserves and how it uses them.
   2. The Council is required to maintain adequate financial reserves for meeting unknown and potential estimated future expenditure when calculating the Council Tax requirement.
   3. All planned use of reserves must be for a specific purpose in order to ensure there is a sustainable budget. They should not be used to mitigate the need for ongoing savings. Reserves will only be released upon relevant approval as set out in the Constitution.
   4. The Council has usable reserves and unusable reserves on its Balance Sheet. The unusable reserves are as a result of accounting adjustments and are not therefore available to spend. This policy will concentrate on usable reserves.
2. General Policy
   1. Usable reserves can be split into the following categories:
      * General Reserves and Balances
      * Earmarked Reserves
      * Revenue Grant Related Reserves
      * Ringfenced Reserves
      * Capital Reserves
   2. The Council maintains usable reserves primarily for the following reasons:
      * The need to put aside sums in case of unexpected exceptional future expenditure
      * To smooth out the impact of payments on the revenue account
      * To cover timing differences such as grant money received in any given year where expenditure takes place in a later year
      * To provide pump prime funding for projects to deliver changes in working practices
   3. Reserves can only be used on a one-off basis which means that their application does not offer a permanent solution to the requirement to deliver significant reductions in the future level of Council expenditure.
   4. Reserves are not to be used to avoid the necessity to make or the failure to deliver ongoing savings
3. Managing the Level of Reserves
   1. The Council must maintain sufficient general reserves and working balances to cover the key financial risks and contingencies.
   2. An assessment will be carried out annually as part of the budget setting process to consider the risks the Council is exposed to and the level of general reserves that are appropriate.
   3. As part of the budget setting process the Section 151 Officer will consider and assess the level of general reserves. Consideration will be given to the strategic, operational and financial risks facing the Council.
   4. Major factors to be considered when evaluating the level of reserves, including but not limited to the following:

|  |  |
| --- | --- |
| **Budget Assumptions** | **Issues to Consider** |
| Inflation and Interest rates volatility | The overall financial standing of the Council |
| Estimates of the level and timing of Capital Receipts | The trend of the Council’s financial management and the robustness of the Medium Term Financial Plan |
| The financial risks inherent in any significant new funding partnerships, major contractual arrangements or major capital programme | The Council’s end of year closedown procedures relating to budget under/overspend. |
| The availability of other funds to deal with major contingencies and the adequacy of provisions | The adequacy of the Council’s arrangements to cover major unforeseen risks. |

1. Usable Reserves
   1. General Reserves and Balances
      1. These are funds that do not have restrictions as to their use. The Council can use them for any purpose within the General Fund. The purpose of general reserves is to manage the impact of exceptional emergencies and unforeseen events. Without such reserves the potential financial impact of these unforeseen events could cause a financial deficit in the General Fund, which would be severely disruptive to the effective operation of the authority. General Reserves held include:
      2. General Fund Balance and Carry Forward Balances
      * These reflect the accumulated surpluses of income over expenditure from previous years and any resources set aside as general contingency against adverse future events
      1. Financial Resilience Reserve (FRR)
      * This is a reserve created in 2017/18 from the backdated application of a consistent Minimum Revenue Provision (MRP) policy of 2007/08
      * The change in policy has created additional revenue costs. The Council plans to release some of this reserve in line with the Council Plan and Budget 2018+ to phase in the ability to meet the additional costs as shown in Table C.1 below. The balance of this reserve is to provide contingency fund in case the Council faces financial difficulties in the future

Table C.1 Planned use of FRR to Meet Additional Revenue Costs

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **2019/20** | **2020/21** | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** | **2026/27** |
| £5.9m | £5.9m | £5.0m | £4.0m | £3.0m | £2.0m | £1.0m | Nil |

* + 1. Delivery Plan Reserve
    - The Delivery Plan Reserve (DPR) has been established to enable the necessary investment required by the Council’s Delivery Plan
  1. Earmarked Reserves
     1. Earmarked Reserves enable the Council to set aside sums to meet specific future liabilities. These include:
     2. Capital Fund
     + This is a revenue reserve which has arisen from revenue contributions set aside to fund budgeted capital expenditure, Equal Pay settlements and associated costs in line with the Council’s Capital Financing and Equal Pay funding claims
     1. Insurance Reserve
     + The Council self-insures against all bar the most catastrophic business risks other than where insurance cover is a legal requirement. A budget is held to cover insurance losses in-year and the Insurance Reserve exists to act as a buffer should losses exceed budgeted expectations in any given financial year. The fund increases in those years where losses incurred do not exceed the budget
     1. Highways PFI Reserve
     + This reserve has been earmarked to support the Highways PFI Business Model
     1. Other Earmarked Reserves
     + There are some reserves which cover a wide range of services that have been set aside to support future years’ service delivery. These include, for example, resources earmarked for Special Educational Needs reform, a local innovations fund, highways initiatives, subvention for major events, replacement IT systems and repairs and maintenance for specific service chargeable buildings. These reserves are monitored at Directorate level and can only be used for a particular purpose
     + During the annual review if it is determined earmarking is no longer necessary the reserves will be allocated to general reserves
     1. The request to use these funds or contribute to reserves must be approved by Cabinet and the allocation of Earmarked Reserves will be made when services can demonstrate that the funding is required for that particular purpose.
  2. Revenue Grant Related Reserves
     1. These reserves relate to the unused element of grant support for which the conditions of the grant are expected to be met. The reserves will be used to meet future years’ expenditure for the service for which the grant was awarded.
     2. These are managed by the Directorates. The reserves will only be released following the Directorate requests being approved by the Section 151 Officer to use funding in line with grant conditions
     3. The Council holds various Section 106 reserves which were contributed by private companies to improve the local community. The fund must be used for the specific scheme and within the agreed timescale. If funds are not used, they need to be returned back to the contributors.
     4. In addition, the Council also received Highways PFI grant in advance of required payments. These funds are taken to reserves to be utilised in years when annual maintenance expenditure exceeds the annual Government grant income, in line with the PFI model.
     5. Ringfenced Reserves
     + Reserves that are required to be used for specific activities undertaken by the Council with little or no flexibility. These are mainly for schools or for the Housing Revenue Account and cannot be used to support general Council activity. These include:
     1. Schools reserves
     + The reserves are the net cumulative balances held by Council maintained schools. Under national school funding regulations, the schools are entitled to retain these balances for unexpected commitments and/or for planned school curriculum/infrastructure improvements and investment
     1. Housing Revenue Account (HRA)
     + The HRA is a statutory account, ringfenced from the rest of Council funds, so that rents charged to tenants in respect of dwellings cannot be subsidised from the General Fund. Similarly, rents collected from HRA tenants cannot be used to subsidise the General Fund. The balances on the HRA reflect the accumulated surpluses of income over expenditure
     1. HRA Major Repairs Reserve
     + The Council is required by The Accounts and Audit Regulations 2015 to maintain the Major Repairs Reserve. The reserve controls an element of the capital resources required to be used on HRA assets or for capital financing purposes
  3. Capital Reserves:
     1. These are reserves that have been set aside to finance capital schemes and cannot be used to support revenue expenditure without the consent of the Secretary of State. These reserves comprise:
     + Capital Receipts Reserve reflects the income received from the disposal of capital assets prior to being used to fund future capital expenditure or for the redemption of debt. Capital receipts cannot be used to fund revenue expenditure except where allowed by statue. The Council will allocate resources from the Capital Receipts Reserve in line with its priorities
     + Capital Grants Unapplied reflects the unused element of capital grants or capital contributions awarded to the Council, for which the conditions of the grant support are expected to be met or for which there are no conditions. The reserve will be used to meet future years’ capital expenditure in a way which best fits with the Council’s priorities
  4. Borrowing
     1. The Council will also face temporary large costs for which ongoing savings are not required, for example, pension fund strain costs. In these instances it is prudent to borrow temporarily from reserves and identify smaller ongoing savings from which to repay the reserves. However, this will only be agreed if there is a clear plan for how repayment can be made.
     2. Temporary borrowing can be made from general reserves, earmarked reserves, schools reserves and grant related reserves.
     3. Borrowing is approved by the Council as part of the budget. However amendments can be approved by Cabinet in year.

1. Governance and Review
   1. The Council recognises the need to hold and maintain adequate reserves that meet the needs of the organisation. However, there is an opportunity cost as a result of the Council allocating resources away from other potential uses. It is therefore critical for the Section 151 Officer to regularly review the purpose and level of reserves.
   2. All anticipated use of reserves should be understood and recognised as part of the budget setting process and agreed when Council approves the budget.
   3. Any identified use of, or contribution to, reserves after the budget has been set should be approved by Cabinet or the Section 151 Officer in the case of grant reserves, prior to the budget being changed. Uses should be for specific purposes for which reserves have been set aside and not to address savings non-delivery or budget pressures. Contributions to reserves should be for specific costs expected to be incurred in the future.
   4. The reserves position is reported monthly as part of the revenue monitoring process. The planned usage of reserves is also included as part of the budget setting process. In addition the level and use of reserves is reported and reviewed during the closedown process.

**The reserves policy will be reviewed annually as part of the budget setting process.**

APPENDIX D: OTHER EARMARKED RESERVES



APPENDIX E: BUDGET RISK

| **Risk** | **Mitigation** | **Existing Reserve / Provision** | **Residual Risk** | **Maximum Impact Over Medium Term Financial Plan** | **Likelihood** | **Probability Weighted Medium Term Potential Impact** |
| --- | --- | --- | --- | --- | --- | --- |
| **£m** |  | **£m** | **£m** |
| There is a risk of loss of planned Business Rates and associated income from properties not paying the appropriate level of Business Rates | The Council has employed a company to identify Business Rates income not being recorded | 24.7 | Nil current taxbase reflects current business list. Company actively identifying companies not recorded on the list and therefore not in current baseline. | 40 | 0% | 0 |
| There is a risk of Valuation Office valuation changes to specific categories of buildings reducing the Council’s Business Rates income in year, future years and potentially retrospective. | Mainly such changes are out of the Council's control. Mitigation is around being alert to live national issues and lobbying when relevant. Any significant sector impact you see a strong lobby for Government to fund the impact. | 24.7 | Risk will always remain in the current system. Anything of significant scale would affect the whole of local government and would be highly likely to require Government support. | 100 | 5% | 5 |
| Business Rates Appeals being greater than current assumptions of c4%. | Provision has been made for a prudent level of successful appeals based on historic experience. Additional provision as a result of COVID-19 into Business Rates 21/22 base. Additionally earmarked reserve held to mitigate further impact | 24.7 | COVID-19 impact on appeals could be underestimated. But reserve there to cover. | 17 | 0% | 0 |
| Economic Downturn – loss of 5% of Business Rates | Current economic forecasts anticipate some growth in Birmingham businesses, although growth assumptions have been reduced to reflect COVID-19 impact. Additionally, earmarked reserve held to mitigate impacts on forecasts | 24.7 |  | 87 | 10% | 9 |
| Council Tax growth forecasts are optimistic | Council Tax growth forecasts are based on the Council’s approved housing forecasts and plan. Growth has been lowered to reflect the impact of COVID-19 | 0 | The COVID-19 impact could be understated | 21 | 10% | 2 |
| Council Tax Support caseload could be underestimated | The estimate of the caseload has been revised the upwards for 21/22. The announcement of further hardship monies in 21/22 this provides further cover |  | Nil | 0 | 0% | 0 |
| Outcome of the Government Spending Review and Relevant Needs and Resources Review | The outcome of each may not be in line with the current financial planning assumptions of neutral in real terms. There is potential for both improvements and reductions in resource forecasts. |  | Risk for 22/23 onwards as Spending Review 2020 was positive and relative needs review outcome delayed for a further year | 30 | 10% | 3 |
| Inflation increases at a greater rate than planned. For example 1%. | Generally provided for 2% inflation increase within the budget |  |  | 45 | 10% | 5 |
| Contracts that run at a higher rate than the general assumption have been provided for separately |  |  |
| There is a risk that short term and long term interest rates rise above budgeted forecast | The Council has taken a more prudent view than commentators over the medium term. |  | There remains a risk that COVID-19/Brexit provide a more significant impact than our prudent forecast | 16 | 10% | 2 |
| There is a risk that the new PWLB lending rules exclude the Council from accessing PWLB borrowing and the Council will have to borrow from the market at a higher rate | Capital programme investments are reviewed to ensure they are not primarily for yield. The budget 22021-2025 will clearly set out a policy of not investing primarily for yield. |  | Nil | 0 | 0% | 0 |
| There is a risk that invested treasury monies are unable to be returned | Adoption of up to date treasury management practices, regular monitoring and advice from external advisors |  | Very low risk | 40 | 2% | 1 |

| **Risk** | **Mitigation** | **Existing Reserve / Provision** | **Residual Risk** | **Maximum Impact Over Medium Term Financial Plan** | **Likelihood** | **Probability Weighted Medium Term Potential Impact** |
| --- | --- | --- | --- | --- | --- | --- |
| There is risk that Brexit/Other impacts disrupts the financial system to cause liquidity issues and restrict our access to our cash | Adoption of up to date treasury management practices, regular monitoring and advice from external advisors |  | Very low risk that would only last for a few days before recovery | 0 | 0% | 0 |
| There is a risk of capital commitments being entered into with revenue implications that are not reflected in the Budget (e.g. Airport/loans to businesses) | All capital commitments must go through existing Council governance processes |  | These decisions could be agreed | 9 | 40% | 4 |
| There is a risk in not achieving budgeted capital grants or capital receipts to fund commitment capital schemes which results in increased prudential borrowing. | Property are required to provide a schedule of disposals and regular updates on progress |  | Disposals may still be not achieved either at all or when expected | 28 | 25% | 7 |
| There is a risk that the Capital programme overspends in any one year and additional prudential borrowing is required in the short term | Regular capital monitoring is undertaken, robust budget setting and robust business cases supported by good project delivery |  | There is history of slippage which causes this risk to remain | 10 | 10% | 1 |
| There is a risk of a Cyber-attack that severely disrupts operations or holds the Council to ransom | Investment and resources put into dealing with the cyber threat |  | The risk will always remain | 100 | 5% | 5 |
| Delivering the savings programme | A fundamental review of all savings proposals has been undertaken and any that were deemed not to be deliverable have been written out. |  |  | 15 | 20% | 3 |
| There is a risk of demand pressures in Adult Social Care causing an overspend | Annual demography is built into the budget plus additional social care market inflation. Monthly budget monitoring would identify at an early stage any overspend, and mitigations would be expected |  | There is a residual risk of an Adults overspend not being contained in one year, although in recent years the service has underspent and delivered its savings target. | 80 | 5% | 4 |
| There is a risk of demand pressures in children’s social care causing an overspend in the contract payments to Birmingham Children’s Trust | Annual demography is built into the budget plus additional baseline budget sufficiency sum reflected in 21/22 budget refresh. Monthly budget monitoring would identify at an early stage any overspend, and mitigations would be expected |  | There is a residual risk of a BCT contractual overspend not being contained in one year | 24 | 20% | 5 |
| There is a risk based on recent history of Neighbourhoods not spending within its annual budget | £17m was added to the directorate baseline in 20/21. Additional budget has been added in 2021/22 following a budget sufficiency review. Monthly budget monitoring would identify any overspend and mitigation would be expected. |  | Given its history of overspending there remains a residual risk in this particular directorate. | 40 | 20% | 8 |
| There is a risk of Inclusive Growth not delivering its income levels budgeted for | The MTFP Refresh and Financial Plan write out a number of unachievable savings targets. Monthly budget monitoring would identify any overspend and mitigation would be expected. |  | However in the current environment income levels could remain difficult to achieve | 20 | 10% | 2 |
| There is a risk that the Highways PFI alternative arrangement will cost significantly more than the current budget provision | The service is intending to re-procure within existing external funding | 214 | However there remains a residual risk that the Council could be required to provide additional funding | 50 | 50% | 25 |
| Increased Pension Contributions required | The Council agreed a three-year payment plan with the pension fund to repay the pension deficit, beginning 2020/21. Any movements would be incremental from the current agreed recovery plan. |  |  | 20 | 25% | 5 |
| Impact of COVID-19 - potential additional cost implications | Costs estimated to date have been funded and fourth tranche of Government grant held in a reserve | 44 |  | 19 | 10% | 2 |
| Impact of Brexit – potential loss of grant income and impact on the supply chain | The outcome of Brexit is uncertain. If European Grant funding is lost it may be replaced by the Government. |  |  | 9 | 40% | 4 |
| Industrial disputes | Continuing discussions through ACAS |  |  | 24 | 25% | 6 |
| Exceeding the 5% VAT Partial Exemption limit | Appropriate taxation advice is taken before each decision is taken |  |  | 40 | 5% | 2 |
| Commonwealth Games: | Planned total spend of £40m within the revenue budget (2018/19 & 2022/23) |  |  | 27 | 40% | 11 |
| - costs increasing | Discussions with Government to cap the Council’s contribution at the level of the Bid. |  |  |
| - partner contributions not being received | Ongoing discussions with partners. |  |  |
| Major Contract disputes | Ensure contracts are operated in accordance with the agreed Terms and Conditions. Earmarked reserves in place to mitigate impacts. |  |  | 0 | Very Low | 0 |

| **Risk** | **Mitigation** | **Existing Reserve / Provision** | **Residual Risk** | **Maximum Impact Over Medium Term Financial Plan** | **Likelihood** | **Probability Weighted Medium Term Potential Impact** |
| --- | --- | --- | --- | --- | --- | --- |
| Successful Equal Pay disputes | Provision has been set aside for outstanding Equal Pay claims. | 270 |  | 0 | Very Low | 0 |
| Proactive management of claims and widespread awareness of Equal Pay issues taken into account in decision making |  |
| Account for costs when payments made rather than when claim lodged so unlikely to be any further costs in 2020/21. |  |
|  |  |  | **Total Risk** | | | **121** |
|  |  |  | **70% deflator to reflect not all risks will happen at same time** | | | **36.3** |
|  |  |  | **General Fund Reserve** | | | **38.4** |
|  |  |  | Financial Resilience Reserve | | | 114.5 |

APPENDIX F: PRESSURES

| **Ref** | **Description** | **Type of Pressure** | **Categorisation** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **FINANCE & GOVERNANCE** | |  |  |  |  |  |  |
| F01 | Change in historic Business Transformation Costs and Repayments | Existing | Other | (0.027) | (0.203) | 0.771 | 0.799 |
| F02 | Reduction in the non-delivery of saving SS002 Corporate Procurement Services | Existing | Non-delivery | (0.080) | (0.080) | (0.080) | (0.080) |
| F03 | Rephasing of costs and planned repayments for implementation of new HR & Finance system | Existing | Invest to Save | (12.836) | (12.851) | (12.866) | (12.764) |
| F04 | Costs and planned repayments for the implementation of the Transport saving | Existing | Invest to Save | 0.016 | (0.028) | (0.124) | (0.160) |
| FGP001 | Shortfall in digital advertising income | Existing | Rebasing | 0.080 | 0.080 | 0.080 | 0.080 |
| FGP002 | Realignment of budget to manage client expectations re Civic Cleaning | Existing | Rebasing | 0.201 | 0.201 | 0.201 | 0.201 |
| FGP003 | Reduction in commercial activity relating to the schools catering element of Cityserve | Existing | Rebasing | 0.584 | 1.168 | 1.383 | 1.383 |
| FGP009 | Fall out of time limited resources to cover interim Finance staff in 2020/21 | Existing | Time limited resources | (0.250) | (0.250) | (0.250) | (0.250) |
| FGP011 | Fall out of temporary funding to support the Modernisation Agenda | Existing | Time limited resources | (0.059) | (0.059) | (0.059) | (0.059) |
| C12 | Contribution to CWG Organising Committee | Existing & New | Member priorities | 0.000 | 37.342 | 0.000 | 0.000 |
|  | Commonwealth Games Community Development Fund | Existing | Member priorities | 6.000 | 0.000 | 0.000 | 0.000 |
| CRP007 | Enhanced operations for Commonwealth Games | Existing | Member priorities | 5.000 | 10.000 | 0.000 | 0.000 |
| CRP001 | CWG Project Team costs | Existing & New | Member priorities | 2.533 | (0.906) | (4.000) | (4.000) |
| FG01-22 | Birmingham Audit hosts a contract to recover historic credits from suppliers, and as a result of upcoming system and process changes, these credits will no longer accrue in the same way. | New | Rebasing | 0.083 | 0.291 | 0.291 | 0.291 |
| FG02-22 | Enabling Professional Standards Team to commission Independent Investigations | New | Changes in legislation or regulation | 0.200 | 0.200 | 0.200 | 0.200 |
| FG03-22 | Governance - appointment of 2 Political Assistant posts | New | Member priorities | 0.101 | 0.101 | 0.101 | 0.101 |
| FG04-22 | Civic Cleaning – reduction in income due to closure of Pershore Road and Boathouse car parks | New | Rebasing | 0.031 | 0.031 | 0.031 | 0.031 |
| FG05-22 | Potential ongoing COVID-19 impact on advertising market | New | Other | 0.501 | 0.371 | 0.000 | 0.000 |
| FG06-22 | Loss of advertising banner income as a result of Brindley Place and Moathouse car park demolitions | New | Rebasing | 0.130 | 0.260 | 0.260 | 0.260 |
| FG07-22 | Reduction in Procurement services income target | New | Rebasing | 0.200 | 0.200 | 0.200 | 0.200 |
| FG08-22 | Use of short term interim staff whilst permanent recruitment is underway in service finance | New | Time limited resources | 0.250 | 0.000 | 0.000 | 0.000 |
| FG09-22 | Efficiency savings following implementation of ERP system | New | Non-delivery | 0.100 | 0.100 | 0.100 | 0.100 |
| FG10-22 | FG102 - Reduction of Legal Spend | New | Non-delivery mitigated by replacement saving | 0.100 | 0.100 | 0.100 | 0.100 |
| FG11-22 | Cityserve – reduction in surplus target to reflect market conditions | New | Rebasing | 0.750 | 0.750 | 0.750 | 0.750 |
| FG12-22 | Investment in Procurement Service resource | New | Rebasing | 0.210 | 0.210 | 0.210 | 0.210 |
| **Total Finance & Governance Pressures** | |  |  | **3.818** | **37.028** | **(12.701)** | **(12.607)** |
|  |  |  |  |  |  |  |  |
| **HUMAN RESOURCES** | |  |  |  |  |  |  |
| H01 | Fall out of temporary corporate support for the Job Evaluation Team | Existing | Time limited resources | (0.453) | (0.453) | (0.453) | (0.453) |
| H01-22 | Additional resource required due to revised Council safeguarding policy requiring additional administration activity – primarily supporting registration and regular checking via the DBS update service | New | Rebasing | 0.298 | 0.298 | 0.298 | 0.298 |
| H02-22 | To support the implementation of the Council Delivery Plan identified a significant need to focus on more strategic workforce planning, talent management and succession planning which includes upskilling directorate management teams enabling them to adopt the new approaches. There is a need to invest in a permanent resource to ensure that the change is sustainable in the future. | New | Rebasing | 1.190 | 1.190 | 1.190 | 1.190 |
| **Total Human Resources Pressures** | |  |  | **1.035** | **1.035** | **1.035** | **1.035** |
|  |  |  |  |  |  |  |  |
| **PARTNERSHIPS, INSIGHT & PREVENTION** | |  |  |  |  |  |  |
| PPP001 | Service review to expand existing team to meet service demand and ensure compliance with Equality Act | Existing | Changes in legislation or regulation | 0.016 | 0.028 | 0.042 | 0.042 |
| PPP002 | Fall out of one off funding to enable a software upgrade to systems within the central control centre | Existing | Time limited resources | (0.070) | (0.070) | (0.070) | (0.070) |
| PPP003 | Fall out of temporary corporate support to ensure the effective operation of the Strategic Programme Board until July 2020 | Existing | Time limited resources | (0.038) | (0.038) | (0.038) | (0.038) |
| PPP005 | Fall out of one-off resources to support the Council’s revised action plan to address equality and diversity outcomes | Existing | Time limited resources | (0.050) | (0.050) | (0.050) | (0.050) |
| PP01-22 | Community Safety Infrastructure | New | Rebasing | 0.500 | 0.500 | 0.500 | 0.500 |
| PP02-22 | Chief Executives Delivery Board Funding | New | Time limited resources | 1.250 | 0.000 | 0.000 | 0.000 |
| **Total Partnerships, Insight & Prevention Pressures** | |  |  | **1.608** | **0.370** | **0.384** | **0.384** |
|  |  |  |  |  |  |  |  |
| **DIGITAL & CUSTOMER SERVICES** | |  |  |  |  |  |  |
| D01 | Reduction in support needed for Information and Communication Technology | Existing & New | Removal to nil | 0.029 | 0.029 | 0.029 | 0.029 |
| D04/D06 | Planned reduction in corporate support for the team supporting ICT & D plans | Existing | Time limited resources | (0.052) | (0.052) | (0.052) | (0.052) |
| D07 | Reduction in net additional cost required to identify additional Business Rates income | Existing | Time limited resources | (0.207) | (0.645) | (0.645) | (0.645) |
| DCP001 | Repayment of borrowing from FRR for ICT | Existing | Invest to Save | (3.029) | (3.029) | (3.029) | (3.029) |
| DCP004 | Fall out of temporary additional legal capacity needed to support IT contracts | Existing | Time limited resources | (0.150) | (0.150) | (0.150) | (0.150) |
| DCP005 | fall out of temporary additional procurement capacity to support IT contracts | Existing | Time limited resources | (0.150) | (0.150) | (0.150) | (0.150) |
| DCP006 | Application Platform Modernisation - Cost slippage into future years | Existing | Other | 0.505 | 0.505 | 0.505 | 0.505 |
| D01-22 | Universal Credit is continuing to roll out, meaning that most working age people who would have claimed help for their housing costs through Housing Benefit, now claim this through the DWP/Universal Credit. Funding is needed to protect the Service from a reduction in funding for Housing Benefit work and ensure that citizens continue to receive their entitlement in a timely manner. | New | Changes in legislation or regulation | 1.823 | 2.323 | 2.823 | 3.223 |
| D02-22 | To improve the Council’s performance in managing Complaints. This is to be achieved by implementing new ways of working across the Council including additional resources to manage complaints, and costs associated for the implementation of new processes, creation and delivery of training materials, and changes to complaints IT systems. | New | Time limited resources | 1.200 | 1.200 | 0.000 | 0.000 |
| D03-22 | To ensure our Cyber Security investment keeps pace with the changing threat landscape | New | Changes in legislation or regulation | 2.739 | 3.461 | 4.280 | 2.210 |
| D04-22 | Provide a specialist IT&D Procurement team as there were no IT procurement specialists included in the transition | New | Other | 2.000 | 2.000 | 2.000 | 2.000 |
| **Total Digital & Customer Services Pressures** | |  |  | **4.708** | **5.492** | **5.611** | **3.941** |
|  |  |  |  |  |  |  |  |
| **NEIGHBOURHOODS** | |  |  |  |  |  |  |
| N01 | Sports & Leisure Service - Planned fall out of temporary corporate support | Existing | Time limited resources | (0.082) | (0.110) | (0.371) | (0.501) |
| N06 | Wholesale Markets Business Case | Existing | Time limited resources | 0.003 | (0.127) | (0.277) | (0.358) |
| NEP002 | Pressures within the Markets service relating to the Indoor Market | Existing | Time limited resources | 0.000 | (0.110) | (0.220) | (0.220) |
| NEP003 | Reduction in support to meet statutory inspection as required by Food Law Code of Practice (England) | Existing | Changes in legislation or regulation | (0.025) | (0.025) | (0.025) | (0.025) |
| NEL004 | Selective Licensing Scheme - Fall out of previous corporate funding plus consultation and introduction of a new scheme | Existing & New | Time limited resources | 0.400 | 0.250 | 0.250 | 0.250 |
| NEP006 | Fall out of temporary loss of income due to development within the Victoria Square area of the city centre | Existing | Time limited resources | (0.148) | (0.148) | (0.148) | (0.148) |
| NEP011 | Moseley Road Baths - reduction in the ongoing maintenance requirements | Existing | Time limited resources | (0.025) | (0.050) | (0.075) | (0.075) |
| NEP021 | Reduction in support needed to cover reduced internal demand for the use of the Waste Management Garage | Existing | Time limited resources | (0.225) | (0.375) | (0.375) | (0.375) |
| NEP023 | Additional hire and repairs & maintenance of Fleet vehicles within the Waste Management Service | Existing & New | Time limited resources | 0.000 | (0.500) | (2.000) | (2.000) |
| NEP028 | Increased cost of the Coroners Service | Existing | Demography | 0.080 | 0.080 | 0.170 | 0.170 |
| NEP029 | Reduction in support needed to cover additional employee costs in relation to the refuse collection service | Existing | Rebasing | (1.000) | (1.000) | (1.000) | (1.000) |
| NEP035 | Non-delivery of savings HN7 17+ relating to the asset & property disposal programme | Existing | Non-delivery | (0.100) | (0.100) | (0.100) | (0.100) |
| NEP038 | Reinstatement of the Major Events Budget | Existing | Member priorities | 0.400 | 0.200 | 0.450 | 0.450 |
| NE01-22 | Waste procurement project external legal advice | New | Time limited resources | 0.223 | 0.165 | 0.000 | 0.000 |
| NE02-22 | Market service structural income budget pressure | New | Rebasing | 0.670 | 0.670 | 0.670 | 0.670 |
| NE03-22 | Bereavement service structural income pressure | New | Rebasing | 0.446 | 0.446 | 0.446 | 0.446 |
| NE04-22 | Pressures in the Markets service due to loss of income at St Martins & Rag Markets | New | COVID-19 | 0.152 | 0.152 | 0.152 | 0.000 |
| NE05-22 | Rebasing of trade waste income budget | New | Rebasing | 1.500 | 1.500 | 1.500 | 1.500 |
| NE06-22 | Recycled paper income pressure following market changes | New | Rebasing | 0.800 | 0.800 | 0.800 | 0.800 |
| NE07-22 | Non-delivery of saving PL129 relating to parks fees and charges review | New | Non-delivery | 0.180 | 0.180 | 0.180 | 0.180 |
| NE08-22 | Non-delivery of saving WOC1 relating to allocation of workforce savings (Regulation & Enforcement) | New | Non-delivery | 0.006 | 0.006 | 0.006 | 0.006 |
| NE09-22 | Trading Standards budget realignment - Proceeds of Crime Act | New | Other | 0.060 | 0.060 | 0.060 | 0.060 |
| NE10-22 | Temporary accommodation rent reduction following review of charges | New | Member priorities | 1.010 | 3.497 | 3.497 | 3.497 |
| NE11-22 | Housing Services Redesign - prevention and early intervention model | New | Rebasing | 2.600 | 2.600 | 2.600 | 2.600 |
| **Total Neighbourhoods Pressures** | |  |  | **6.925** | **8.061** | **6.190** | **5.827** |
|  |  |  |  |  |  |  |  |
| **INCLUSIVE GROWTH** | |  |  |  |  |  |  |
| G04 | Reprofile of saving MYR4/HN11/SN40 InReach Housing Programme | Existing & New | Non-delivery | (0.031) | (0.126) | (0.144) | 0.068 |
| G05 | Rephasing implementation of saving C26 16+ Council Administrative Buildings | Existing & New | Non-delivery | (0.106) | (0.530) | (1.420) | (1.420) |
| G06 | Loss of property income following disposal of Innovation Birmingham Ltd | Existing | Rebasing | 0.176 | 0.176 | 0.176 | 0.176 |
| G09 | Repayment of resources linked to specialist support in delivery of EC103b Operational Hubs | Existing | Invest to Save | (0.025) | (0.200) | (0.200) | (0.200) |
| IGP05 | Fall out of one off support to fund Central Administration Buildings operational costs | Existing | Time limited resources | (0.660) | (0.660) | (0.660) | (0.660) |
| IGP06 | Fall out of one off support for new Wholesale Markets operational expenditure | Existing | Time limited resources | (0.317) | (0.317) | (0.317) | (0.317) |
| IGP07 | Fall out of a fixed four year programme for Health & Safety Compliance in the Corporate Estate | Existing | Time limited resources | 0.000 | 0.000 | 0.000 | (1.250) |
| IGP09 | Resolution of temporary shortfall in Central Administration Buildings - operational Income | Existing | Time limited resources | (0.240) | (0.240) | (0.240) | (0.240) |
| IGP10 | Resources and subsequent repayment for specialist support linked to development of the Workplace Parking Levy | Existing | Invest to Save | 0.075 | 0.165 | (1.110) | (0.195) |
| IGP12 | Reduction in the under achievement of the commercial property income | Existing | Time limited resources | (0.226) | (0.262) | (0.262) | (0.262) |
| IGP13 | Fall out of one-off development funding to support the Route to Zero (R20) programme | Existing | Time limited resources | (0.082) | (0.082) | (0.082) | (0.082) |
| IGP14 | Revenue implications of approved capital programmes: A38 Tunnel Waterproofing and City Centre Revitalisation | Existing | Capital | 0.287 | 0.287 | 0.287 | 0.287 |
| IGP16 | Under delivery of saving CC26 16+ - Council Administrative Buildings Reduction | Existing & New | Non-delivery | (0.052) | 0.000 | 0.000 | 0.000 |
| IG01-22 | Revenue implications resulting from the migration of BCC Local Land Charge Data to HM Land Registry Local Land Charges (LLC) Register | New | Changes in legislation or regulation | 0.000 | 0.140 | 0.140 | 0.140 |
| IG02-22 | Partial mitigation of anticipated commercial property income reduction | New | Rebasing | 0.500 | 0.500 | 0.500 | 0.500 |
| IG03-22 | Partial mitigation of anticipated car parking income reduction | New | Rebasing | 0.500 | 0.500 | 0.500 | 0.500 |
| IG04-22 | Revenue implications of approved capital programmes: City Centre Public Realm hostile vehicle measures maintenance costs | New | Other | 0.000 | 0.000 | 0.040 | 0.040 |
| IG05-22 | Increase in WMCA Transport Levy | Existing | Other | 0.000 | 0.000 | 0.000 | 2.000 |
| **Total Inclusive Growth Pressures** | |  |  | **(0.201)** | **(0.649)** | **(2.792)** | **(0.915)** |
|  |  |  |  |  |  |  |  |
| **EDUCATION & SKILLS** | |  |  |  |  |  |  |
| E01 | Community Libraries - Self Service: fallout of time-limited funding | Existing | Time limited resources | 0.000 | (0.174) | (0.174) | (0.174) |
| ESP110 | Reduction is long term support required to rebase the Schools Transport Service to reflect underlying demand pressures and cost increases arising from re-commissioning of transport services | Existing | Rebasing | 0.000 | 0.000 | (0.240) | (0.240) |
| ESP112 | Change in Children's Trust Contract Price due to a reduction in their future Pension Contribution Rates as calculated in 20/21 | Existing | Pension Fund | 0.365 | 0.744 | 0.744 | 0.744 |
| ESP113 | Additional demographic pressures facing the Trust since it began, related primarily to the number of Children in Need | Existing & New | Demography | 5.341 | 5.341 | 5.341 | 5.341 |
| ES01-22 | Academisation and closure costs of two special schools with deficits estimated at £6m. This will be matched funded from DSG | New | Time limited resources | 3.000 | 0.000 | 0.000 | 0.000 |
| ES02-22 | Additional security and dealing with flytipping at unattached paying fields and surplus property school sites | New | Other | 0.350 | 0.350 | 0.350 | 0.350 |
| ES03-22 | World of Work and the Youth Employment Initiative- temporary funding to cover winding down as grant ceases | New | Time limited resources | 1.500 | 0.000 | 0.000 | 0.000 |
| ES04-22 | Non-delivery of saving ESS008 - Generation of income from legal process training and fees payable from education providers for advice and guidance following Ofsted outcomes. | New | Non-delivery | 0.020 | 0.020 | 0.020 | 0.020 |
| ES05-22 | Strategic Libraries - temporary loss of tenant rental income as a result of COVID-19 | New | COVID-19 | 0.076 | 0.000 | 0.000 | 0.000 |
| ES06-22 | Library of Birmingham maintenance pressures funded from cyclical maintenance reserve | New | Time limited resources | 1.600 | 1.100 | 0.000 | 0.000 |
| **Total Education & Skills Pressures** | |  |  | **12.252** | **7.381** | **6.041** | **6.041** |
|  |  |  |  |  |  |  |  |
| **ADULT SOCIAL CARE** | |  |  |  |  |  |  |
| C09 | Adult Social Care Packages - Estimated Future Demographic Pressures arising from additional service user numbers and increased need. | Existing | Demography | 13.500 | 22.000 | 30.500 | 39.000 |
| ADP001 | Shortfall in resources formerly funded from Public Health Grant | Existing | Rebasing | 1.010 | 1.010 | 1.010 | 1.010 |
| AD01-22 | Rebasing of ongoing social care budgets previously funded through use of one off reserves as part of the Adults Transformation Programme | New | Rebasing | 6.000 | 6.000 | 6.000 | 6.000 |
| AD02-22 | Voluntary Sector - extension of voluntary sector contracts by 12 months to September 2021 due to impact of COVID-19 | New | COVID-19 | 0.195 | 0.000 | 0.000 | 0.000 |
| AD03-22 | Preparation for Adulthood - second year project funding for 2 year proof of concept to improve the quality of transition services for children and young people | New | Time limited resources | 1.745 | 0.000 | 0.000 | 0.000 |
| **Total Adult Social Care Pressures** | |  |  | **22.450** | **29.010** | **37.510** | **46.010** |
|  |  |  |  |  |  |  |  |
| **CORPORATE** | |  |  |  |  |  |  |
| C01 | Highways Infrastructure Maintenance | Existing | Demography | 0.250 | 0.500 | 0.750 | 1.000 |
| C04 | Apprenticeship Levy | Existing & New | Other | 0.166 | 0.215 | 0.259 | 0.306 |
| C05 | Pension Fund Costs | Existing & New | Pension Fund | 2.714 | 2.804 | 2.907 | 3.082 |
| C07 | Change in Revenue Cost of Redundancy | Existing & New | Redundancy | 9.281 | 3.194 | 0.750 | 0.000 |
| C10 | Corporate support to fund essential repairs at the Council House | Existing | Time limited resources | 0.200 | 0.700 | (0.300) | (0.300) |
| CRP002 | Revenue costs associated with Capital Projects | Existing | Capital | 2.161 | 5.913 | 7.997 | 7.997 |
|  | Fall out of prudential borrowing re Care Homes | New | Capital | (3.582) | (3.582) | (3.582) | (3.582) |
| CRP003 | Fall out of HR additional temporary resources | Existing | Time limited resources | 0.000 | (0.300) | (0.300) | (0.300) |
| CRP005 | Fall out of support for interim staff in Finance and Governance to support service improvement in 2020/21 | Existing | Time limited resources | (0.750) | (0.750) | (0.750) | (0.750) |
| C01-22 | Increase in General Contingency | New | Rebasing | 0.510 | 0.510 | 0.510 | 0.510 |
| C02-22 | Non-delivery of FGS003 - Contract Savings | New | Non-delivery | 1.598 | 1.198 | 1.078 | 0.978 |
| C03-22 | Workforce equalities - funding required to challenge and remove barriers to advancement within the Council, to ensure that all staff have the opportunity to progress within the organisation, irrespective of their background. It will also be used to expand our Equalities and Cohesion team, so we have the in-house expertise and leadership to tackle inequality right across the city | New | Member priorities | 2.000 | 2.000 | 2.000 | 2.000 |
| C04-22 | Street Scene - Funding to provide cleaner streets, and tackle instances of fly-tipping through more robust enforcement | New | Member priorities | 2.000 | 2.000 | 2.000 | 2.000 |
| **Total Corporate Pressures** | |  |  | **16.548** | **14.402** | **13.319** | **12.941** |
|  |  |  |  |  |  |  |  |
| **Total budget pressures** | |  |  | **69.143** | **102.130** | **54.597** | **62.657** |

APPENDIX G: SAVINGS

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| **ADULT SOCIAL CARE** |  |  |  |  |  |  |
| **HW4 17+ / AD002 18+ / WOC1 Effective and efficient workforce** | Existing | Expenditure reduction | (1.293) | (1.293) | (1.293) | (1.293) |
| This proposal is designed to ensure that we have an effective and efficient workforce within the Directorate.  The proposal includes a restructure of the Social Work Assessment and Care Management Service which will increase the number of people reporting to individual managers (spans of control), further the moves to an asset-based assessment approach for citizens (focusing on what the citizen can do for themselves) and further the development of the community offer by working more closely with the third sector.  The new approach will enable and empower people to develop and receive services in their own community by working closely with local GPs, communities and the Voluntary Sector. It is envisaged that a restructure will include increasing the span of control for the managers of the service and remodelling other services.  The remodelling of the service will also include moving the specialist provision of Learning Disabilities and Mental Health into the Community Teams. |  |  |  |  |  |  |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| **MYR1 16+ / AD001 18+ / MIA7 16+ / HW317 / AD007 18+ / CC002 18+ / AD104 18+ Adult Packages of Care** | Existing | Expenditure reduction | (7.500) | (7.525) | (6.525) | (6.525) |
| This proposal is based on diverting away demand for long term services and reducing levels of unmet eligible need. The impact of these savings will be predominantly on the budget for placements/packages of care. The savings will be achieved through a range of actions which include building community assets (neighbourhood networks), working with the Children's Trust and Education to promote better aspirational outcomes for children coming through transitions, implementing a three conversation model of social work and implementing a Day Opportunities Strategy.  The proposals aim to: • Enable vulnerable people, such as those with learning disabilities or mental health problems, to access services in the community, • Help older people by working more effectively with the NHS, to avoid admissions to hospital in the future, • Increase income from charges to clients by reviewing our existing charging policy to consider introducing a range of new charges on services,  • Continue to provide and develop services that reduce the dependency on social care including Early Intervention, Equipment, Home Adaptations and Occupational Therapy services |  |  |  |  |  |  |
| **Total Adult Social Care savings** |  |  | **(8.793)** | **(8.818)** | **(7.818)** | **(7.818)** |
|  |  |  |  |  |  |  |
| **DIGITAL & CUSTOMER SERVICES** |  |  |  |  |  |  |
| **SS008 18+ Customer Services team** | Existing | Expenditure reduction | (0.274) | (0.274) | (0.274) | (0.274) |
| This saving is being delivered through a reduction in support staff in Customer Services and supported by improved ways of working to protect the delivery of services to citizens. There will be improved online services to citizens through the implementation of a new online account that will allow people and businesses to access their personal information, request services or see information about the services they receive. This will improve the delivery of services via the website for citizens and will result in a reduction in telephone volumes without negatively impacting on citizens’ experience. |  |  |  |  |  |  |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| **DCS011 20+ Application platform modernisation** | Existing | Expenditure reduction | (0.623) | (2.152) | (2.163) | (2.163) |
| The Application Platform Modernisation (APM) Portfolio has been established to exit the Capita data centres, upgrade the existing infrastructure and bring the Council back onto supported infrastructure and software platforms. In addition the APM programme will be introducing modern management tooling in order to streamline the operational delivery of infrastructure and application services. This proposal supports the delivery of the ICT & Digital Strategy, and is part of an invest to save initiative to support the transition of services back from Capita. There is a full business case already approved which covers all the capital and revenue costs. Some changes to the savings approach reported Dec 2019, but numbers remain unchanged. |  |  |  |  |  |  |
| **DCS012 20+ Wide Area Network review and redesign** | Existing | Expenditure reduction | (0.500) | (0.500) | (0.500) | (0.500) |
| Review of the Wide Area Network (WAN) in line with the security and network strategy. With options and recommendations for redesign to meet the overall Information Technology & Digital Services strategy and capacity requirements of the citizen, business and council. The approach will be to create an outline business case and to refresh post market tender activity into a full business case. This proposal supports the delivery of the ICT & Digital Strategy, and is part of an invest to save initiative to support the transition of services back from Capita. There is a full business case already approved which covers all the capital and revenue costs. Some changes to the savings approach reported Dec 2019, but numbers remain unchanged. |  |  |  |  |  |  |
| **DCS013 20+ Corporate voice and mobile telephony rationalisation** | Existing | Expenditure reduction | (0.500) | (0.500) | (0.500) | (0.500) |
| The savings proposal supports the rationalisation of the corporate voice and telephony equipment, in use across the Council. This will enable a reduction in the corporate mobile phones in operation, reduction of phone lines, decommissioning of old equipment, and exiting the Capita VOIP contract in 2021. To achieve this a Corporate voice strategy will be produced to frame the work required and an outline business case will then follow. This proposal supports the delivery of the ICT & Digital Strategy, and is part of an invest to save initiative to support the transition of services back from Capita. There is a full business case already approved which covers all the capital and revenue costs. |  |  |  |  |  |  |

| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| --- | --- | --- | --- | --- | --- | --- |
| **DCS014 20+ Utilisation of corporate Microsoft Enterprise Agreement** | Existing | Expenditure reduction | (0.300) | (0.300) | (0.300) | (0.300) |
| Having procured the Corporate Microsoft Enterprise Agreement for Birmingham City Council, this enables a number of opportunities in terms of replacing existing tools and software deployed with Microsoft tools included within the agreement. A detailed proposal will be raised for each item and project managed accordingly, to ensure time, cost, quality, and measurement of the benefit realisation. This proposal supports the delivery of the ICT & Digital Strategy, and is part of an invest to save initiative to support the transition of services back from Capita. There is a full business case already approved which covers all the capital and revenue costs. |  |  |  |  |  |  |
| **DCS020 20+ Renewal of bulk printing contract including Revenues and Benefits** | Existing | Expenditure reduction | (0.031) | (0.031) | (0.031) | (0.031) |
| To retender the bulk printing of the Council's documentation to take effect from 1 April 2021. A new contract will be put in place to ensure the Council maximises value for money and improved service provision. |  |  |  |  |  |  |
| **Additional SAP savings** | Existing | Expenditure reduction | 0.000 | (2.000) | (2.000) | (2.000) |
| Reduced application costs resulting from the change from SAP to Oracle |  |  |  |  |  |  |
| **Debt collection costs** | Existing | Income generation | (0.089) | (0.089) | (0.089) | (0.089) |
| The full recovery of costs associated with collecting outstanding debts |  |  |  |  |  |  |
| **Total Digital & Customer Services savings** |  |  | **(2.317)** | **(5.846)** | **(5.857)** | **(5.857)** |
|  |  |  |  |  |  |  |
| **EDUCATION & SKILLS** |  |  |  |  |  |  |
| **PL016D 18+ Youth Service** | Existing | Expenditure reduction | 0.000 | 0.074 | 0.074 | 0.074 |
| Resources released following the payment of pension fund strain costs. |  |  |  |  |  |  |
| **ESS019 20+ Birmingham Careers Service - employee reduction** | Existing | Expenditure reduction | (0.050) | (0.050) | (0.050) | (0.050) |
| Savings within Birmingham Careers Service will be made through a reduction of 2 full time equivalent posts by 2021/22. There will be a minimal impact on service delivery. |  |  |  |  |  |  |
| **Total Education & Skills savings** |  |  | **(0.050)** | **0.024** | **0.024** | **0.024** |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| **FINANCE & GOVERNANCE** |  |  |  |  |  |  |
| **FG001 18+ / FG002 18+ / FG004 18+ / CC23 16+ / E23 16+ City Finance** | Existing | Expenditure reduction | (0.140) | (0.140) | (0.140) | (0.140) |
| This represents the final stage of restructuring the finance function |  |  |  |  |  |  |
| **Replacement saving for FG102 19+ Reduced external legal spend** | New |  | (0.200) | (0.300) | (0.300) | (0.300) |
| Increased efficiency and improved ways of working generating savings from the Legal Services staffing structure |  |  |  |  |  |  |
| **Total Finance & Governance savings** |  |  | **(0.340)** | **(0.440)** | **(0.440)** | **(0.440)** |
|  |  |  |  |  |  |  |
| **INCLUSIVE GROWTH** |  |  |  |  |  |  |
| **EC016 18+ Property Strategy/EC103A 19+ & 20+ Commercial Income Growth** | Existing | Income generation | (0.277) | (1.521) | (3.090) | (4.331) |
| This proposal seeks to make more efficient use of the Council’s property assets. By employing innovative methods underpinned by a competitive commercial ambition, the Property Strategy will build a resilient and sustainable portfolio to give integrated, community focused services, while supporting transformational change. The Property Strategy outlined an ambition and aspiration to grow the annual rental income receivable by up to 20% gross (including inflation) over the five years effective from financial year 2019/20. A robust review of performance across the existing commercial portfolio will drive out opportunities to dispose of those assets which are performing poorly and inform future decision making in terms of the potential return on reinvesting proceeds generated from disposals.   Income growth will be achieved through the optimisation of stock to provide the greatest possible value, the making of investments where value can be uplifted, and the use of targeted acquisitions to expand the portfolio where resources are available. The target savings will be achieved by transforming the Investment Portfolio on commercially sound principles and leveraging capital to deliver enhanced property stock to continue to attract more high-quality businesses to the city.  Additional income growth budgeted with effect from 2020/21 to address existing under achievement of commercial property income generated from existing property assets. |  |  |  |  |  |  |
| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| **EC103B 19+ Operational Hub Programme** | Existing | Expenditure reduction | 0.000 | (0.161) | (0.215) | (0.215) |
| This proposal seeks the effective utilisation of the Council’s operational property assets through the creation of a portfolio of fit for purpose public sector hubs and rationalise unsuitable, under-utilised and expensive to operate buildings.  Links to pressure G09 |  |  |  |  |  |  |
| **Total Inclusive Growth savings** |  |  | **(0.277)** | **(1.682)** | **(3.305)** | **(4.546)** |
|  |  |  |  |  |  |  |
| **NEIGHBOURHOODS** |  |  |  |  |  |  |
| **SN21 16+ Removal of universal Superloos** | Existing | Expenditure reduction | (0.134) | (0.389) | (0.408) | (0.462) |
| The saving will be achieved from the gradual expiry of the current external contracts for the provision of public conveniences in some specific locations in the city. |  |  |  |  |  |  |
| **PL016E 18+ Neighbourhoods and communities - Community** | Existing | Expenditure reduction | 0.000 | 0.025 | 0.025 | 0.025 |
| The full year impact of the closure and disposal of Newtown Community Centre and retain the revenue saving arising from the generation of the capital receipt; transfer responsibility for the Friends Institute Trust for which the Council is Custodian Trustee to a third party; and let Coronation Play Centre to an external not-for profit organisation. |  |  |  |  |  |  |
| **PL118 19+ 20% Reduction in grant to the Active Wellbeing Society** | Existing | Expenditure reduction | (0.108) | (0.216) | (0.216) | (0.216) |
| The proposal is to reduce the grant to The Active Wellbeing Society over three years from 2020/21 by 20%. The deferred implementation provides time for TAWS to access other sources of funding to enable activity to continue and hopefully increase in the future. |  |  |  |  |  |  |
| **NE01 20+ Revenue savings from Waste Management Replacement Strategy capital project** | Existing | Expenditure reduction | (0.500) | (0.500) | (0.500) | (0.500) |
| The significant capital investment in replacing the waste vehicle fleet will generate savings on repairs & maintenance and reduce the costs incurred on hiring vehicles. |  |  |  |  |  |  |
| **Total Neighbourhoods savings** |  |  | **(0.742)** | **(1.080)** | **(1.099)** | **(1.153)** |
|  |  |  |  |  |  |  |
| **Description** | **New or Existing Saving** | **Income Generation or Expenditure Reduction** | **2021/22 £m** | **2022/23 £m** | **2023/24 £m** | **2024/25 £m** |
| **Corporate** |  |  |  |  |  |  |
| **CC105 19+ Consolidation Programme – Transport workstream** | Existing | Expenditure reduction | (0.400) | (0.800) | (0.800) | (0.800) |
| It is proposed to manage the Council's transports functions from a central team rather than across multiple Directorates. This will ensure a more strategic approach to fleet and plant management and lead to improved service delivery and lower cost.  Links to pressure F04 |  |  |  |  |  |  |
| **Establishment Costs** | New | Expenditure reduction | (20.132) | (20.132) | (20.132) | (20.132) |
| For 2021/22 and beyond we will build an establishment baseline based on a business-as-usual (BAU) position that protects Council jobs and services and reflects the MTFP and future workforce budgets. We will then continue to adopt the new workforce management practices, establishment controls and corporate and directorate governance (including workforce boards) to ensure that we keep to the baselines and maintain transparency over the non BAU workforce and budgets. We do not envisage any redundancies as a direct result of this work as the outcomes are likely to be deleted vacancies and reduced agency cost. Additional resourcing requirements over and above the BAU baseline, either as part of invest to save programmes or where separately funded (such as COVID-19) will be managed against the specific budgets set aside for such activities. |  |  |  |  |  |  |
| **Delivery Plan** | New | Expenditure reduction | (0.000) | (38.500) | (0.000) | (0.000) |
| In 2022/23, once Outline Business Cases have been agreed, proposals are expected to come forward to produce up to £38.5m of additional savings. |  |  |  |  |  |  |
| **Total Corporate savings** |  |  | **(20.532)** | **(59.432)** | **(20.932)** | **(20.932)** |
|  |  |  |  |  |  |  |
| **Total savings** |  |  | **(33.051)** | **(77.274)** | **(39.427)** | **(40.722)** |
|  |  |  |  |  |  |  |
| **Total new proposals** |  |  | **(20.332)** | **(58.932)** | **(20.432)** | **(20.432)** |
| **Total existing plans** |  |  | **(12.719)** | **(18.342)** | **(18.995)** | **(20.290)** |
| **Total savings** |  |  | **(33.051)** | **(77.274)** | **(39.427)** | **(40.722)** |

APPENDIX H: COUNCIL TAX



\* The Council Tax attributable to the Council includes a 3% precept to fund adult social care.



APPENDIX I: CAPITAL RECEIPT FLEXIBILITY



`APPENDIX J: REVENUE BUDGET

Gross Expenditure



Gross income



**Note**: use of reserves of £177.3m (Section 31 Business Rates) is shown below the line.

Net expenditure



Analysis of Change



**Note**: figures may include roundings

APPENDIX K: HRA BUSINESS PLAN

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | **Year 1** | **Year 2** | **Year 3** | **Year 4** | **Year 5** | **Year 6** | **Year 7** | **Year 8** | **Year 9** | **Year 10** | **Year 1 to 10** | **Year 30** | **Year 1 to 30** |
|  | **2021/22** | **2022/23** | **2023/24** | **2024/25** | **2025/26** | **2026/27** | **2027/28** | **2028/29** | **2029/30** | **2030/31** | **Total** | **2050/51** | **Total** |
|  | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** | **£m** |
| **HOUSING REVENUE ACCOUNT** |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Income** |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental Income | (258.959) | (265.149) | (272.912) | (280.507) | (287.039) | (293.294) | (299.859) | (306.320) | (313.153) | (320.258) | (2,897.450) | (490.746) | (10,990.036) |
| Voids | 4.222 | 4.349 | 4.494 | 4.640 | 4.784 | 4.922 | 5.038 | 5.161 | 5.282 | 5.411 | 48.303 | 8.661 | 188.220 |
| **Net Rental Income** | **(254.737)** | **(260.800)** | **(268.418)** | **(275.867)** | **(282.255)** | **(288.372)** | **(294.821)** | **(301.159)** | **(307.871)** | **(314.847)** | **(2,849.147)** | **(482.085)** | **(10,801.816)** |
| Service Charges / Other Income | (26.796) | (27.287) | (27.818) | (28.360) | (28.851) | (29.439) | (30.050) | (30.640) | (30.641) | (31.118) | (290.951) | (41.227) | (1,009.459) |
| **Total Revenue Income** | **(281.533)** | **(288.087)** | **(296.236)** | **(304.227)** | **(311.106)** | **(317.811)** | **(324.871)** | **(331.799)** | **(338.512)** | **(345.965)** | **(3,140.098)** | **(523.312)** | **(11,811.275)** |
| **Expenditure** |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Repairs | 65.767 | 65.855 | 67.524 | 68.707 | 69.851 | 70.829 | 71.905 | 72.998 | 74.058 | 75.192 | 702.686 | 100.937 | 2,467.648 |
| Management | 69.121 | 68.307 | 69.867 | 72.523 | 74.402 | 76.317 | 78.065 | 79.855 | 81.685 | 83.559 | 753.523 | 131.652 | 2,893.048 |
| Bad Debt Provision | 8.120 | 5.546 | 5.320 | 5.270 | 4.781 | 3.557 | 3.659 | 3.764 | 3.871 | 3.982 | 47.870 | 7.015 | 156.484 |
| Estate Costs | 20.032 | 20.500 | 20.966 | 21.759 | 22.320 | 22.892 | 23.414 | 23.947 | 24.494 | 25.052 | 225.505 | 39.383 | 866.155 |
| Capital Financing - Loan Redemption | 3.656 | 6.101 | 4.474 | 3.103 | 9.992 | 10.290 | 14.182 | 12.501 | 11.733 | 21.013 | 97.045 | 5.742 | 709.496 |
| Capital Financing - Interest / Other Costs | 52.214 | 53.257 | 54.283 | 54.698 | 54.588 | 53.964 | 53.438 | 52.893 | 52.492 | 50.062 | 531.889 | 22.144 | 1,198.412 |
| Contribution to Capital | 62.623 | 68.521 | 73.802 | 78.167 | 75.172 | 79.962 | 80.208 | 85.841 | 90.179 | 87.105 | 781.580 | 216.439 | 3,520.032 |
| **Total Revenue Expenditure** | **281.533** | **288.087** | **296.236** | **304.227** | **311.106** | **317.811** | **324.871** | **331.799** | **338.512** | **345.965** | **3,140.098** | **523.312** | **11,811.275** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Net (Surplus) / Deficit** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** |
| **CAPITAL ACCOUNT** |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Investment** |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Housing Improvement Programme | 60.353 | 60.191 | 60.036 | 60.463 | 61.199 | 61.942 | 62.689 | 63.497 | 64.236 | 65.115 | 619.721 | 84.677 | 2,121.005 |
| Redevelopment / Clearance | 59.476 | 98.624 | 79.047 | 53.314 | 31.864 | 31.901 | 25.785 | 27.787 | 42.874 | 34.150 | 484.822 | 50.744 | 1,331.161 |
| Adaptations and Other Investment | 6.128 | 6.200 | 5.274 | 6.350 | 7.265 | 8.192 | 8.274 | 8.440 | 12.695 | 9.079 | 77.897 | 81.768 | 891.516 |
| **Total Investment** | **125.957** | **165.015** | **144.357** | **120.127** | **100.328** | **102.035** | **96.748** | **99.724** | **119.805** | **108.344** | **1,182.440** | **217.189** | **4,343.682** |
| **Financing** |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Receipts / Grants / Other | (51.606) | (68.802) | (53.666) | (33.597) | (25.156) | (22.073) | (16.540) | (12.294) | (29.626) | (21.239) | (334.599) | (0.750) | (757.388) |
| New Borrowing | (11.728) | (27.692) | (16.889) | (8.363) | 0.000 | 0.000 | 0.000 | (1.589) | 0.000 | 0.000 | (66.261) | 0.000 | (66.261) |
| Contribution from Revenue | (62.623) | (68.521) | (73.802) | (78.167) | (75.172) | (79.962) | (80.208) | (85.841) | (90.179) | (87.105) | (781.580) | (216.439) | (3,520.033) |
| **Total Financing** | **(125.957)** | **(165.015)** | **(144.357)** | **(120.127)** | **(100.328)** | **(102.035)** | **(96.748)** | **(99.724)** | **(119.805)** | **(108.344)** | **(1,182.440)** | **(217.189)** | **(4,343.682)** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net (Surplus) / Deficit | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** | **0.000** |

APPENDIX L: CAPITAL POLICIES

The following policies support the Capital Strategy in Chapter 7 above.

1. Capital Programme Governance and the Capital Board
   1. The Capital programme is a resource and expenditure planning tool and does not confer approval for individual budget items to proceed. Individual budgets will not proceed to spend until there has been an executive decision which would normally include ‘Gateway’ business case appraisals at Strategic Outline Case (capital budget proposal stage), Outline Business Case, and Full Business Case. This process appraises options to deliver desired outputs, sets out the rationale to support the recommended solution, and identifies capital and revenue implications and funding. Account is also taken of the outcome of consultations, equality and risk assessments, and contribution to the Council’s strategic objectives.
   2. Revised or additional capital budgets may be approved by Cabinet, within the constraints of the Constitution regarding additional borrowing and the Council’s Prudential borrowing limit. This includes Cabinet approval to additional external resources allocated to the Council. It is intended that no substantial increases in prudential borrowing or the use of capital receipts will be agreed outside of the annual budget process.
   3. Strategic oversight of the capital programme will be managed by the Capital Board, including:
      * development of proposals for the capital strategy, capital planning and prioritisation, prior to executive decision
      * review of business cases prior to executive decision
      * monitoring of the capital programme including financial, performance and risks
      * review of capital governance and processes.
   4. CIPFA’s Prudential Code and Treasury Management Code have been adopted by the Council.
2. General Principles for Capital Planning
   1. Some general strategic principles underlie the Council’s capital planning. These are to:
      * Integrate capital planning into the Council’s overall planning over the horizons of the Long Term Financial Plan, Medium Term Financial Plan and annual planning process to ensure that capital planning is delivering the Corporate Plan priorities
      * Maximise external funding which supports the Council’s priorities, and supplement this with the Council’s own resources where appropriate
      * Procure the use of capital assets using a robust process for assessing affordability and value for money (the “Gateway” process)
      * Work with partners, including the community, businesses and other public bodies, whilst retaining clear lines of accountability and responsibility
      * Relate capital resources and planning to asset planning.
3. Whole Council Prioritisation of Capital Resources Use
   1. All use of capital resources, including capital receipts, will be prioritised across the Council as a whole in relation to the Council’s key priorities. The use of all capital receipts will be prioritised through the Council’s corporate financial planning process. All previous capital receipt earmarking policies are discontinued unless covered by specific agreements with other organisations (this will not affect existing approved use of capital receipts already identified in the Council’s disposals programme or otherwise taken into account in this Financial Plan). It is expected that commercial property portfolio asset sales will be reinvested in the portfolio in order to maintain and grow the portfolio income.
4. Capital Receipts and Asset Sales
   1. All land and buildings which are surplus to existing use will be reviewed under Property and Assets Board arrangements, before any executive decision is made, to ensure the re-use or disposal of the asset provides best value in supporting the Council’s objectives. The Council’s general policy is that assets will be disposed of for cash at the best market value. Exceptions to this policy should be approved by Cabinet.
   2. As a general principle, land no longer required for its existing use is be declared surplus so that options about its future use or sale can be reviewed by the Property and Assets Board before proceeding for formal decision. This includes Board consideration of proposals to appropriate land for a different purpose from its existing use, and proposals to sell land and property at less than best price, to ensure that the best value outcome for the Council is obtained in relation to Council priority outcomes.
5. Community Asset Transfers
   1. The Council will encourage community engagement in the operation of properties in support of specific key priorities and may commission Community Asset Transfers (CATs) where appropriate. Third sector organisations will need to have the capabilities to use the assets to provide agreed services, in accordance with arrangements for CATs of property. Sales at less than best price will however reduce the capital receipts available to fund other Council needs and policies. Accordingly, proposed land sale discounts including CATs will be reviewed by the Property and Assets Board before proceeding for formal decision, to ensure that proposals have a strong fit with the Council’s key strategic priorities, represent good value for money, and have a good prospect of success. Other properties, and CAT proposals which have been unsuccessful, will proceed for sale on the open market.
6. Prudential Borrowing and Debt
   1. The Council will use borrowing in accordance with the ‘Prudential’ system as a tool for delivering policy and managing its finances. Local authorities may borrow to finance capital expenditure, and the affordability of debt is the key constraint. The Council has used the prudential borrowing freedoms actively and successfully to deliver key outcomes for the Council, including investment in regeneration (e.g. Grand Central and the EZ), housing, the Commonwealth Games, and wellbeing facilities.
   2. Prudential borrowing continues to be an important way to fund the Council’s own priorities where external funding cannot be obtained. The cost of borrowing will be recharged to the service concerned, where the Council is under a statutory obligation to do so (e.g. the HRA); where the Council has agreed with its partners to do so (e.g. the Enterprise Zone); and where it is good management for borrowing costs to be accounted for as part of an overall project (e.g. where financial or property investments are funded from borrowing). This recognises that borrowing is not a free resource but has a revenue cost.
   3. The Council sets and monitors prudential indicators (including local indicators) to manage its debt exposures. Borrowing costs (including interest and repayment charges) in 2021/22 represent 28.2% of the net revenue budget, or 22.5% of gross income including income from sales, fees, charges and rents. This reflects some growth in the Council’s borrowing in recent years, but also reflects the reduction in its income.
   4. In order to ensure that borrowing remains at an affordable and sustainable level, the Council will seek over the medium term to manage its new prudential borrowing for normal service delivery at a level which is close to the amount which it sets aside from the revenue account each year for debt repayment (i.e. MRP). Borrowing for the Commonwealth Games and the Perry Barr Regeneration Scheme is an exception to this policy, but this is mostly planned to be repaid from the disposal of dwellings and land that form a part of the Perry Barr Regeneration Scheme from 2023. This policy requires careful prioritisation of projects reliant on debt finance, which will be carried out as part of the annual financial planning process.

APPENDIX M: TREASURY MANAGEMENT STRATEGY

1. Summary
   1. This appendix sets out the proposed Treasury Management Strategy for 2021/22 given the interest rate outlook and the Council’s treasury needs for the year, and in accordance with the Treasury Management Policy at Appendix N.
   2. A balanced strategy is proposed which continues to maintain a significant proportion of short term and variable rate loan debt in order to benefit from low short term interest rates, whilst taking some fixed rate borrowing to maintain an appropriate balance between the risks of fixed rate and short term or variable rate borrowing. The balance between short- and long term funding will be kept under review by the Chief Finance Officer and will be maintained within the prudential limit for variable rate exposures.
   3. Separate loan portfolios are maintained for the General Fund and the HRA. Separate treasury strategies are therefore set out below where relevant[[1]](#footnote-1).
   4. The impact on the UK from coronavirus, together with its exit from the European Union and future trading arrangements, will remain a major influence on the Council’s treasury management strategy for 2021/22.
2. Treasury Management Policy and Objectives
   1. The Treasury Management Policy (Appendix N) sets the Council’s objectives and provides a management and control framework for its Treasury Management activities, in accordance with CIPFA’s Code of Practice for Treasury Management in the Public Services.
   2. For the Council, the achievement of high returns from treasury activities is of secondary importance compared with the need to limit the exposure of public funds to the risk of loss.
   3. These objectives must be implemented flexibly in the light of changing market circumstances.
3. Council Borrowing Requirement
   1. The Council’s forecast of its required gross loan debt is set out in Table 7.1 in Chapter 7 and is a combination of its new prudential borrowing for capital, reduced by the amounts set aside to repay debt, and short term cashflows. Most of the Council’s loan debt is in existing long term loans which mature over periods of up to 40 years or more. The balance of new loans which the Council will need to obtain in each of the next four years is set out in Table M.1:

Table M.1 Forecast Borrowing Requirement



* 1. This strategy sets out how the Council plans to obtain the required new borrowing shown above, by a combination of short term and long term borrowing.
  2. The Council’s forecast debt is due to decrease in forthcoming years. The fall is partly attributable to scheduled debt repayments. If further capital expenditure funded from borrowing is decided on in the future, this will increase the debt levels.

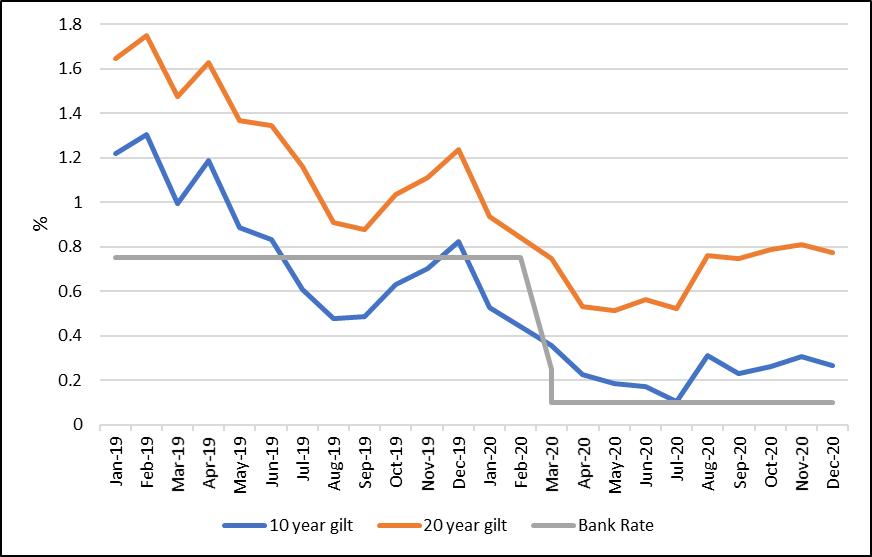
* 1. The Council has £71.1m of Lender’s Option Borrower’s Option (LOBO) loans outstanding. In these loans, the lender has the right to increase the interest rate at certain dates during the loan term, and in this event the Council has the right to repay the loan immediately without penalty. £41.1m of the loans have the potential to be exercised during 2021/22. This would increase the Council’s borrowing requirement, but it is considered unlikely that it would happen in the current market environment.
  2. In previous years the Council has repaid some of its LOBO loans early; in May 2019, £30m of LOBO loans held with Commerzbank were repaid. This resulted in a significant saving for the Council and it removed a substantial amount of LOBO loans from its loan portfolio. The Council will consider further loan restructuring opportunities if they become available and where they are considered financially advantageous.

1. Interest Rate and Credit Outlook
   1. UK Bank Rate is fundamental for the Council’s treasury management activity, in terms of expenditure on loan interest where new loans are taken out and on income received from investments. UK Bank Rate is set by the Bank of England’s Monetary Policy Committee (MPC) and their interest rate outlook is influenced by domestic and international economic and political developments.
   2. The global economy experienced a significant slowdown in growth driven by the global coronavirus pandemic. The UK’s gross domestic product (GDP) shrank by 8.6 % year-on-year in the third quarter of 2020, following a record contraction of 21.5 % in the previous three-month period. Although UK GDP is expected to rise in 2021, there could be further deterioration in other economic measures such as Consumer Price Inflation (CPI), which was at 0.6% in December 2020, well below the BoE target of 2%. The UK Unemployment Rate, at 4.9% in October 2020, is expected to peak at 7.75% in 2021.
   3. The UK economy could also be affected by any trade agreements negotiated after its exit from the European Union and the BoE forecasts the economy will take until Q1 2022 to reach its pre-pandemic level rather than the end of 2021 as previously forecast. The Bank of England (BoE) has maintained Bank Rate at 0.10% in November 2020, and has retained the option for Bank Rate to go to zero or negative should the economic downturn continue or worsen.
   4. Arlingclose, the Council’s treasury advisor, has forecast the Bank Rate to remain at 0.10% for the foreseeable future with some risks weighted to the downside. Given the level of uncertainty over economic growth and the impact of post-Brexit trade talks, the Council has taken a prudent view and has assumed a small increase in Bank Rate for the treasury budget by the end of 2021/22.
   5. Upside risks to UK interest rates in 2021/22 include:
      * Higher than expected economic growth as the coronavirus pandemic is halted with the rollout of vaccines
      * Higher than expected inflation rates
      * A positive impact from the free trade agreement with the EU post-Brexit

Downside risks to UK interest rates include:

* + - World and UK growth falters as the effects of coronavirus and extended lockdown periods remain significant
    - Brexit risks to the UK economy
    - Safe haven investment flows into the UK as a result of geopolitical risk
  1. Longer term interest rates are typically represented by UK Government Gilt yields. The chart at Figure M.2 shows that Gilt yields fell to record low levels after the onset of the global pandemic at the start of 2020 and have risen recently although they remain at near historically low levels. Most forecasts for long term interest rates envisage little change from current levels. However, volatility arising from both economic and political events are likely to continue.

Figure M.2 Bank Rate and Gilt Yields



* 1. The credit outlook for banks relates to their risks for default and became more significant following the introduction of the 2015 Bank Recovery and Resolution Directive (BRRD). Here a failing bank would need to be ‘bailed in’ by current investors instead of being ‘bailed out’ by the Government, thus increasing the risk of loss for local authorities holding unsecured bank deposits. The Council will continue to monitor bank credit worthiness and seek the advice of its treasury advisor, Arlingclose.
  2. Credit risk for UK retail banks improved following the adoption of ring-fencing legislation; larger UK banks separated their retail banking activity (ringfenced) from the rest of their business (unringfenced) i.e. investment banking. The aim is to protect retail banking activity from unrelated risks elsewhere in the banking group, as occurred during the global financial crisis. Credit rating agencies have adjusted the ratings of some of the legally separate entities and ringfenced banks are generally better rated than their unringfenced counterparts.
  3. As a result of the COVID-19 pandemic and provisions made by banks against coronavirus related loan defaults, bank profitability in 2020 is likely to be lower than in previous years. There is a risk that banks could suffer further losses in 2021 if Government and central bank support is removed, which increases their credit risk.

1. Borrowing strategy
   1. For some years the Council has targeted a short term or variable rate loans balance (less than 12 months) of around £500m to £600m, to take advantage of the prevailing low short term borrowing rates. Short term rates reduced significantly in 2020/21 and low rates are expected to continue into 2021/22; it is proposed to resume the short term loans level of around £500m to £600m, with the balance of the Council’s borrowing needs being met through long term borrowing (i.e. for periods of one year or more).
   2. Based on this strategy, the following table summarises, for the Council as a whole, the new long term and short term borrowing proposed to fund the required new or replacement borrowing each year:

Table M.3 Proposed Borrowing Strategy



* 1. The strategy results in a forecast for new long term borrowing of £130m in 2021/22. The balance of new long term borrowing does not increase in the following years as the requirement for new loans starts to decrease from 2022/23. As the requirement for short term loans also decreases below the £500-600m guidance in future years, new long term loans in 2021/22 can be taken out with a shorter maturity.

* 1. Short term borrowing is available largely from other local authorities. This may be supplemented with borrowing from other sources such as banks, or in different forms. Towards the end of 2019/20, liquidity in the local authority lending market unexpectedly tightened meaning the Council had to pay higher rates to maintain its short term book. These tight conditions were short-lived, and liquidity resumed from the start of 2020/21. To mitigate such liquidity risk, the Council has opened a Working Capital Facility with its current bankers should it require loans for a short period from an alternative source. Short term and variable rate exposures remain within the 30% prudential limit set out in Appendix T4.
  2. In 2020/21, the Council paid a three year advance pensions payment for which it received a discount; this means there are reduced pensions cash outflows in 2021/22 and 2022/23. If the Council is offered a similar discount in 2023/24, it may choose to make an advanced payment which could be funded by further long term loans. The borrowing strategy to fund the advance pensions payment will be to take loans for one to three years. The forecast debt figures at Table M.1 do not include future pensions advanced payments as these are yet to be agreed.
  3. It should be noted that a possible scenario is that short term and long term interest rates may rise (or are expected to rise) more sharply than currently forecast. A higher level of long term borrowing may be taken if appropriate to protect future years’ borrowing costs.

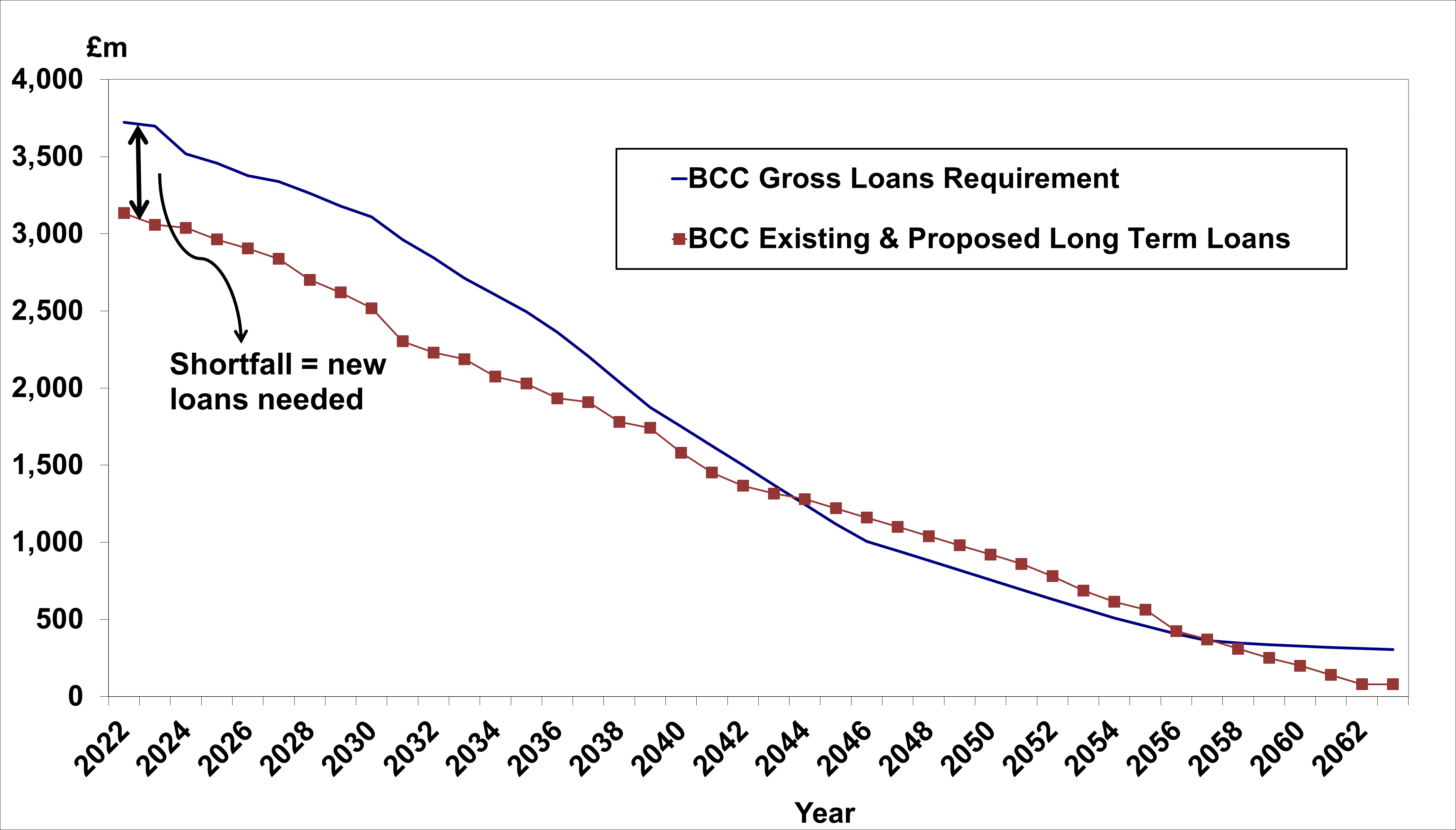
Long Term Borrowing

* 1. The main source of long term borrowing for local authorities historically has been the Public Works Loans Board (PWLB). In October 2019 the PWLB had increased its rate to local authorities from 0.8% above gilts to 1.8% above gilts. The Treasury stated that this was due to the substantial increase in PWLB loans taken by local authorities as the cost of borrowing had fallen to record lows. Some local authorities had undertaken significant PWLB borrowing to fund commercial investments for yield. The Council has not undertaken any PWLB borrowing to fund commercial investments for yield.

* 1. Following a consultation on PWLB lending terms, the Treasury at the end of November 2020, returned PWLB rates to 0.8% above gilts with the condition that local authorities would not be able to access PWLB loans if their 3 year capital programme included capital expenditure primarily for yield. At the same time, the Treasury stated it will allow local authorities to use PWLB borrowing to refinance debt or externalise internal borrowing, even if they have debt for yield projects. The Council’s current programme has no plans for investing for yield and all investments are linked to Service objectives.
  2. The consequence of the PWLB rate decrease is that it offers a cheaper and quicker route to borrowing than alternative sources of borrowing, by at least 0.5% based on latest market analysis. The Council would thus aim to use the PWLB for its long term borrowing needs. In addition it is uncertain how private sector lenders would view the risk profile for councils that were no longer eligible for PWLB loans.

* 1. The Council will continue to monitor market developments and will seek to use and develop other funding solutions if better value may be delivered. This may include other sources of long term borrowing if the terms are suitable, including listed and private placements, bilateral loans from banks, local authorities or others, Islamic forms of finance and sale and leaseback arrangements. The Council may also restructure existing loans and other long term liabilities e.g. by premature repayment and replacement with new loans.
  2. The £130m new long term borrowing forecast for 2021/22 is planned to be taken at a spread of maturities appropriate to the Council’s long term debt liability profile. The Council’s loan maturity profile can be compared with the level of loan debt outstanding required by this Financial Plan, as follows:

Figure M.4 BCC Loans Outstanding vs. Gross Loans Requirement



* 1. The Gross Loans Requirement in Figure M.4 represents the level of outstanding loan debt required by this Financial Plan. It takes account of existing loans outstanding plus planned prudential borrowing; this reduces over time as a result of the Minimum Repayment Provision (MRP) for debt. The difference between the Gross Loans Requirement and Existing & Proposed long term loans represents forecast short term borrowing or investments. The Gross Loans Requirement represents a liability benchmark against which to measure the amount and maturity of required borrowing. In practice, future borrowings would never allow the outstanding loans to reach nil as matured debt is replaced by debt for new capital projects.
  2. The shortfall shown in the chart is planned to be met by a short term loans portfolio of around £600m in accordance with current strategy (see paragraph 5.1).
  3. The Treasury Management Prudential Limits and Indicators consistent with the above strategy are set out in Appendix T, including a summary loan debt maturity profile.
  4. The Treasury Management Strategy must be flexible to adapt to changing risks and circumstances. The strategy will be kept under review by the Chief Finance Officer in accordance with treasury management delegations.

1. HRA and General Fund Treasury Strategies
   1. The Housing Revenue Account (HRA) inherited a largely long term fixed rate debt portfolio at the start of the current HRA finance system in 2012. No new long term borrowing for the HRA is currently planned as it increases its exposure to short term loans. The General Fund and HRA exposures to short term and variable interest rates in accordance with the strategy are as follows:

Table M.5 Forecast Variable Rate Exposure Based on the Proposed Borrowing Strategy



Note: the variable rate figures above include long term loans with less than a year to maturity. Potential repayment option calls on LOBO loans are excluded as none are expected in this period.

* 1. The variable rate exposure means that a 1% rise in variable rates at the end of 2021/22 would cost an estimated £4.1m per annum for the General Fund and £2.1m per annum for the HRA. However, the budget provides for a potential increase in variable rates (as shown above), which is considered to be prudent in this context.
  2. This strategy therefore acknowledges the risk that maintaining a significant variable rate loan debt may result in increased borrowing costs in the longer term, but balances this against the savings arising from cheaper variable interest rates. The Chief Finance Officer will keep the strategy under close review during the year, in the light of the Council’s financial position and the outlook for interest rates.

1. Treasury Management Revenue Budget
   1. Based on this strategy the proposed budget figures are as follows:

Table M.6 Treasury Management Revenue Budget



* 1. The budgeted interest cost in each year reflects a prudent view of borrowing costs and the cost of the additional borrowing in this Financial Plan. Actual interest costs will be affected not only by future interest rates, but also by the Council’s cash flows, the level of its revenue reserves and provisions, and any debt restructuring.

1. Investment Strategy
   1. The Council has surplus cash to lend only for short periods, as part of day-to-day cashflow management and to maintain appropriate cash liquidity. A month end investment balance of £40m in deposits, which are close to instant access, is used as guidance in order to maintain adequate liquidity to meet uncertain cashflows. Any such surplus cash is invested in high credit quality institutions and pooled investment funds. Money Market pooled funds are expected to continue to form a major part of the cash investment portfolio, as they are able to reduce credit risks in a way the Council cannot do independently, by accessing top quality institutions and spreading the risk more widely.
   2. Due to the coronavirus pandemic, councils experienced increased uncertainty over their cashflows during 2020/21. Central Government provided significant grants to the Council as it looked to use local authorities to coordinate the support required by the local population in dealing with the financial impact of the pandemic. As a result, the Council held liquid cash balances that far exceeded the guidance of £40m throughout the year. This is likely to continue if the financial impact of coronavirus continues into 2021/22.
   3. As the economic consequences of the pandemic and the details of the Brexit trade deal become clearer, there is the risk that the Bank of England will set its Bank Rate at or below zero, which would feed through to negative interest rates on low risk, short term investment options. Since investments cannot pay negative income, negative rates would be applied by reducing the value of investments. In this event, security will be measured as receiving the contractually agreed amount at maturity, even though this may be less than the amount originally invested.
   4. Long term investments of one year or more are not currently expected to be appropriate for treasury management purposes, as the Council does not expect to have temporary surplus cash to invest for that length of time.
2. Other Treasury Management Exposures and Activities
   1. The Council has guaranteed the £73m loan debt issued by NEC (Developments) Plc, which since the sale of the NEC Group has been a wholly owned subsidiary of the Council. The value of this liability, due to mature in 2027, is reflected in the Council’s own debt and is managed as part of treasury activity.
   2. The Council is a constituent member of the West Midlands Combined Authority (WMCA). Participating authorities share an exposure to any unfinanced revenue losses of WMCA, including debt finance costs. The Council and other member authorities support WMCA’s capital investment plans, which include substantial prudential borrowing (subject to revenue funding support). This exposure is managed through the authorities’ voting rights in WMCA including approval to its annual revenue and capital budget.
3. Advisers
   1. Arlingclose Limited are appointed to provide treasury management advice to the Council, including the provision of credit rating and other investment information. Advisers are a useful support in view of the size of the Council’s transactions and the pressures on staff time.
4. Prudential Indicators for Treasury Management
   1. The Council is required under the Local Government Act 2003 and the CIPFA Treasury Management Code to set Prudential Indicators for treasury management. These are presented in Appendix T4.

APPENDIX N: TREASURY MANAGEMENT POLICY

1. Overview
   1. This appendix sets out the Council’s proposed Treasury Management Policy. This sets the overall framework and risk management controls which are used in carrying out the Council’s borrowing, lending and other treasury activities.
2. Statutory Guidance
   1. This Treasury Management Policy, the Treasury Strategy at Appendix M, and the Service and Commercial Investment Strategy at Appendix O, comply with the statutory requirement to have regard to the following Codes and Guidance:
      * CIPFA’s Code of Practice for Treasury Management in the Public Services (revised December 2017)
      * CIPFA’s Prudential Code for Local Authority Capital Finance (revised December 2017)
      * The Government Guidance on Local Authority Investments (revised February 2018)

The Council has adopted the above Codes.

1. The Council’s Treasury Management Objectives
   1. The Council’s treasury management objectives and activities are defined as:

*“The management of the organisation’s borrowing, investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks.”*

* 1. Effective treasury management will provide support towards the achievement of the Council’s business and service objectives. It is therefore committed to the principles of achieving value for money in treasury management, and to employing suitable comprehensive performance measurement techniques, within the context of effective risk management[[2]](#footnote-2).

Attitude to Treasury Management Risks

* 1. The Council attaches a high priority to a stable and predictable charge to revenue from treasury management activities, because borrowing costs form a significant part of the Council’s revenue budget. The Council’s objectives in relation to debt and investment can accordingly be stated more specifically as follows:

*“To assist the achievement of the Council’s service objectives by obtaining funding and managing the Council’s debt and treasury investments at a net cost which is as low as possible, consistent with a high degree of interest cost stability and a very low risk to sums invested.”*

* 1. This does not mean that it is possible to avoid all treasury risks, and a balance has to be struck. The main treasury risks which the Council is exposed to include:
     + Interest rate risk - the risk that future borrowing costs rise
     + Credit risk - the risk of default in a Council investment
     + Liquidity and refinancing risks - the risk that the Council cannot obtain funds when needed
  2. The Treasury Management team has suitably qualified and trained staff to actively manage treasury risks within this Policy framework. However, staff resources are limited, and this may constrain the Council’s ability to respond to market opportunities or take advantage of more highly structured financing arrangements. External advice and support may also be required. The following activities may for example be appropriate based on an assessment at the time, to the extent that skills and resources are available:
     + the refinancing of existing debt
     + borrowing in advance of need, and forward-starting loans
     + leasing and hire purchase
     + use of innovative or more complex sources of funding such as listed bond issues, private placements, commercial paper, Islamic finance, and sale and leaseback structures
     + investing surplus cash in institutions or funds with a high level of creditworthiness, rather than placing all deposits with the Government
  3. The successful identification, monitoring and control of risk are the prime criteria by which the effectiveness of the Council’s treasury management activities will be measured. Accordingly, the analysis and reporting of treasury management activities will focus on their risk implications for the organisation, and any financial instruments entered into to manage these risks.
  4. The Council’s approach to the management of treasury risks is set out in the rest of this Treasury Management Policy.

1. Managing Treasury Risks[[3]](#footnote-3)

Interest Rate Exposures

* 1. It is important for the Council to manage its interest rate exposure due to the risk that changes in the level of interest rates leads to an unexpected burden on the Council’s finances. As the Council has and expects to have significant loan balances, rather than investment balances, a rise in interest rates poses greater risks for the Council. As a result, the Council will monitor the impact of a 1% interest rate rise on the General Fund, to ensure that it can adequately protect itself should this or a similar scenario occur.
  2. The stability of the Council’s interest costs is affected by the level of borrowing exposed to short term or variable interest rates. Short term interest rates are typically lower, so there can be a trade-off between achieving the lowest rates in the short term and in the long term, and between short term savings and long term budget stability. The Council will therefore limit the amount of the short term debt it holds in order to manage its variable interest rate exposure. The Council will monitor the following amounts for its Interest Rate exposure:

Table N.1 Prudential Limits - Interest Rate Exposure

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **% of loan debt (net of investments)** | | | |
|  | **2021/22** | **2022/23** | **2023/24** | **2024/25** |
| General Fund impact of an unbudgeted 1% rise in interest rates | £4.1m | £3.7m | £2.3m | £2.2m |
| Upper limit on net variable rate exposures | 30% | 30% | 30% | 30% |

* 1. The current planned variable rate exposure is set out in the Treasury Management Strategy.

Maturity Profile

* 1. The Council will have regard to forecast Net Loan Debt in managing the maturity profile. This takes account of forecast cashflows and the effect of MRP (minimum revenue provision for debt repayment) to produce a liability benchmark against which the Council’s actual debt maturity profile is managed. Taking this into account the proposed limits are as follows:

Table N.2 Prudential Limits - Maturity Structure of Fixed Rate Borrowing

|  |  |
| --- | --- |
|  | **lower and upper limits:** |
| under 12 months | 0% to 30% of gross loan debt |
| 12 to 24 months | 0% to 30% |
| 24 months to 5 years | 0% to 30% |
| 5 to 10 years | 0% to 30% |
| 10 to 20 years | 5% to 40% |
| 20 to 40 years | 10% to 60% |
| 40 years and above | 0% to 40% |

Policy for Borrowing in Advance of Need

* 1. Government investment guidance expects local authorities to have a policy for borrowing in advance of need, in part because of the credit risk of investing the surplus cash. The Council’s policy is to borrow to meet its forecast Net Loan Debt, including an allowance (currently of £40m) for liquidity risks. The Council will only borrow in advance of need where there is a clear business case for doing so and will only do so for the forecast capital programme, to replace maturing loans, or to meet other expected cashflows.
  2. The Council is a substantial net borrower and only has cash to invest for relatively short periods as a result of positive cashflow or borrowing in advance of expenditure. The Council considers all its treasury risks together, taking account of the investment risks which arise from decisions to borrow in advance. Such decisions need to weigh the financial implications and risks of deferring borrowing until it is needed (by which time fixed interest rates may have risen), against the cost of carry and financial implications of reinvesting the cash proceeds until required. This will be a matter of treasury judgement at the time, within the constraints of this policy, and treasury management delegations.

1. Investment Policy: All Investments
   1. The revised CIPFA Prudential and Treasury Codes recommend that authorities’ capital strategies should include a policy and risk management framework for all investments. The Codes identify three types of local authority investment:
      * Treasury management investments, which are taken to manage cashflows and as part of the Council’s debt and financing activity
      * Commercial investments (including investment properties), which are taken mainly to earn a positive net financial return
      * Service investments, which are taken mainly to support service outcomes

The Government issued revised investment guidance in February 2018, which strengthens the management and reporting framework relating to commercial and service investments.

* 1. The Council seeks to be a responsible investor but makes few if any investments in listed equities or bonds. Within the relatively narrow scope of its investments, it will seek to avoid investment in companies whose business is primarily the generation or supply of fossil fuels.

1. Investment Policy: Service and Commercial Investments
   1. Service and commercial investments are taken out for different reasons from treasury management investments. The Council’s strategy for such investments, including commercial property investments, is set out in Appendix O.
2. Investment Policy: Treasury Management Investments
   1. The Council’s cashflows and treasury management activity will generally result in temporarily surplus cash to be invested. The following paragraphs set out the Council’s policy for these ‘treasury management’ investments.
   2. The investment of temporarily surplus cash results in credit risk, i.e. the risk of loss if an investment defaults. In accordance with Government investment guidance, the Council distinguishes between:
      * ‘Specified Investments’ which mature within 12 months and have a ‘high credit quality’ in the opinion of the authority
      * ‘Non-specified Investments’ which are long term investments (i.e. maturing in 12 months or more), or which do not have such high credit quality. The Government views these as riskier. Such investments require more care, and are limited to the areas set out in the policy for Non-specified Investments below
   3. Low investment risk is a key treasury objective, and in accordance with Government and CIPFA guidance the Council will seek a balance between investment risk and return that prioritises security and liquidity as more important than achieving a high return. The Council will consider secured forms of lending such as covered bonds, but these instruments are not generally available for short term and smaller size deposits. The Council will continue to make deposits only with institutions having high credit quality as set out in the Lending Criteria table below. The main criteria and processes which deliver this are set out in the following paragraphs.

Specified Investments

* 1. The Council will limit risks by applying lending limits and criteria for ‘high credit quality’ as shown in Table N.3; these limits have been set by the Council in consultation with Treasury advisors.

Table N.3 Lending Criteria

|  |  |  |  |
| --- | --- | --- | --- |
| **‘Specified’ short term loan investments (all in Sterling)** | **Minimum Short term rating\*** | **Minimum Long term rating\*** | **Maximum investment per counterparty** |
| Banks (including overseas banks) and Building Societies | F1+ /A1+ /P1 | AA- /AA- /Aa3 | £25m |
| F1+ /A1+ /P1 | A- / A- /A3 | £20m |
| F1 /A1 /P1 | A- / A- /A3 | £15m |
| F2 /A2 /P2 | BBB+ /BBB+ /Baa1 | £10m |
| Sterling commercial paper and corporate bonds | F1+ /A1+ /P1 | A- / A- /A3 | £15m |
| Sterling Money Market Funds (short term and Enhanced) | AAA (with rating indicating lowest level of volatility where applicable) | | £40m |
| Local authorities | n/a | n/a | £25m |
| UK Government and supranational bonds | n/a | n/a | None |
| UK Nationalised Banks and Government controlled agencies | n/a | n/a | £25m |
| Secured investments including repo and covered bonds | Lending limits determined as for banks (above) using the rating of the collateral or individual investment | | |

\* Fitch / S&P / and Moody’s rating Agencies respectively. Institutions must be rated by at least two of the Agencies, and the lowest rating will be taken into account.

* 1. Money may be lent to the Council's own banker, in accordance with the above lending limits. However, if the Council’s banker does not meet the above criteria, money may only be lent overnight (or over the weekend), and these balances will be minimised.
  2. The Council may also provide short term supply chain finance where the credit risk is based on the Council’s own payment on the invoice due date, and in relation to invoices payable by other bodies meeting the above lending criteria.
  3. Credit ratings are monitored on a real-time basis as provided via the Council’s Treasury Management advisers, Arlingclose, and the Council’s lending list is updated accordingly, when a rating changes. Other information is taken into account when deciding whether to lend. This may include the ratings of other rating agencies; commentary in the financial press; analysis of country, sector and group exposures; and the portfolio make up of Money Market Funds. The use of particular permitted counterparties may be restricted if this is considered appropriate.
  4. Credit rating methodologies and credit limit requirements may change as the circumstances demand: in this event the Chief Finance Officer may determine revised and practicable criteria seeking similarly high credit quality, pending the next annual review of this treasury management policy.
  5. As an example, towards the end of December 2020, there had been concerns of temporary disruptions to the international payments system as a result of the UK’s exit from the EU, with or without a trade agreement. This could have delayed redemptions from the Council’s predominately EU domiciled MMFs, and the payments the Council was required to make. As a precaution, the Chief Finance Officer agreed to temporarily increase investment limits and increase cash balances in the Council’s UK domiciled MMFs, so any disruptions would not affect its payments. The temporary increase to UK domiciled MMFs were removed in January 2021, as the risk for any disruptions subsided.

Non-specified Investments and Limit

* 1. For treasury management investment purposes, the Council will limit non-specified investments to £400m (there are presently none), and will use only the following categories of non-specified investments:
     + Government stocks (or “Gilts”) and other supranational bonds, with a maturity of less than five years: up to 100% of non-specified investments
     + Covered bonds and repo where the security meets the Council’s credit criteria set out above: up to 50% of non-specified investments
     + Unsecured corporate bonds, Certificates of Deposit (CD) or Commercial Paper (CP) with a maturity of less than three years, subject to the Lending Criteria in the table above: up to 20% of non-specified investments
  2. Other categories of non-specified investments will not be used for treasury management purposes.

Investments of Group companies

* 1. The Council participates in a range of joint ventures and companies. The Treasury Management team maintains a group Treasury Policy for group entities with significant investment balances, with the objective that the treasury investments of the companies are invested consistently with the Council’s own treasury investment criteria. This is generally achieved by the Council taking deposits at a commercial rate from the companies.

Investment Maturity

* 1. Temporarily surplus cash will be invested having regard to the period of time for which the cash is expected to be surplus. The CIPFA Prudential Code envisages that authorities will not borrow more than three years in advance, so it is unlikely that the Council will plan to have surplus cash for longer than three years. However, where surplus cash for over 12 months is envisaged, it may be appropriate to include some longer term (non-specified) investments within a balanced risk portfolio. The following limits will be applied:

Table N.4 Prudential Limits on Investing Principal Sums for Over 364 Days:

|  |  |
| --- | --- |
| 1-2 years | £400m |
| 2-3 years | £100m |
| 3-5 years | £100m |

* 1. In making investments in accordance with the criteria set out in this section, the Chief Finance Officer will seek to spread risk (for example, across different types of investment and to avoid concentration on lower credit quality). This may result in lower interest earnings, as safer investments will usually earn less than riskier ones.
  2. Where the Council deals with financial firms under the MiFID II regulations[[4]](#footnote-4), it has requested to be opted up to ‘professional’ status. This means that the Council does not receive the level of investment advice and information which firms are required to provide to retail investors. Professional status is essential to an organisation of the Council‘s size, to give it access to appropriate low-risk investments available only to investors classed as professional, and to ensure that it is able to act quickly to invest Council funds safely and to earn a good return.
  3. The Council does not currently use investment managers (other than through the use of pooled investment vehicles such as Money Market Funds). However, if investment managers are appointed, their lending of Council funds would not be subject to the above restrictions, provided that their arrangements for assessing credit quality and exposure limits have been agreed by the Chief Finance Officer.

1. Policy for HRA Loans Accounting
   1. The Council attributes debt and debt revenue consequences to the HRA using the ‘two pool’ method set out in the CIPFA Treasury Management Code. This method attributes a share of all pre-April 2012 long term loans to the HRA. Any new long term loans for HRA purposes from April 2012 are separately identified. The detailed accounting policy arising from the ‘two pool’ method is maintained by the Chief Finance Officer.
2. The Council Acting as Agent
   1. The Council acts as intermediary in its role as agent for a number of external bodies. This includes roles as accountable body, trustee, and custodian, and these may require the Council to carry out treasury management operations as agent. The Chief Finance Officer will exercise the Council’s treasury responsibilities in accordance with the Council’s treasury delegations and relevant legislation, and will apply any specific treasury policies and requirements of the external body. In relation to the short term cash funds invested as accountable body, the Council expects to apply the investment policy set out above.
3. Reporting and Delegation
   1. A Treasury Management Strategy report is presented as part of the annual Financial Plan to the Council before the start of each financial year. Monitoring reports are prepared monthly, and presented quarterly to Cabinet, including an Annual Report after the year end.
   2. The management of borrowings, loans, debts, investments and other assets has been delegated to the Chief Finance Officer acting in accordance with this Treasury Management Policy Statement. This encompasses the investment of trust funds where the Council is sole trustee, and other investments for which the Council is responsible such as accountable body funds. The Chief Finance Officer reports during the year to Cabinet on the decisions taken under delegated treasury management powers.
   3. In exercising this delegation, the Chief Finance Officer may procure, appoint and dismiss brokers, arranging and dealer banks, investment managers, issuing and paying agents, treasury consultants and other providers in relation to the Council’s borrowing, investments, and other treasury instruments and financing arrangements, and in relation to funds and instruments where the Council acts as agent.
   4. The Chief Finance Officer maintains statements of Treasury Management Practices in accordance with the Code:

|  |  |
| --- | --- |
| TMP1 | Treasury risk management |
| TMP2 | Performance measurement |
| TMP3 | Decision-making and analysis |
| TMP4 | Approved instruments, methods and techniques |
| TMP5 | Treasury management organisation, clarity and segregation of responsibilities, and dealing arrangements |
| TMP6 | Reporting requirements and management information arrangements |
| TMP7 | Budgeting, accounting and audit arrangements |
| TMP8 | Cash and cash flow management |
| TMP9 | Money laundering |
| TMP10 | Training and qualifications |
| TMP11 | Use of external service providers |
| TMP12 | Corporate governance |

Similarly, Investment Management Practices for service and commercial investments are being prepared in accordance with the newly revised Treasury Management Code.

1. Training
   1. Planned and regular training for appropriate treasury management staff is essential to ensure that they have the skills and up to date knowledge to manage treasury activities and risks and achieve good value for the Council. Staff training will be planned primarily through the Council’s performance and development review process, and in accordance with Treasury Management Practice 10. Training and briefings for Councillors are also held as appropriate.

APPENDIX O: SERVICE & COMMERCIAL INVESTMENT STRATEGY

*Compliance with the main requirements of the Government’s Statutory Guidance on Local Authority Investments is shown by cross reference in square brackets to the relevant paragraph of the Guidance.*

1. Scope and Purpose of Strategy
   1. The word “Investments” in this strategy covers financial investments, including loans and shares, which have been made to support service and commercial objectives. Examples include loans to InReach and Warwickshire County Cricket Club, and the Council’s investment in Birmingham Airport. Non-financial investments such as commercial property are included where the main objective is financial return [4]. Investments taken for treasury management reasons are considered in the Treasury Management Strategy and Policy, separate appendices in this Financial Plan.
   2. This strategy sets out the Council’s approach to such investments, including risk management, appraisal, monitoring, governance and procedures. In doing this it addresses the requirements of the recently expanded Government Guidance on local authority investments.
   3. Investment values provided in this appendix are the book values in the Council’s accounts, unless otherwise stated.
2. Objectives of the Strategy
   1. To use investments where appropriate to support the Council’s priorities, within prudent financial limits.
   2. To ensure that investment decisions and portfolio management are joined up with the Council’s overall business and financial planning.
   3. To deliver value for money (e.g. commercial terms or if less than commercial, social benefits to justify this).
   4. To manage risks in accordance with the Council’s risk appetite and financial circumstances (including due diligence when making investment decisions).
3. The Existing Financial and Property Investment Portfolios
   1. The Council’s service and commercial investments are extremely diverse, given their very different service motives and applications. The estimated book value of financial investments at 31 October 2020 is £128.8m.
   2. The commercial property portfolio is currently being reorganised in accordance with the Council’s Property Investment Strategy. Its gross income in 2021/22 is budgeted at £25.2m.
   3. Table O.3 at the end of this appendix shows the main contribution of the Council’s service and commercial investments to Council objectives. [22]
4. Investment Policy and Strategy 2021+
   1. Joint working, partnerships and joint delivery arrangements are key to the provision of Council and wider public services. Financial and property investments are likely to be an ongoing result of the Council’s partnership working.
   2. In the context of the current Council Plan and priorities, investments may feature in arrangements for:
      * Supporting specific policy priorities in the Council Plan or policy frameworks, e.g. housing, regeneration or preventative action
      * Supporting partnership working, including with the voluntary sector
      * Supporting the commercialism agenda and the Council’s savings proposals, by providing a financial return.
   3. The Council recognises that all investments carry the risk of financial loss. The risk of losses may seem distant or not be apparent at the time an investment is considered, but an estimate of the risk of loss needs to be accounted for from the outset. Financial gains and losses from investments will be the responsibility of the service to which the investment relates.
   4. The Council will be particularly cautious where investments are funded wholly or partly from borrowing. Debt “gearing” creates additional costs of interest and repayment. It creates a fixed liability and a fixed repayment obligation, whilst the investment’s value and income are at risk. The scope for the Council to borrow to fund investments is also limited by the relatively high level of Council debt and low headroom for additional borrowing. In line with Government Guidance the Council will not borrow to invest purely for financial gain, [46]. This principle does not prevent the Council from borrowing for the prudent management of its financial affairs or protection of its existing financial and property investment portfolios in its financial best interests.
   5. The Council’s risk appetite in relation to new financial investments will therefore be low, given the high level of financial risks the Council is already exposed to, including the need to balance the revenue budget and manage the level of Council debt. Any new investments will therefore be expected to:
      * Show a compelling contribution to the Council’s core objectives and planned service strategies, and must be prioritised within the Council’s available resources
      * Evidence a low financial risk with a commensurate financial return, or if returns are below commercial levels, provide clear non-financial benefits to the Council which demonstrate strong value for money, and comply with State Aid requirements.
      * Be prioritised within the investment limits set out below, to ensure that investment activity remains proportionate to the Council’s finances overall
      * Strike a prudent balance between security, liquidity and yield (whilst recognising that the delivery of strong service benefits may sometimes justify a higher financial risk) [29]
   6. New commercial property investments will be managed under the policies and criteria set out in the July 2019 Property Investment Strategy. Investment is expected to be restricted to the reinvestment of sales proceeds rather than growing the portfolio.
   7. The Council is mindful of Government and CIPFA advice that commercial investments including property must be proportionate to the resources of the authority [34]. The Council should avoid becoming over-reliant on risky investment income to support core service obligations, especially given its low investment risk appetite set out in 4.5 above. Budgeted gross income from service and commercial investments (including commercial property) represents 3.9% of the net revenue budget by 2021/22 [44]. This investment income exposure represents a manageable financial risk and will be monitored as part of the Council’s normal revenue monitoring as well as through the investment indicators (paragraph 7.1 below).
   8. The Council is currently reviewing the new lending terms issued by HM Treasury for access to Public Works Loans Board which look to discourage investments primarily for yield. The Council is not currently planning any investments primarily for yield. All service and commercial investments will have regard to the guidance and lending terms issued by HM Treasury.
   9. Any shortfall in budgeted net income from service and commercial investments will be managed through the Council’s regular budget monitoring and mitigation processes, and through the investment governance arrangements described in paragraph 8.1 below [44].
   10. The arrangements for realising investments and managing liquidity risk will depend on the purpose and nature of the investment in each case. Where investments have been made to support service purposes and have been funded from cash resources, there is not a funding pressure to have an investment exit route in place. Where investments are funded by borrowing, the Council’s MRP Policy (Appendix S) sets out the arrangements to repay debt without resorting to a sale of the investments [42-43].
5. Financial Investment Plans and Limits for 2020+
   1. As last year, the main area of additional investment proposed in this Financial Plan is to expand the Council’s investment in InReach, its wholly-owned Housing company. The Council has provided loans and equity of £15.4m to develop the Embankment private rented housing. This development is now complete, being let, and performing well. Further loans and equity to InReach are in the Council’s budget to develop rented housing at Key Hill. The Council’s total proposed investment outstanding in InReach, including both current arrangements and new proposals, amounts to £22.8m. InReach will increase the supply of both private rented and affordable housing in Birmingham, which is a key priority for the Council, as well as generating a net income for the Council. In the longer term, further opportunities for InReach activity will be kept under review.
   2. The main financial risk when investing in loans and equity is that the loan repayments are not made, and that the shares lose value or dividends are less than expected. In order to limit the financial impact of investment risks, an overall limit for the Council’s service and commercial investments over the next three years (excluding the commercial property portfolio) is proposed as follows:

Table O.1 Service and Commercial Investment Strategy



* 1. The planned changes reflect the proposals described above, over the medium term to 2023/24. The limit has been set with a view to allowing scope for further investment of £260m during this period. This includes potential for further investment of up to £100m in InReach to support the potential purchase of part of the Perry Barr Residential Scheme, as well as a loan to Birmingham Airport Holdings and investment in major regeneration projects. These investments would be subject to resource prioritisation and business case approval. Cabinet may approve a reallocation of individual limits within the total limit above. The limit applies to the Council’s own investments and not to investments which it holds as accountable body or on behalf of others [34, 36].
  2. Investments may also carry liquidity risk, which is the risk that funds may be tied up in investments and not available if needed for other purposes. The Council’s due diligence procedures for investments review liquidity risk, including how exit routes have been considered and the appropriate maximum period for investments to be committed [42].

1. Property Investment Portfolio Plans and Limits for 2021+
   1. The Council’s Strategy for the Property Investment Portfolio was approved by Cabinet in July 2019. This included seeking to remove lower value and inefficient commercial property holdings from the portfolio and reinvesting the proceeds into the portfolio, with a view to a better risk balanced portfolio, increasing income and reducing running costs. The implementation of this strategy is currently being reviewed to ensure the Council remains in compliance with the revised PWLB lending terms.
   2. The strategy envisages that permitted investment may be funded temporarily from borrowing, pending capital receipts from the portfolio’s asset sales. The borrowing is limited to £50m and will be repaid by the end of 2023/24.
   3. The main financial risks of property investment are that rental income or property values may fall as a result of changing economic and market conditions, or due to the condition of the individual properties. The risk of loss compared with any borrowing taken to purchase investments is shown by the indicator below for the % of investments financed from borrowing [38-40]. The property risks in this strategy will be managed by the Property Investment Board in accordance with the parameters and procedures set out in the Property Investment Strategy approved by Cabinet, and within the temporary investment increase of £50m set out above.
   4. Liquidity risk in property investments will be managed by the Commercial Property Board and through the limit of £50m on new investments (6.3 above) [43].
2. Investment Indicators
   1. The Council will use the following investment indicators to strengthen its investment risk management framework, as recommended by the Government Guidance [23]:

Table O.2 Service and Commercial Investment Indicators



1. Governance
   1. The Capital Board will review new investment proposals and programmes prior to approval and will monitor existing investments and risks. The Development and Commercial Finance Team and the Treasury Management team will exercise Council-wide oversight and co-ordination of service and commercial investments.
   2. Financial and property investment decision making will follow the Council’s Business Case governance requirements, with particular attention to expert due diligence, robust financial appraisal and taking external advice in consultation with the Chief Finance Officer. Procedures and checklists for investment appraisal and management are set out in the Council’s financial procedures (My Finance on the Intranet) [41,50]. Market understanding and analysis will be the responsibility of the relevant service supported by their Finance Business Partner and the Treasury Management team, but it is recognised that for complex investments, external advice is likely to be needed, especially where financial return is significant [41]. New investments must reflect the Council’s core priorities and must be agreed by the Chief Finance Officer via the Treasury Management team before presentation of any executive decision report.
   3. Individual investment monitoring is the responsibility of the service holding the income budget, as part of normal budget monitoring, with overall co-ordination and oversight from Finance staff.
   4. Investment Management Practices are required by the CIPFA Treasury Management Code to support strong and sound financial management in this specialist area. These will be maintained for each type of investment by the service budget-holder responsible, with support from Development and Commercial Finance, and will include appropriate income collection and credit control arrangements [41]. Investment Management Practices will be reviewed annually.
   5. Advisers will be used where necessary to achieve sufficient skills and understanding. In particular, the Council’s treasury management adviser (Arlingclose) can provide support in relation to financial investments, and the Council also retains a property adviser to support the Property Investment Portfolio. These appointments are monitored and assessed by treasury and property officers [41]. The Council’s business loans and investments portfolio is managed by Finance Birmingham, the Council’s wholly owned fund management company.
   6. Officer and Member training will be available through the Council’s treasury advisers, alongside treasury management training opportunities. Information relevant to investment decisions will form part of executive decision reports to members [48]. Cabinet Committee – Group Company Governance and relevant officers also receive training on companies. Due diligence requirements for investments will ensure that officers are aware of the core principles of the prudential framework and local authority regulatory requirements [49]. These arrangements will support the capacity, skills and culture of the Council in making and managing investments for service and commercial purposes [48-49].

Table O.3 Contribution of Investments to Council Outcomes



APPENDIX P: CAPITAL RESOURCES

Appendix P1 Financing the Capital Programme



**Note**: figures may include roundings

Appendix P2 Capital Grants and Contributions 2021/22 to 2024/25



**Note**: figures may include roundings

Appendix P3 Analysis of Prudential Borrowing



**Note**: figures may include roundings

APPENDIX Q: CAPITAL PROGRAMME

Appendix Q1 Proposed Capital Expenditure Programme 2021/22 to 2024/25









**Note**: figures may include roundings

Appendix Q2 New Schemes



APPENDIX R: TEN YEAR SUMMARY CAPITAL PROGRAMME





Resources



APPENDIX S: DEBT REPAYMENT POLICY

Minimum Revenue Provision Statement 2021/22

Introduction

1. The Government’s Capital Finance and Accounting Regulations require local authorities to make ‘prudent annual provision’ in relation to capital expenditure financed from borrowing or credit arrangements. This is known as Minimum Revenue Provision or MRP, but it is often referred in shorthand as “debt repayment”. Local authorities are required to have regard to the Government’s statutory guidance on MRP.
2. This policy applies to the financial year 2021/22. Any interpretation of the statutory guidance or this policy will be determined by the Section 151 Officer (currently the Chief Finance Officer).

Principles of Debt Repayment Provision

1. The term ‘prudent annual provision’ is not defined by the Regulations. However, the statutory guidance says:

*“the broad aim of prudent provision is to ensure that debt is repaid over a period that is either reasonably commensurate with that over which the capital expenditure provides benefits, or, in the case of borrowing supported by Government Revenue Support Grant, reasonably commensurate with the period implicit in the determination of that grant”.*

The guidance does not prescribe the annual repayment profile to achieve this aim, but suggests four methods for making MRP which it considers prudent, and notes that other methods are not ruled out. The Council regards the broad aim of MRP as set out above as the primary indicator of prudent provision, whilst recognising the flexibilities which exist in determining an appropriate annual repayment profile.

1. The Council considers that the above definition of ‘prudent’ does not mean the quickest possible repayment period, but has regard to the prudent financial planning of the authority overall, the flow of benefits from the capital expenditure, and other relevant factors.
2. Consistent with the statutory guidance, the Council will not review the individual asset lives used for MRP as a result of any changes in the expected life of the asset or its actual write off. Some assets will last longer than their initially estimated life, and others will not; the important thing is the reasonableness of the estimate.

General Fund MRP Policy: Borrowing pre 31 March 2008

1. The Council’s policy is to charge MRP on the pre-2008/09 borrowing at 2% of the balance at 31 March 2008, fixed at the same cash value so that the whole debt is repaid after 50 years. This is a change from previous practice which applied this methodology to pre 2007/08 borrowing.

General Fund MRP Policy: Prudential Borrowing from 1 April 2008

1. The general repayment policy for prudential borrowing from 1 April 2008 is to repay borrowing within the expected life of the asset being financed, subject to a maximum period of 40 years. This is a change from previous practice which included this methodology for borrowing from 2007/08.
2. The Council’s policy is in accordance with the “Asset Life” method in the guidance. The repayment profile will follow an annuity repayment method (like many domestic mortgages) which is one of the options set out in the guidance. This is subject to the following details:
   * + An average asset life for each project will normally be used. This will be based on the asset life normally used for depreciation accounting purposes (recognising that MRP is estimated at the start of the project, whereas depreciation is not determined until the project has finished, so there may be estimation differences).
     + There will not be separate MRP schedules for the components of a building (e.g. plant, roof etc.).
     + A standard schedule of asset lives will generally be used, but where borrowing on a project exceeds £10m, expert property advice may also be taken into account.
     + Asset life will be determined by the Section 151 Officer.
3. MRP will commence in the year following the year in which capital expenditure financed from borrowing is incurred, except for single assets where over £1m financed from borrowing is planned, where MRP may be deferred until the year after the asset becomes operational.
4. Other methods to provide for debt repayment may occasionally be used in individual cases where this is consistent with the statutory duty to be prudent, as justified by the circumstances of the case, at the discretion of the Section 151 Officer.
5. If appropriate, shorter repayment periods (i.e. less than the asset life) may be used for some or all new borrowing.

Housing Revenue Account MRP Policy

1. The statutory MRP Guidance states that the duty to make MRP does not extend to cover borrowing or credit arrangements used to finance capital expenditure on HRA assets. This is because of the different financial structure of the HRA, in which depreciation charges have a similar effect to MRP. The Council’s policy is that net HRA debt will reduce over the medium term, in order to deliver a debt to revenues ratio of below 2:1 by 2038/39. This reflects reductions in property numbers through Right to Buy and demolitions and will support the maintenance of a balanced and sustainable HRA Business Plan with the capacity to meet investment needs in later years. The Council will also seek to deliver a reduction in HRA debt per dwelling.
2. The annual HRA Loan Redemption to achieve the above policy is projected as follows in the HRA Business Plan:

|  |  |
| --- | --- |
| **Year** | **Loan redemption** |
|  | **£m** |
|  |  |
| 2021/22 | 19.2 |
| 2022/23 | 11.3 |
| 2023/24 | 8.5 |
| 2024/25 | 14.6 |
| 2025/26 | 18.0 |
| 2026/27 | 24.6 |
| 2027/28 | 17.4 |
| 2028/29 | 15.1 |
| 2029/30 | 18.8 |
| 2030/31 | 28.2 |

Additional voluntary HRA debt repayment provision may be made from revenue or capital resources.

Concession Agreements and Finance Leases

1. MRP in relation to concession agreements (e.g. PFI contracts) and finance leases will continue to be calculated on an asset life method for assets under contracts in place before 1 April 2018, using an annuity repayment profile, consistent with the method for prudential borrowing in paragraph 8 above. For assets under contracts entered into from 1 April 2018, the annual MRP charge will match the element of the rent/charge that goes to write down the balance sheet liability, to reflect accounting changes under IFRS16. The Section 151 Officer will determine the appropriate treatment, having regard to the MRP Guidance, in complex cases.

Transferred Debt

1. Transferred Debt is debt held by another local authority whose costs are recharged to the Council (usually as a result of earlier reorganisations, such as the abolition of the former County Council). MRP in relation to Transferred Debt will be charged in line with the MRP policy for borrowings pre 31 March 2008, as described in paragraph 6, as the transferred debt relates to that period. This is a change to the previous policy of MRP being charged in line with the cash debt repayments due to the holding authority.

SPECIFIC SITUATIONS

Statutory capitalisations

1. Expenditure which does not create a fixed asset, but is statutorily capitalised, will follow the MRP treatment in the Government guidance, apart from any exceptions provided for below.

Cashflows

1. Where a significant difference exists between capital expenditure accrued and the actual cashflows, MRP may be charged based on the cash expended at the previous year end, as agreed by the Section 151 Officer.
2. The reason for this is that, if expenditure has been accrued but cash payments have not yet been made, this may result in MRP being charged in the accounts to repay borrowing which has not yet been incurred.

Equal Pay settlements

1. The Council has plans in place to fund Equal Pay settlement liabilities, primarily from capital receipts. However, there are risks to the timing and quantum of future capital receipts. As a risk management mechanism, and as a last resort, MRP may be reduced if there are insufficient capital receipts to fund Equal Pay settlement costs in that year. The revenue saving will then be used to meet the settlement costs.
2. Any such reduction will be made good by setting aside equivalent future capital receipts to provide for debt repayment, when there is a surplus of capital receipts available after funding Equal Pay settlements. Any such reduction in MRP will be repaid over no more than 20 years on an annuity profile, including a charge to the revenue account to the extent that capital receipts are not available.

Capitalised loans to others

1. MRP on capitalised loan advances to other organisations or individuals will not be required. Instead, the capital receipts arising from the loan principal repayments will be used as provision to repay debt. Where principal repayments are not broadly spread over the life of the loan, the Section 151 Officer may determine that annual Revenue MRP must be made for reasons of prudence. Revenue MRP contributions would still be required equal to the amount of any default on the repayment of the loan advanced.

Enterprise Zone (EZ)

1. Borrowing by the Council related to the Greater Birmingham & Solihull Local Enterprise Partnership (GBSLEP), and which is supported by additional Business Rates from the EZ or from other GBSLEP income, will be repaid within the lifetime of the EZ or other associated income stream (or the estimated life of the assets being funded, if shorter). This was originally 2038, but has been extended to 2046. This means that the repayment period for EZ-supported borrowing will reduce each year so that all EZ debt can be repaid by 2046.

Voluntary repayment of debt

1. The Council may make additional voluntary debt repayment provision from revenue or capital resources. In this case, the Section 151 Officer may make an appropriate reduction in later years’ levels of MRP.
2. Where it is proposed to make a voluntary debt repayment provision in relation to prudential borrowing from 2008/09 under the asset life method, it may be necessary to decide which assets the debt repayment relates to, in order to determine the reduction in subsequent MRP. The following principles will be applied by the Section 151 Officer in reaching a prudent decision:
   * + where the rationale for debt repayment is based on specific assets or programmes, any debt associated with those assets or programmes will be repaid
     + where the rationale for debt repayment is not based on specific assets, debt representative of the service will be repaid, with a maturity reflecting the range of associated debt outstanding

Subject to the above two bullet points, debt with the shortest period before repayment will not be favoured above longer MRP maturities, in the interests of prudence, to ensure that capital resources are not applied for purely short term benefits.

Based on this policy, the Capital Financing Requirement (CFR) will be fully repaid by no longer than 40 years after any prudential borrowing is incurred (including PFI). Existing PFI contracts will be fully repaid 40 years after the final capital expenditure under the Council’s PFI contracts. On new PFI / finance lease contracts it will be repaid in line with the contractual payments as set out in paragraph 14.

APPENDIX T: PRUDENTIAL INDICATORS

Appendix T1



Appendix T2



Appendix T3



Appendix T4



APPENDIX U: PAY POLICY STATEMENT



**Pay Policy Statement**

**2021/22**



Contents

1.0 Introduction and Purpose

2.0 Legislative Framework

3.0 Senior Management Remuneration policy

3.1 Senior Management Positions

3.2 Recruitment to Senior Management Positions

3.3 Additions to Salary of Chief/Deputy Chief Officers

3.4 Payments on Termination

3.5 Comparators Influencing Pay Levels

4.0 Non-Chief/Deputy Chief Officer Employees

4.1 Recruitment

4.2 Lowest Paid Employees

4.3 Accountability and Decision Making

5.0 Publication

Annex 1 - Birmingham City Council – Senior Pay Spine (Chief/Deputy Chief Officer)

Annex 2 - Birmingham City Council – NJC Pay Spine

Annex 3 – Birmingham City Council - JNC Deputy Chief Officers

1.0 Introduction and Purpose

This Pay Policy Statement sets out the Council’s approach to pay policy in accordance with the requirements of Section 38 to 43 of the Localism Act 2011 and takes account of the final guidance for ‘Openness and Accountability in Local Pay’ as issued by the Ministry of Housing, Communities & Local Government. The purpose of the statement is to provide transparency with regard to the Council’s approach to setting the pay of its employees (excluding those working in local authority schools) by identifying;

* The methods by which, salaries of all employees are determined.
* The detail and level of base remuneration of its most senior employees i.e. ‘chief officers’, as defined by the relevant legislation.
* The detail and level of base remuneration of the lowest paid employees
* The relationship between the remuneration for highest and lowest paid employees
* The Committee(s)/Panel responsible for ensuring the provisions set out in this statement are applied consistently throughout the Council and recommending any amendments to the full Council.

Once approved by the Full Council Meeting, this policy statement will come into immediate effect for the 2021/22 financial year and will be subject to review again for 2022/23 in accordance with the relevant legislation prevailing at that time. If the pay policy needs to be amended during the current financial year, any amendments will be subject to approval.

2.0 Legislative Framework

In determining the pay and base remuneration of all its employees, the Council will comply with all relevant employment legislation. This includes; the Equality Act 2010, Part Time Employment (Prevention of Less Favourable Treatment) Regulations 2000, Fixed Term Employees (Prevention of Less Favourable Treatment) Regulations 2002, The Agency Workers Regulations 2010 and where relevant, the Transfer of Undertakings (Protection of Earnings) Regulations.

The Council pays due regard to the Equal Pay requirements contained within the Equality Act, the Council ensures there is no pay discrimination within its pay structures and that all pay differentials can be objectively justified through the use of an equality proofed job evaluation scheme that directly relates an employee’s salary to the requirements, demands and responsibilities of the role.

3.0 Senior Management Remuneration Policy

For the purposes of this statement, senior officer means ‘chief officers’ as defined within S43 of the Localism Act 2011. The Chief Executive is employed under the terms and conditions of the Joint National Council for Chief Executives and all other senior officers are under the terms and conditions for Joint National Council for Chief Officers.

The Council currently determines pay levels through a job evaluation process and grading structure that has been specifically designed for senior positions that determines the pay range for senior officers as defined by the Localism Act 2011. Progression is based on successful assessment and approval by JNC Panel. A cost of living rise of 2.75% has been applied to the Senior Officer Pay Structure, as a result of pay bargaining undertaken by Joint Negotiating Committee for Chief Officers of Local Authorities, with effect from 1 April 2020. See Annex 1 for the senior officer pay structure effective as at 1 April 2020.

Those employees working in senior positions do not receive overtime payments and all other pay related allowances are the subject of either nationally or locally negotiated rates, having been determined from time to time in accordance with collective bargaining machinery and/or as determined by Council Policy.

In determining its grading structure and setting remuneration levels for all posts, the Council takes account of the need to ensure value for money in respect of the use of public expenditure, balanced against the need to recruit and retain employees who are able to meet the requirements of providing high quality services to the community, delivered effectively and efficiently and at times at which those services are required.

In particular, it is the Council's policy that no Chief Officer or Deputy Chief Officer (subject to JNC conditions of service for Chief Officers) is paid a supplement for Returning Officer duties, whether in respect of local elections or national elections (e.g. General Elections, elections for European Parliament, national referenda etc.). Fees paid in respect of these elections by Government are used to supplement the pay of non-senior officer employees who have worked on the relevant election.

3.1 Senior Management Positions

JNC Chief/ JNC Deputy Officers

The senior officer positions will continue to be reviewed on a regular basis as part of the overall savings that have to be made by the Council due to the savings targets faced by local authorities in general over the next few years. See Annex 1 for full details.

3.2 Recruitment to Senior Management Positions

When recruiting to all posts the Council will take full and proper account of its own equal opportunities, recruitment and redeployment policies. Appointments made to chief officer (CO) and JNC deputy chief officer (DCO) positions are all made by the Chief Officers and Deputy Chief Officers Appointments Dismissals and Service Conditions Sub-Committee. Other appointments are made by the Chief Executive or relevant delegated officer.

The determination of the remuneration to be offered to any newly appointed Chief Officer or Deputy Chief Officer will be in accordance with the local JNC (Senior) pay spine (further details can be found in Annex 1) and relevant policies in place at the time of recruitment. Where the Council is unable to recruit or retain at the designated grade, it will consider the use of temporary market forces and retention supplements in accordance with its relevant policies.

Where the Council remains unable to recruit under an employment contract, or there is a need for interim support to provide cover for a vacant substantive senior management position, the Council will, where necessary, consider and utilise engaging individuals under ‘contracts for service’. These will be sourced through the relevant procurement process ensuring the Council is able to demonstrate the maximum value for money benefits from competition in securing the relevant service.

3.3 Additions to Salary of Chief Officers/Deputy Chief Officers

The Council does not apply any bonus to the salary of Chief Officers/Deputy Chief Officers, however progression within the salary scales is performance related as mentioned under 3.0. There is no element of earn back for senior managers’ salaries and any pay progression is currently consolidated into basic pay.

In addition to basic salary, set out below are details of other elements of ‘additional pay’ which are chargeable to UK Income Tax and do not solely constitute reimbursement of expenses incurred in the fulfilment of duties;

The following are applicable to all senior manager positions

* A mileage allowance is paid to all employees using their own vehicle for work purposes and the payments are in linked to the approved HMRC rates (For current HMRC mileage rates please see http://www.hmrc.gov.uk/paye/exb/a-z/m/mileage-expenses.htm)
* There are currently no salary supplements or additional payments for undertaking additional responsibilities such as shared service provision with another local authority or in respect of joint bodies.
* Market forces supplements/recruitment allowances are paid where it is justified in order to recruit and fulfil a role or to retain an officer within a role.

3.4 Payments on Termination

The Restriction of Public Sector Exit Payments Regulations (“the new 2020 Regs”) stipulate a cap of £95,000 for exit payments made to employees within scope, as defined by the Regulations. All employees within Birmingham City Council are in scope. Exit payments are specified to include; statutory and discretionary redundancy payments, pension strain and any “other” payments related to the termination of employment. Three Judicial Reviews of these Regulations are scheduled to be heard in March 2021. Whilst awaiting the outcome of the Judicial Reviews, Birmingham City Council will observe the £95,000 exit payments cap and await further support from LGPS to advise employees appropriately.

3.5 Comparators Influencing Pay Levels

For the purpose of context in the local government sector, Birmingham City Council is not only the largest local authority in the UK, but also the largest unitary authority in Europe serving over one million residents and has a revenue budget of c £3.1bn. The Council needs to maintain competitive pay levels in order to attract suitable candidates for more senior positions that can demonstrate sufficient skills, experience and capacity required at this level as would be evidenced for example by fulfilling a comparable role in a large complex local authority. There is a very small pool from which to recruit with other authorities offering very competitive salaries considering their size.

It may be necessary then, from time to time, to review senior pay scales by benchmarking Chief Executive remuneration with the Core Cities group of councils that represents those of the largest eight economies outside London, to ensure alignment with external pay markets, both within and outside the sector, which may result in the review of JNC salaries and/or temporary additions of market supplements (as per 3.3), as appropriate.

4.0 Non Chief/Deputy Chief Officer Employees

Based on the application of an analytical job evaluation process, the Council uses the nationally negotiated pay spine as the basis for its local grading structure with additional spine points. This determines the salary of the large majority of the non-school based workforce, together with the use of other nationally defined rates such as Soulbury and JNC/Y&C. The Council presently adheres to national pay bargaining in respect of the national pay spine with the most recent increase effective 1 April 2020.

Progression within the grading structure for 2021/22 is currently performance related and subject to having achieved objectives within the appraisal year, however, this is currently under review and any changes will be amended hereafter.

4.1 Recruitment

New appointments will normally be made at the minimum of the relevant grade, although this can be varied where necessary to secure the best candidate. From time to time it may be necessary to take account of the external pay market in order to attract and retain employees with particular experience, skills and capacity. Where necessary, the Council will ensure the requirement for such is objectively justified by reference to clear and transparent evidence of relevant market comparators, using appropriate data sources available from within and outside the local government sector.

4.2 Lowest Paid Employees

The lowest paid employees under a contract of employment with the Council are employed on full time equivalent (FTE) salary in accordance with the minimum spinal column point (SCP) currently in use within the Council’s grading structure. The minimum SCP for 2020 (based on April 2020 pay rates) is £17,842 (SCP1). See Annex 2 for the BCC NJC Pay Structure, effective 1 April 2020.

The Council has chosen to pay the ‘Real Living Wage’ equivalent of £9.30 per hour. Following the recent review by the Living Wage Foundation, itis recommended that this increases to £9.50 per hour and the implementation of which will be subject to cabinet approval with effect from 1 April 2021. For the purpose of this pay policy statement the lowest paid employees will be defined as those on an FTE salary of £18,080 based on the Real Living Wage hourly rate of £9.50 per hour. This supplement paid for the ‘Real Living Wage’ should not be confused with the ‘National Living Wage’.

The statutory guidance under the Localism Act recommends the use of pay multiples as a means of measuring the relationship between pay rates across the workforce and that of senior managers, as included within the Hutton ‘Review of Fair Pay in the Public Sector’ (2010). The Hutton report was asked by Government to explore the case for a fixed limit on dispersion of pay through a requirement that no public sector manager can earn more than 20 times the lowest paid person in the organisation. The report concluded that the relationship to median earnings was a more relevant measure and the Government’s Code of Recommended Practice on Data Transparency recommends the publication of the ratio between highest paid salary and the median average salary of the whole of the authority’s workforce. Whilst the ratio between the highest and lowest paid employees within the Council does not exceed 20 times, the Council does not set a ratio ceiling within its pay policy for senior officers.

The following tables illustrate various pay differentials between the salary of the Chief Executive and the lowest paid full time equivalent employee, median employee pay and average employee pay based on base pay, and does not include any pension benefits, or any other variable elements of pay (e.g. non contractual overtime, allowances etc).

|  |  |  |
| --- | --- | --- |
| **Pay Differential between Chief Executive and lowest paid full time equivalent employees** | CEX salary | 186,003 |
| Lowest FTE salary | 18,080 |
| Pay Multiple | **10.29:1** |
|  |  |  |
| **Pay Differential between Chief Executive and the median pay for full time equivalent employees** | CEX salary | 186,003 |
| Median salary | 24,491 |
| Pay Multiple | **7.59:1** |
|  |  |  |
| **Pay Differential between Chief Executive and the average pay for full time equivalent employees** | CEX salary | 186,003 |
| Average salary | 27,398 |
| Pay Multiple | **6.79:1** |

The following tables illustrate the various pay differentials between Chief/Deputy Chief Officers and the lowest paid full time equivalent employee, median employee pay and average employee pay based on base pay, and does not include any pension benefits, or any other variable elements of pay (e.g. non contractual overtime, allowances etc).

|  |  |  |
| --- | --- | --- |
| **Pay Differential between the average of Chief Officers pay and the lowest paid full time equivalent employee** | Average Chief Officer salary | 98,137 |
| Lowest FTE salary | 18,080 |
| Pay Multiple | **5.43:1** |
|  |  |  |
| **Pay Differential between the average of Chief Officers pay and the average pay for a full time equivalent employee** | Average Chief Officer salary | 98,137 |
| Average salary | 27,398 |
| Pay Multiple | **3.58:1** |
|  |  |  |
| **Pay Differential between the median of Chief Officers pay and the median pay for a full time equivalent employee** | Median Chief Officer salary | 91,550 |
| Median salary | 24,491 |
| Pay Multiple | **3.74:1** |

4.3 Accountability and Decision Making

In accordance with the Constitution of the Council, the Chief Officers and Deputy Chief Officers Appointments Dismissals and Service Conditions Sub-Committee are responsible for decision making in relation to the recruitment, pay, terms and conditions and severance arrangements in relation to employees of the Council on JNC terms and conditions.

5.0 Publication

The Pay Policy 2021/22 will be submitted as a document within the Financial Planning Papers, and upon approval by the full Council, this statement will be published as part of those papers, and separately in its own right, on the Council’s Website www.birmingham.gov.uk/cosd. Other formats will also be made available on request.

In addition, for employees where the full-time equivalent salary is £50,000 or more, excluding employer superannuation contributions, the Councils Annual Statement of Accounts will include the number of employees in bands of £5,000.

Annex 1 Birmingham City Council - Senior Pay Spine (Chief/Deputy Chief Officers)

Pay structure effective as at 1 April 2020

|  |  |  |  |
| --- | --- | --- | --- |
| **Job Level** | **Grade** | **Minimum £** | **Maximum £** |
| Chief Executive | B04 | £ 186,003 | £ 227,852 |
| Corporate Director | B03 | £ 139,068 | £ 170,358 |
| Service Director | B02 | £ 103,975 | £ 127,371 |
| Assistant Director | B01 | £ 77,046 | £ 95,230 |

The posts falling within the statutory definition for Chief Officers of the Local Government and Housing Act 1989, which covers the statutory officers and those others that report to the Chief Executive, are set out below:

1. Chief Executive - The head of paid service defined under section 4(1) of that Act.  
   The salary for the above post falls within a range from £186,003rising to a maximum of £227,852. There is no additional supplement paid for returning officer duties incorporated into this role.
2. Chief Finance Officer (Section 151 Officer) - A statutory chief officer defined under section 2(6) of that Act.  
   The salary for the above post falls within a range between £139,068, rising to a maximum of £170,358.
3. City Solicitor & Monitoring Officer Legal and Governance – A statutory chief officer defined under section 5(1) of that Act.  
   The salary for the above post falls within a range between £103,975 rising to a maximum of £ 127,371.
4. Programme Director Commonwealth Games – A non-statutory chief officer defined under section 2 (7) of that Act.  
   The salary for the above post falls within a range between £103,975 rising to a maximum of £127,371.
5. Director Human Resources – A non-statutory chief officer defined under section 2 (7) of that Act.  
   The salary for the above post falls within a range between £103,975 rising to a maximum of £127,371
6. Director Adult Social Care – A statutory officer defined under section 2(6) of that Act.  
   The salary for the above post falls within a range between £139,068, rising to a maximum of £170,358.
7. Director Education & Skills - A statutory officer defined under section 2(6) of that Act.  
   The salary for the above post falls within a range between £139,068, rising to a maximum of £170,358.
8. Director Neighbourhoods - A non-statutory chief officer defined under section 2(7) of that Act.  
   The salary for the above post falls within a range between £139,068, rising to a maximum of £170,358.
9. Director Digital & Customer Services – A non-statutory chief officer defined under section 2(7) of that Act.  
   The salary for the above post falls within a range between £103,975, rising to a maximum of £127,371.
10. Director Inclusive Growth - A non-statutory chief officer defined under section 2(7) of that Act.  
    The salary for the above post falls within a range between £139,068, rising to a maximum of £170,358.
11. Assistant Chief Executive Partnerships, Insight & Prevention – A non-statutory chief officer defined under section 2(7) of that Act.  
    The salary for the above post falls within a range between £103,975 rising to a maximum of £127,371.
12. Director of Public Health – A statutory post under section 73A (7) of the NHS Act 2006.  
    The salary for the above post falls within a range between £103,975 rising to a maximum of £127,371. There are also two statutory payments made in relation to this role.

Annex 2 Birmingham City Council – NJC Pay Spine

Pay structure effective as at 1 April 2020.

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
| **Grade** | **Spinal Column Point** | **Salary FTE** |  | **Grade** | **Spinal Column Point** | **Salary FTE** |
|  |  |  |  |  |  |  |
| **1** | 1 | £17,842\* |  | **5** | 32 | £35,745 |
| 2 | £18,198 |  | 33 | £36,922 |
| 3 | £18,562 |  | 34 | £37,890 |
|  |  |  |  | 35 | £38,890 |
| **2** | 3 | £18,562 |  | 36 | £39,880 |
| 4 | £18,933 |  | 37 | £40,876 |
| 5 | £19,312 |  | 38 | £41,881 |
| 6 | £19,698 |  | 39 | £42,821 |
| 7 | £20,092 |  | 40 | £43,857 |
| 8 | £20,493 |  |  |  |  |
|  |  |  |  | **6** | 41 | £44,863 |
| **3** | 9 | £20,903 |  | 42 | £45,859 |
| 10 | £21,322 |  | 43 | £46,845 |
| 11 | £21,748 |  | 44 | £48,356 |
| 12 | £22,183 |  | 45 | £49,878 |
| 13 | £22,627 |  | 46 | £51,397 |
| 14 | £23,080 |  | 47 | £52,930 |
| 15 | £23,541 |  | 48 | £54,444 |
| 16 | £24,012 |  | 49 | £56,075 |
| 17 | £24,491 |  |  |  |  |
| 18 | £24,982 |  | **7** | 50 | £57,698 |
| 19 | £25,481 |  | 51 | £59,344 |
| 20 | £25,991 |  | 52 | £61,265 |
| 21 | £26,511 |  | 53 | £63,262 |
| 22 | £27,041 |  | 54 | £65,328 |
|  |  |  |  | 55 | £67,465 |
| **4** | 23 | £27,741 |  | 56 | £69,684 |
| 24 | £28,672 |  | 57 | £71,975 |
| 25 | £29,577 |  | 58 | £74,887 |
| 26 | £30,451 |  |  |  |  |
| 27 | £31,346 |  |  |  |  |
| 28 | £32,234 |  |  |  |  |
| 29 | £32,910 |  |  |  |  |
| 30 | £33,782 |  |  |  |  |
| 31 | £34,728 |  |  |  |  |
|  |  |  |  |  |  |  |

\* Real Living Wage supplement paid to colleagues on SCP1

Annex 3 JNC Deputy Chief Officers

The positions in the table below are core establishment, JNC deputy chief officers as mentioned in section 2(8) of the Localism Act, i.e. JNC officers that report directly to any of the JNC chief officers listed in Annex 1:

|  |  |  |  |
| --- | --- | --- | --- |
| **Designation** | **Directorate** | **Grade** | **Range** |
| Assistant Director Service Finance (& Deputy S151 Officer) | Finance and Governance | B02 | £103,974 - £127,371 |
| Assistant Director Development & Commercial (& Deputy S151 Officer) | Finance and Governance | B02 | £103,974 - £127,371 |
| Assistant Director Governance & Deputy MO | Finance and Governance | B01 | £77,045 - £95,229 |
| Assistant Director Legal Services | Finance and Governance | B01 | £77,045 - £95,229 |
| Assistant Director Human Resources | Human Resources | B01 | £77,045 - £95,229 |
| Assistant Director Organisational Development | Human Resources | B01 | £77,045 - £95,229 |
| Assistant Director Customer Services & Business Support | Digital & Customer Services | B01 | £77,045 - £95,229 |
| Assistant Director Revenues & Benefits | Digital & Customer Services | B01 | £77,045 - £95,229 |
| Assistant Director ICT & Digital | Digital & Customer Services | B01 | £77,045 - £95,229 |
| Assistant Director Community Safety & Resilience | Partnerships, Insight & Prevention | B01 | £77,045 - £95,229 |
| Assistant Director Communications & Marketing | Partnerships, Insight & Prevention | B01 | £77,045 - £95,229 |
| Assistant Director Public Health | Partnerships, Insight & Prevention | B01 | £77,045 - £95,229 |
| Assistant Director Public Health | Partnerships, Insight & Prevention | B01 | £77,045 - £95,229 |
| Assistant Director Housing | Neighbourhoods | B02 | £103,974 - £127,371 |
| Assistant Director Street Scene | Neighbourhoods | B02 | £103,974 - £127,371 |
| Assistant Director Neighbourhoods | Neighbourhoods | B01 | £77,045 - £95,229 |
| Assistant Director Regulation & Enforcement | Neighbourhoods | B02 | £103,974 - £127,371 |
| Assistant Director Development | Inclusive Growth | B01 | £77,045 - £95,229 |
| Assistant Director Transport Connectivity | Inclusive Growth | B01 | £77,045 - £95,229 |
| Assistant Director Highways & Infrastructure | Inclusive Growth | B01 | £77,045 - £95,229 |
| Assistant Director Property Services | Inclusive Growth | B01 | £77,045 - £95,229 |
| Assistant Director Planning | Inclusive Growth | B01 | £77,045 - £95,229 |
| Assistant Director Housing Development | Inclusive Growth | B01 | £77,045 - £95,229 |
| Assistant Director Education & Early Years | Education & Skills | B01 | £77,045 - £95,229 |
| Assistant Director Inclusion & SENDS | Education & Skills | B01 | £77,045 - £95,229 |
| Assistant Director Skills | Education & Skills | B01 | £77,045 - £95,229 |
| Assistant Director Community & Operational x 2 | Adult Social Care | B02 | £103,974 - £127,371 |
| Assistant Director Commissioning | Adult Social Care | B02 | £103,974 - £127,371 |
| Assistant Director Quality & Improvement | Adult Social Care | B01 | £77,045 - £95,229 |

The positions in the table below are non-core establishment, JNC deputy chief officers as mentioned in section 2(8) of the Localism Act, i.e. JNC officers that report directly to any of the JNC chief officers listed in Annex 1:

|  |  |  |  |
| --- | --- | --- | --- |
| **Designation** | **Directorate** | **Grade** | **Range** |
| Assistant Director Audit | Finance and Governance | B01 | £77,045 - £95,229 |
| Assistant Director Public Health Consultant Park & Neighbourhoods | Partnerships, Insight & Prevention | B01 | £77,045 - £95,229 |
| Assistant Director Public Health Consultant Healthcare/Medicine | Partnerships, Insight & Prevention | B01 | £77,045 - £95,229 |

APPENDIX V: FEES AND CHARGES

The Council has been working to improve its commercial performance and drive innovation by increasing income and generating efficiencies across all services in order to improve the Council’s financial position.

A more commercial approach, through the introduction of trading accounts, has been employed across appropriate service areas to ensure that local fees and charges are market driven and move towards covering the cost of provision.

The Council’s Corporate Charging Policy states that net income maximisation should be the ultimate aim of charged for services and recognises that price setting should seek to optimise both financial and policy objectives. The policy also states that unless there is an explicit policy objective to subsidise delivery of a specific service, fees and charges should achieve a minimum of full cost recovery in the delivery of discretionary services. Where full cost recovery is not achievable, consideration will be given to withdrawing from or reducing the delivery of discretionary services.

Revised charges will come into effect from 1 April 2021. Public consultation was undertaken where required through BeHeard for 2 weeks from the 11 January 2021.

2021/22 Process

As part of the 2021/22 planning process, trading account analysis has been introduced to better inform the relationship between cost and income and understand the level of cost recovery being achieved. This supports services to review their fees and charges and enhance the decision-making process to add insight on the commercial and social value.

COVID-19 has had an unprecedented impact on the delivery of council services and the ability for residents to access services. This is reflected in the level of income generated through fees and charges this financial year and potentially moving into 2021/22. As a result, the vast majority of charges in 2021/22 are to be held at current levels or increased by 2% in line with inflation assumptions. Exceptions to this are set out below. The full schedule of proposals is available in Annex 1.

Bereavement Service – charges have been reviewed to ensure they are competitive and easy to navigate by customers. As a result, a number of charges have been reduced and the pricing structure rationalised. The service has seen a reduction in demand following previous increases with charges currently higher than neighbouring boroughs. This allows the service to remain competitive, affordable and provide value for money to people in Birmingham. The aim is for residents to see the service as the first option for their loved ones funeral.

Car parking at Cannon Hill Park – following a review of demand patterns, charges are being increased by 8.3%. This is in support of the clean air policy and encouraging fitness and wellbeing. The increase equates to an additional 20p on the charge for up to 4 hours, additional 30p for 4 to 16.5 hours and an additional £1.50 for coach parking.

Residential Care for Adults – charges for short stays are based on guidance from the Department of Works and Pensions and the Department of Health. Short Term Care will be increased in line with the 2021/22 pension rates (expected from DWP in Feb/March) less statutory personal allowance (expected from DHSC in Feb/March).

Home Care – charges are to increase by 4.59% in line with the cost of external provision.

Funerals and Protection of Property – charges are to be increased by an average of 2% with the exception of lower band funerals where an increase of 23.6% is proposed from £805 to £995. This is to account for the extra work involved on the low band tier in recovering costs. This reason for the increase is that F&PP no longer carry out a search of properties to identify assets. The search is now done via alternative methods at additional cost.

Transportation – the Council invests significant funds into the development and maintenance of transport models for the city. The new fee introduced is to access these models and the data within them will enable the Council to maintain their availability for use in testing transport proposals and the impact of developments and potential mitigations. The access fee is: £10,000 for private sector developers, and £5,000 for public and 3rd sector organisations. The Council will continue to charge for officer time related to use of the models at cost in addition to the access fee.

Planning – new charges introduced in respect of the pre-application charging mechanism which has been refined to add options for developers to meet with Council planning staff to refine major planning applications.

Clean Air Zone (CAZ) – Fee charges were approved in the report to Cabinet of 11 December 2018 titled Birmingham Clean Air Zone Submission of Full Business Case & Request To Proceed With Implementation. The Birmingham Clean Air Zone was originally planned to go live on 1 January 2020 but has been delayed to the 1 June 2021. The CAZ Charges are included for completeness in this report and do not represent a change.

Legal Powers

The legal powers that the Council has in respect of fees and charges are contained in a number of statutes, including the following pieces of legislation which are particularly relevant:

* Localism Act 2011: General power of competence available to local authorities to do “anything that individuals generally do”
* Local Government Act 1972, s. 111 : A local authority shall have power to do anything (whether or not involving the expenditure, borrowing or lending of money or the acquisition or disposal of any property or rights) which is calculated to facilitate, or is conducive or incidental to, the discharge of any of their functions
* Local Government Act 2003, s.93: Power to charge for discretionary services. “A relevant authority may charge a person for providing a service to him if (a) the authority is authorised, but not required, by an enactment to provide the service to him, and (b) he has agreed to its provision”.
* Local Authorities (Goods and Services) Act 1970 re. supply of goods and services by local authorities and ability of parties to enter into an agreement to include terms as to payment

Approvals

The majority of the Council’s Fees & Charges need to be approved by Cabinet – as attached in Annex 1. It should be noted that there are a number of charges that are under the jurisdiction of the Licensing and Public Protection Committee, which has a separate governance process. Proposed fees and charges are due at the Licensing and Public Protection Committee on the 10 March 2021 for their decision. This includes the following services:

* Environmental Health
* Pest Control
* Register Office
* Trading Standards
* Coroners
* Licensing for Hackney Carriage and Private Hire
* Licensing for Entertainment and General
* Licensing for Street Trading

Commercially Confidential

For some services that operate in competitive traded environments it is inappropriate to publish prices as part of a report as they require flexibility to negotiate with customers, provide bespoke packages and respond to market conditions (e.g. Trade Waste, Hospitality Catering, Schools Financial Services).

Equality Implications

Equality implications have been considered in the setting of fees and charges with equality impact assessments undertaken where required.

Annex 1 Fees and Charges Schedule

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Adult Social Care** | | |  |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (21/21-20/21)** | **% change  (21/22-20/21)** |
| **Weekly Residential Care for Adults - short stay - including External, all client groups** |  |  |  |  |
| Residents – all age groups – Short Stay (capital savings over £23,250) | Full cost | Full Cost |  |  |
| Residents Age 18 to 59 – Short Stay (capital savings under £23,250) | £109.35 | £112.70 | £0.00 | 0.00% |
| Residents Age over 60 – Short Stay (capital savings under £23,250) | £148.85 | £152.20 | £0.00 | 0.00% |
| Personal Allowance | £24.90 | £24.90 | £0.00 | 0.00% |
| ***These rates are based on guidance from DOH and DWP. In order to determine the contribution, we use the age related minimum level of income guarantee that DWP would pay less personal allowance to set the rate.*** |  |  |  |  |
| Standard Charge – Older People - Weekly | £840 | £857.00 | £17.00 | 2.02% |
| ***Note this rate is used for in house care centres in exceptional circumstances.*** |  |  |  |  |
|  |  |  |  |  |
| **Care Act - New Charges in accordance with Act - charges per care package** | | |  |  |
| Brokerage Fee (one off admin fee if BCC arranges care for self funders) | £310.00 | £316.00 | £6.00 | 1.94% |
| Deferred Payment Fee (one off admin fee if BCC agrees to secure charges against property) | £678.00 | £692.00 | £14.00 | 2.06% |
| Deferred charge interest rate | 1.45% | 0.45% |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Adult Social Care Cont'd** | | |  |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (21/21-20/21)** | **% change  (21/22-20/21)** |
| **Residential Charge to Other Local Authorities** | | |  |  |
| **Older People** |  |  |  |  |
| **Day Care for Adults – Charges for Refreshments** | | |  |  |
| Cup of Tea/Coffee/Cold Drink | £0.95 | £0.95 | £0.00 | 0.00% |
| Toast per slice | £0.75 | £0.75 | £0.00 | 0.00% |
| Cereal and Milk | £1.20 | £1.20 | £0.00 | 0.00% |
| Lunch | £4.45 | £4.45 | £0.00 | 0.00% |
| Sweet | £1.55 | £1.55 | £0.00 | 0.00% |
| Packed Lunch | £5.10 | £5.10 | £0.00 | 0.00% |
| Baguettes (Various Fillings) | £3.10 | £3.10 | £0.00 | 0.00% |
| Jacket Potato with Filling | £3.10 | £3.10 | £0.00 | 0.00% |
| Sandwiches | £2.05 | £2.05 | £0.00 | 0.00% |
| Portion of Chips | £1.95 | £1.95 | £0.00 | 0.00% |
| Evening Meal | £3.15 | £3.15 | £0.00 | 0.00% |
| Slice of Cake or Similar | £1.10 | £1.10 | £0.00 | 0.00% |
| Fruit | £0.60 | £0.60 | £0.00 | 0.00% |
| Specials / Bundles - price based on cost of production |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Adult Social Care Cont'd** | | |  |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (21/21-20/21)** | **% change  (21/22-20/21)** |
| **Internal Day Care for Adults – Standard Daily Charge (Exclusive of Meals)** | | |  |  |
| No changes are proposed to existing Internal Day Care Charges |  |  |  |  |
|  |  |  |  |  |
| **Home Care – Hourly rate** |  |  |  |  |
| Average Hourly Blended Rate for all clients | N/A |  |  |  |
| Hourly rate all clients (external provision only) | £14.60 | £15.27 | £0.67 | 4.59% |
|  |  |  |  |  |
| **Travel** |  |  |  |  |
| Travel Passes – Full Validity | £70.00 | £70.00 | £0.00 | 0.00% |
| Blue badges – (New & Renewal) - maximum allowable(Must keep at £10) | £10.00 | £10.00 | £0.00 | 0.00% |
|  |  |  |  |  |
| **Room Hire – for 4 hours or part thereof** |  |  |  |  |
| Hire of Rooms – Org “A” – large hall | £65.00 | £65.00 | £0.00 | 0.00% |
| Hire of Rooms – Org “A” – large room | £58.00 | £58.00 | £0.00 | 0.00% |
| Hire of Rooms – Org “A” – small room | £39.00 | £39.00 | £0.00 | 0.00% |
| Hire of Rooms – Org “C” – large hall | £109.00 | £109.00 | £0.00 | 0.00% |
| Hire of Rooms – Org “C” – large room | £83.00 | £83.00 | £0.00 | 0.00% |
| Hire of Rooms – Org “C” – small room | £58.00 | £58.00 | £0.00 | 0.00% |
| Other Establishments | £108.00 | £108.00 | £0.00 | 0.00% |
| **A Type “A” organisation is one providing facilities for people with disabilities or older people. Type “B” organisations, who are not charged are “Friends of Establishments”. All other organisations are Type “C”.** |  |  |  |  |
| **Prices subject to negotiation for long term/major bookings** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Adult Social Care Cont'd** | | |  |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (21/21-20/21)** | **% change  (21/22-20/21)** |
| **Funerals and protection of property - Per Funeral** |  |  |  |  |
| Funerals – Lower Band | £805.00 | £995.00 | £190.00 | 23.60% |
| Funerals – Middle Band | £1,585.00 | £1,617.00 | £32.00 | 2.02% |
| Funerals – Higher Band | £1,895.00 | £1,933.00 | £38.00 | 2.01% |
| Banking of Monies | £53.00 | £54.00 | £1.00 | 1.89% |
| Storage of Property | £82.00 | £84.00 | £2.00 | 2.44% |
| Protection of property after 1 month - monthly charge or part thereof | £310.00 | £316.00 | £6.00 | 1.94% |
| Asset Tracing and Recovery- based on cost | £310.00 | £316.00 | £6.00 | 1.94% |
| ***Note: Vat may apply on administrative costs*** |  |  |  |  |
|  |  |  |  |  |
| **Meals Taken by Staff & Public - Normal Vat rules apply** |  |  |  |  |
| Breakfast – Full | £5.00 | £5.00 | £0.00 | 0.00% |
| Breakfast – Continental | £2.20 | £2.20 | £0.00 | 0.00% |
| Cup of Tea / Coffee / Cold Drink | £1.05 | £1.05 | £0.00 | 0.00% |
| Toast per slice | £0.80 | £0.80 | £0.00 | 0.00% |
| Cereal and Milk | £1.65 | £1.65 | £0.00 | 0.00% |
| Main Meal | £6.45 | £6.45 | £0.00 | 0.00% |
| Sweet | £2.10 | £2.10 | £0.00 | 0.00% |
| Baguettes (Various fillings) | £3.75 | £3.75 | £0.00 | 0.00% |
| Jacket Potato with filling | £3.75 | £3.75 | £0.00 | 0.00% |
| Sandwiches | £2.90 | £2.90 | £0.00 | 0.00% |
| Portion of Chips | £2.60 | £2.60 | £0.00 | 0.00% |
| Slice of Cake or Similar | £1.55 | £1.55 | £0.00 | 0.00% |
| Fruit | £0.60 | £0.60 | £0.00 | 0.00% |
| Specials / Bundles - price based on cost of production |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Adult Social Care Cont'd** | | |  |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (21/21-20/21)** | **% change  (21/22-20/21)** |
| **People with Disabilities** |  |  |  |  |
| Telephones under CSDP Act – Income Support | Free | Free |  |  |
| Telephones under CSDP Act – Capital £3k or under | Free | Free |  |  |
| Telephones under CSDP Act – Capital over £3k | Free | Free |  |  |
| ***The above applies to existing users under this service. New clients supported by Telecare - will be phased out over time.*** |  |  |  |  |
|  |  |  |  |  |
| **Shared Lives - Management Fees to other Local authorities** |  |  |  |  |
| Shared Lives - Service User charges for Food and utilities to be paid direct to carer | £49.00 | £50.00 | £1.00 | 2.04% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Educational Psychology Service** | | | | |
| **SUBSCRIPTIONS** |  |  |  |  |
| Subscriptions (36 Hours) | £4,911.00 | £5,009.00 | £98.00 | 2.0% |
| Subscriptions (27 Hours) | £3,771.00 | £3,846.00 | £75.00 | 2.0% |
| Subscriptions (18 hours) | £2,578.00 | £2,630.00 | £52.00 | 2.0% |
|  |  |  |  |  |
| **Promotional discounts (e.g. Early Bird)** |  |  |  |  |
| Subscriptions (36 Hours) - Promotional Discount | £4,801.00 | £4,897.00 | £96.00 | 2.0% |
| Subscriptions (27 Hours) - Promotional Discount | £3,661.00 | £3,734.00 | £73.00 | 2.0% |
| Subscriptions (18 hours) - Promotional Discount | £2,468.00 | £2,517.00 | £49.00 | 1.9% |
|  |  |  |  |  |
| **BESPOKE PACKAGES** |  |  |  |  |
| Bespoke Packages - Hourly Charge Rate | £153.00 | £153.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **TRAINING** |  |  |  |  |
| Training in 1 school *(Full Day)* | £836.00 | £850.00 | £14.00 | 1.6% |
| Training in a group of schools (Full Day) per delegate | £105.00 | £110.00 | £5.00 | 4.5% |
| Centrally-held training *(Full Day)* | £231.00 | £250.00 | £19.00 | 7.6% |
|  |  |  |  |  |
| Training in 1 school *(Half Day)* | £427.00 | £450.00 | £23.00 | 5.1% |
| Training in a group of schools (Half Day) per delegate | £53.00 | £60.00 | £7.00 | 11.7% |
| Centrally-held training (Half Day) per delegate | £126.00 | £140.00 | £14.00 | 10.0% |
| Training in 1 school *(Twilight)* | £305.00 | £320.00 | £15.00 | 4.7% |
| Training in a group of schools (Twilight) per delegate | £39.00 | £45.00 | £6.00 | 13.3% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Education Safeguarding** | | | | |
|  |  |  |  |  |
| New Charging arrangements for safeguarding support package |  |  |  |  |
| Safeguarding Support packages - 0-40 pupils | £200.00 | the service is being fundamentally reviewed and no final decisions on the structure of the service or whether to trade have yet been made | | |
| Safeguarding Support packages - 41-70 pupils | £300.00 |
| Safeguarding Support packages - 71- 250 pupils | £500.00 |
| Safeguarding Support packages - 251-999 pupils | £700.00 |
| Safeguarding Support packages - 1000+ pupils | £900.00 |
|  |  |  |  |  |
| **School & Governors** | | | | |
| Annual SERVICE Offer Subscription (25% discount for federated maintained schools and 5% for schools committing to subscribe for 3 years) (provisional) | £2,100.00 | £2,100.00 | £0.00 | 0.0% |
| Annual TRAINING offer subscription (£150 discount for service offer subscribers) (provisional charge to schools) | £550.00 | £550.00 | £0.00 | 0.0% |
| Governor Training Course Delegate Fee - most courses (£25 discount for service offer subscribers and free for training offer subscribers) (provisional charge to schools) | £85.00 | £85.00 | £0.00 | 0.0% |
| Governor Induction Training Course Delegate Fee (£30 discount for service offer subscribers and free for training offer subscribers) (provisional charge to schools) | £150.00 | £150.00 | £0.00 | 0.0% |
| Bespoke on demand consultancy - per session (pro-rata for shorter sessions & 20% discount to subscribing schools) (provisional charge to schools) | £705.00 | £705.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Access to Education** | | | | |
| Training |  |  |  |  |
|  |  |  |  |  |
| **Rates for Training for Birmingham Schools** |  |  |  |  |
| Training for Birmingham Schools - Full Day | £804.00 | £804.00 | £0.00 | 0.0% |
| Training for Birmingham Schools - Half Day | £395.00 | £395.00 | £0.00 | 0.0% |
| Training for Birmingham Schools - Twilight | £295.00 | £295.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **Rates for Training provided to schools & settings outside of the authority** |  |  |  |  |
| Training provided to schools & settings outside of the authority - Full Day | £867.00 | £867.00 | £0.00 | 0.0% |
| Training provided to schools & settings outside of the authority - Half Day | £478.00 | £478.00 | £0.00 | 0.0% |
| Training provided to schools & settings outside of the authority - Twilight | £352.00 | £352.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **Centre based Courses** |  |  |  |  |
| Centre based Courses - Full Day | £215.00 | £215.00 | £0.00 | 0.0% |
| Centre based Courses - Half Day | £120.00 | £120.00 | £0.00 | 0.0% |
| Centre based Seminars by session | £42.00 | £42.00 | £0.00 | 0.0% |
| Centre based Seminars - Hourly Rate | £145.00 | £145.00 | £0.00 | 0.0% |
| PSS Consultancy | £683.00 | £683.00 | £0.00 | 0.0% |
| SEN Review - one day review | £1,103.00 | £1,103.00 | £0.00 | 0.0% |
| SEN Review - 2 full days (all through schools and schools over number of sites) | £2,100.00 | £2,100.00 | £0.00 | 0.0% |
| SEN Peer review - | £378.00 | £378.00 | £0.00 | 0.0% |
| Training shared across settings | £378.00 | £378.00 | £0.00 | 0.0% |
| Training at individual settings | £788.00 | £788.00 | £0.00 | 0.0% |
| Identification of Dyslexia (for pupil on the B’ham Pathway) including detailed report and appropriate recommendations to support provision | £147.00 | £147.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Access to Education** | | | | |
| **Dyslexia Specialist Teaching programme for schools** |  |  |  |  |
| 6 week | £1,100.00 | £1,100.00 | £0.00 | 0.0% |
| 12 week | £2,000.00 | £2,000.00 | £0.00 | 0.0% |
| **Specialist teaching as identified on EHCP funded by SENAR** |  |  |  |  |
| Per hour | £105.00 | £105.00 | £0.00 | 0.0% |
| Provision of SENCo support (one day a week in the absence of school SENCo) | £300.00 | £300.00 | £0.00 | 0.0% |
| **Toolkits purchased outside of Birmingham (available to B’ham schools as DSG funded service)** |  |  |  |  |
| Language & Literacy Toolkit or Maths Toolkit | £500.00 | £500.00 | £0.00 | 0.0% |
| Language & Literacy Toolkit or Maths Toolkit | £900.00 | £900.00 | £0.00 | 0.0% |
| **Toolkit Progress Tracker (TPT) for schools in and out of area – Language & Literacy** |  |  |  |  |
| **Toolkit Progress Tracker (TPT) combined L&L and Maths** |  |  |  |  |
| Toolkit Progress Tracker (TPT) combined L&L and Maths - With training | £470.00 | £470.00 | £0.00 | 0.0% |
| Toolkit Progress Tracker (TPT) combined L&L and Maths - Without training | £350.00 | £350.00 | £0.00 | 0.0% |
| **L&L and maths Toolkit criteria hosted on third party providers e.g. Classroom Monitor, FROG, OTrack, Educater** |  |  |  |  |
| L&L and maths Toolkit criteria hosted on third party providers e.g. Classroom Monitor, FROG, OTrack, Educater - Without training | £125.00 | £125.00 | £0.00 | 0.0% |
| EAL Toolkit - per activation | £200.00 | £200.00 | £0.00 | 0.0% |
| **Toolkit Renewals:** |  |  | £0.00 | 0.0% |
| Toolkit Renewals - EAL | £80.00 | £80.00 | £0.00 | 0.0% |
| Toolkit Renewals - L&L or maths | £100.00 | £100.00 | £0.00 | 0.0% |
| Toolkit Renewals - L&L maths combined | £150.00 | £150.00 | £0.00 | 0.0% |
| Toolkit Renewals - TPT (L&L only) | £185.00 | £185.00 | £0.00 | 0.0% |
| Toolkit Renewals - L&L and maths | £230.00 | £230.00 | £0.00 | 0.0% |
| Toolkit Renewals - Train the Trainer | £1,050.00 | £1,050.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Access to Education** | | | | |
| **Intervention Show Cases (Costs to market place and not participants)** |  |  |  |  |
| Intervention Show Cases - Market stand | £125.00 | £125.00 | £0.00 | 0.0% |
| Intervention Show Cases - Market stand + presentation | £175.00 | £175.00 | £0.00 | 0.0% |
| Intervention Show Cases - ALSA accredited course with Newman University - per participant | £560.00 | £560.00 | £0.00 | 0.0% |
| Intervention Show Cases - National SENCo Award - 40% of course cost per participant; | £972.00 | £972.00 | £0.00 | 0.0% |
| **On-Line courses via Moodle: sold in multiples of 10** |  |  |  |  |
| **In Birmingham** |  |  |  |  |
| Per licence | £27.00 | £27.00 | £0.00 | 0.0% |
| Set up fee | £105.00 | £105.00 | £0.00 | 0.0% |
| **OOA** |  |  |  |  |
| Per licence | £37.00 | £37.00 | £0.00 | 0.0% |
| Set up fee | £105.00 | £105.00 | £0.00 | 0.0% |
| **PCR training (two day course)** |  |  |  |  |
| In Birmingham | £415.00 | £415.00 | £0.00 | 0.0% |
| Refresher | £250.00 | £250.00 | £0.00 | 0.0% |
| OOA - 2days | £450.00 | £450.00 | £0.00 | 0.0% |
| **Maximising Impact of Teaching Assistants (MITA accredited)** |  |  |  |  |
| Under 15 participants | £1,150.00 | £1,150.00 | £0.00 | 0.0% |
| 15 – 30 participant s | £2,000.00 | £2,000.00 | £0.00 | 0.0% |
| Over 30 per participant | £53.00 | £53.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Access to Education** | | | | |
| **Specific Charges for Sensory Support (SS)** |  |  |  |  |
| **Educational Audiology** |  |  |  |  |
| Annual | £1,050.00 | £1,050.00 | £0.00 | 0.0% |
| Hourly | £105.00 | £105.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **RA provision – equipment hire** |  |  |  |  |
| Annually - includes technician support & maintenance | £473.00 | £473.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **The SLAs with RBs – Small Heath and Plantsbrook.** |  |  |  |  |
| Full cost of staff plus management fee | £137.00 | £137.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| Specialist teaching for CHOOS | £105.00 | £105.00 | £0.00 | 0.0% |
| Sign language tuition - 6 sessions | £263.00 | £263.00 | £0.00 | 0.0% |
| University teaching - per hour | £132.00 | £132.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **Specialist support for work based learning providers ( FE work)** |  |  |  |  |
| Mild / Moderate Hearing Loss - Assessment, report, recommendations, follow-up visit | £420.00 | £420.00 | £0.00 | 0.0% |
| Severe/Profound Hearing loss - Assessment, report, recommendations, email and telephone  Help desk support, staff training session, 3 annual visits. | £998.00 | £998.00 | £0.00 | 0.0% |
| Additional visits (each) e.g. Monitoring, support, review with student, staff training | £210.00 | £210.00 | £0.00 | 0.0% |
| Radio aid - Radio aid set up, fitting, loan, call out and servicing | £473.00 | £473.00 | £0.00 | 0.0% |
| Additional report e.g. Report to support request for special arrangement for exams | £105.00 | £105.00 | £0.00 | 0.0% |
| Reviews (each) Liaison with and feedback from student, tutors, support workers | £368.00 | £368.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Access to Education** | | | | |
| **Specific Charges for Communication & Autism Team (CAT) - (prices set in line with AET recommendations – Max 25 on course)** |  |  |  |  |
| CAT AET (Autism Education Trust)- Centre Based Training (per delegate) - Early Years - Independent nursery | £110.00 | £110.00 | £0.00 | 0.0% |
| CAT AET (Autism Education Trust)- Centre Based Training (per delegate) - Early Years - Community & Voluntary nursery | £45.00 | £45.00 | £0.00 | 0.0% |
| CAT AET (Autism Education Trust) - Centre Based Training (per delegate) - Early Years - School Age | £215.00 | £215.00 | £0.00 | 0.0% |
| CAT AET (Autism Education Trust)- Centre Based Training (per delegate) - Early Years - Post 16 | £215.00 | £215.00 | £0.00 | 0.0% |
|  |  |  |  |  |
|  |  |  |  |  |
| CAT AET Training – Setting Based - Autism awareness for out of authority schools | £250.00 | £250.00 | £0.00 | 0.0% |
| CAT AET Training – Setting Based - Tier 2 & 3 for training + £5.50 delegate pack | £1,500.00 | £1,500.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **CAT TOP UP** |  |  |  |  |
| **CAT TOP UP** (2019- 2020 costings) - 5hrs | £735.00 | £735.00 | £0.00 | 0.0% |
| **CAT TOP UP** (2019- 2020 costings) - 10hrs | £1,470.00 | £1,470.00 | £0.00 | 0.0% |
| **CAT TOP UP** (2019- 2020 costings) - 15hrs | £2,205.00 | £2,205.00 | £0.00 | 0.0% |
|  |  |  |  |  |
|  |  |  |  |  |
| CAT SLA’s - per half day - Bought back in half day blocks | £284.00 | £284.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| All about me Toolkit | £21.00 | £21.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Education Asset Management** | | | | |
| **Education Infrastructure** |  |  |  |  |
| **Academy conversion** |  |  |  |  |
| Academy conversion process - lease / Commercial Transfer Agreement (CTA) - Community School | £7,875.00 | £8,032.50 | £157.50 | 2.0% |
| Academy conversion process - lease / CTA - Community School - PFI | £15,750.00 | £16,065.00 | £315.00 | 2.0% |
| Academy conversion process - lease of playing field - Voluntary Aided / Foundation | £5,250.00 | £5,355.00 | £105.00 | 2.0% |
| Academy conversion process - CTA - Voluntary Controlled | £4,725.00 | £4,819.50 | £94.50 | 2.0% |
| Academy conversion process - lease of playing field - Voluntary Controlled | £7,875.00 | £8,032.50 | £157.50 | 2.0% |
| **Non Subscription Charge** |  |  |  |  |
| Property Audit Visit | £167.00 | £170.34 | £3.34 | 2.0% |
| Property Planning Visit | £310.00 | £316.20 | £6.20 | 2.0% |
| **Subscription Charge - Community & Voluntary Controlled, Academies, Foundation, Voluntary Aided** |  |  |  |  |
| **Subscription Option 1** | £730.00 | £744.60 | £14.60 | 2.0% |
| Subscription Option 1 - Additional Charge item - Property Planning Visit (per visit) | £310.00 | £316.20 | £6.20 | 2.0% |
| Subscription Option 1 - Additional Charge item - Landlord Approval Process (per application) | £310.00 | £316.20 | £6.20 | 2.0% |
| Subscription Option 1 - Additional Charge item - Duty Holder Training (per delegate) | £167.00 | £170.34 | £3.34 | 2.0% |
| Subscription Option 1 - Additional Charge item - Asbestos Management Training (per delegate) | £167.00 | £170.34 | £3.34 | 2.0% |
| Subscription Option 1 - Additional Charge item - Dual / Match Funding (per application) | £310.00 | £316.20 | £6.20 | 2.0% |
| Subscription Option 1 - Additional Charge item - Advice and guidance on lease and tenancy agreements (minimum charge) | £310.00 | £316.20 | £6.20 | 2.0% |
| **Subscription Option 2** | £995.00 | £1,014.90 | £19.90 | 2.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Birmingham Translation & Interpreting Services** | | | | |
| Translations (French, German, Italian & Spanish) - per hour | Commercial prices negotiated with customer | | | |
| Translations most other languages (rarer languages may incur a surcharge) - per hour |
| Translation certificate |
| Statement of Truth certificate for translations |
| Notarisation |
| Transcription - priced per project |
| Urgent translations - additional fee |
| Admin fee for processing translations |
| Copies of translations requested at time of booking |
| Copies of translations previously provided |
| Proofreading (per Hour) |
| Formatting translations (priced per project) |
| Interpreting - 1 hour including travel expenses (office hours within Birmingham) |
| Interpreting (office hours within Birmingham) per Hour |
| Interpreting (office hours within Birmingham) - Travel charge (per visit~) |
| Same day interpreter bookings |
| Amendments to interpreter bookings (per amendment) |
| Cancellations - 50% - 100% of booking fee |
| Telephone interpreting (per minute) |
| British Sign Language (BSL) interpreting (per Hour) |
| British Sign Language (BSL) interpreting - Travel (per visit) |
| BSL interpreting cancellations - 50% to 100% of Booking Fee |
| BSL interpreting cancellations - Admin Fee (per cancellation) |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Birmingham Translation & Interpreting Services** | | | | |
| Same day BSL interpreter bookings | Commercial prices negotiated with customer | | | |
| Amendments to BSL interpreter bookings - per amendment |
| Braille - per side of braille paper |
| Audio recording - per hour |
| Admin fee for processing large print & audio |
| Admin fee for processing BSL interpreter requests |
| Admin fee for urgent interpreter bookings |
| Minimum travel expense fee (within Birmingham) |
| Interpreter CPD sessions - per session |
|  |  |  |  |  |
| **Libraries** | | | | |
| **Overdue Charges** |  |  |  |  |
| Overdue Charges - Books and Sound Recordings - Per Day | £0.25 | £0.25 | £0.00 | 0.0% |
| Overdue Charges - Maximum Charge | £6.15 | £6.15 | £0.00 | 0.0% |
| Overdue Charges - Books and Sound Recordings - Concessionary Per Day | £0.13 | £0.13 | £0.00 | 0.0% |
| Overdue Charges - Concessionary Maximum Charge | £3.10 | £3.10 | £0.00 | 0.0% |
| Overdue Charges - DVDs Per Day | £0.80 | £0.80 | £0.00 | 0.0% |
| Overdue Charges - DVDs Maximum Charge | £7.15 | £7.15 | £0.00 | 0.0% |
|  |  |  |  |  |
|  |  |  |  |  |
| Book/periodical article/music score sourced outside of the City Council | £11.00 | £11.00 | £0.00 | 0.0% |
| Renewal of externally sourced ILL | £6.00 | £6.00 | £0.00 | 0.0% |
| Loss of British Library book | £147.00 | £147.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Libraries** | | | | |
| **Talking Books Hire** |  |  |  |  |
| Talking Books Hire - Standard | £1.35 | £1.35 | £0.00 | 0.0% |
| Talking Books Hire - Concessionary | £0.80 | £0.80 | £0.00 | 0.0% |
| **Music Library Services** |  |  |  |  |
| Compact discs (and LPs) hire - per 2 weeks loan | £1.55 | £1.55 | £0.00 | 0.0% |
| Concessions and Under 18's - per 2 weeks loan | £0.80 | £0.80 | £0.00 | 0.0% |
| **Music Practice Room Hire** |  |  |  |  |
| Music Practice Room - 30 min | £3.10 | £3.10 | £0.00 | 0.0% |
| Music Practice Room - 1 hr | £5.10 | £5.10 | £0.00 | 0.0% |
| **Loan of orchestral and choral sets from the Library of Birmingham** |  |  |  |  |
| Standard charge (Concession for Birmingham Societies) |  |  |  |  |
| Orchestral Set - Premium | £41.00 | £41.00 | £0.00 | 0.0% |
| Orchestral Set - Premium (Concessionary rate) | £31.00 | £31.00 | £0.00 | 0.0% |
| Orchestral Set - Long | £31.00 | £31.00 | £0.00 | 0.0% |
| Orchestral Set - Long (Concessionary rate) | £21.00 | £21.00 | £0.00 | 0.0% |
| Orchestral Set - Short | £21.00 | £21.00 | £0.00 | 0.0% |
| Orchestral Set - Short (Concessionary rate) | £10.50 | £10.50 | £0.00 | 0.0% |
| Band Set - Per set | £10.50 | £10.50 | £0.00 | 0.0% |
| Band Set - Per set (Concessionary rate) | £7.50 | £7.50 | £0.00 | 0.0% |
| Vocal Set - Long - per bloc of upto 30 copies | £1.10 | £1.10 | £0.00 | 0.0% |
| Vocal Set - Long - per bloc of upto 30 copies - (Concessionary rate) | £0.70 | £0.70 | £0.00 | 0.0% |
| Vocal Set - Compilation | £0.65 | £0.65 | £0.00 | 0.0% |
| Vocal Set - Compilation (Concessionary rate) | £0.40 | £0.40 | £0.00 | 0.0% |
| Vocal Set - Short - per bloc of upto 30 copies | £0.45 | £0.45 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Libraries** | | | | |
| Vocal Set - Compilation (Concessionary rate) | £0.40 | £0.40 | £0.00 | 0.0% |
| Vocal Set - Short - per bloc of upto 30 copies | £0.45 | £0.45 | £0.00 | 0.0% |
| Vocal Set - Short - per bloc of upto 30 copies - (Concessionary rate) | £0.25 | £0.25 | £0.00 | 0.0% |
| Overdue charge - for late or incomplete return of music sets (including sets of choral sets) | £6.25 | £6.25 | £0.00 | 0.0% |
| Maximum overdue charge per music set | £24.50 | £24.50 | £0.00 | 0.0% |
| **Multi Media** |  |  |  |  |
| Top 50 Videos and DVDs - 2-night hire | £2.55 | £2.55 | £0.00 | 0.0% |
| All other videos and DVDs - 7-night hire | £1.55 | £1.55 | £0.00 | 0.0% |
| **Charges for lost or damaged material** |  |  |  |  |
| Out of print or non-commercially available items | £21.00 | £21.00 | £0.00 | 0.0% |
| **Children under 5 and children or adults in exempt borrower categories are exempt from such charges in relation to damaged or lost material. Looked After Children are also exempt from charges relating to both loss and damage to material.** |  |  |  |  |
| Lost Library Cards | £2.55 | £2.55 | £0.00 | 0.0% |
| Lost Library Cards - Under 18 years old | £1.30 | £1.30 | £0.00 | 0.0% |
| **Photocopies, Printouts and Photographs** |  |  |  |  |
| Photocopies (staff supplied) A3 and A4 | £0.30 | £0.30 | £0.00 | 0.0% |
| Photocopies (coin-operated) A4 B&W | £0.20 | £0.20 | £0.00 | 0.0% |
| A4 Colour | £1.00 | £1.00 | £0.00 | 0.0% |
| A3 B&W | £0.40 | £0.40 | £0.00 | 0.0% |
| A3 Colour | £1.60 | £1.60 | £0.00 | 0.0% |
| Printout from public access terminal (per side)A4 B&W | £0.20 | £0.20 | £0.00 | 0.0% |
| A4 Colour | £1.00 | £1.00 | £0.00 | 0.0% |
| A3 B&W | £0.40 | £0.40 | £0.00 | 0.0% |
| A3 Colour | £1.60 | £1.60 | £0.00 | 0.0% |
| Camera permit - Wolfson Centre | £3.50 | £3.50 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Libraries** | | | | |
| **Personal Scanning** |  |  |  |  |
| A4 | £0.20 | £0.20 | £0.00 | 0.0% |
| A4 Colour | £0.70 | £0.70 | £0.00 | 0.0% |
| A3 | £0.30 | £0.30 | £0.00 | 0.0% |
| A3 Colour | £1.50 | £1.50 | £0.00 | 0.0% |
| **Digital copying service** |  |  |  |  |
| Standard service |  |  |  |  |
| **Personal use** |  |  |  |  |
| CD/DVD/email with one scanned file/image (Standard rated) | £10.00 | £10.00 | £0.00 | 0.0% |
| per additional image on CD/DVD/email (Standard rated) | £8.00 | £8.00 | £0.00 | 0.0% |
| A5 Print (inc scanning/retrieval charge) (Standard rated) | £12.00 | £12.00 | £0.00 | 0.0% |
| A4 Print (inc scanning/retrieval charge) (Standard rated) | £14.00 | £14.00 | £0.00 | 0.0% |
| A3 Print (inc scanning/retrieval charge) (Standard rated) | £18.00 | £18.00 | £0.00 | 0.0% |
| A2 Print (inc scanning/retrieval charge) (Standard rated) | £40.00 | £40.00 | £0.00 | 0.0% |
| A1 Print (inc scanning/retrieval charge) (Standard rated) | £50.00 | £50.00 | £0.00 | 0.0% |
| P&P for discs and prints (only up to A3 size, UK only) (Standard rated) | £3.00 | £3.00 | £0.00 | 0.0% |
| **Commercial and media usage** |  |  |  |  |
| Research (where appropriate) per hour | £37.00 | £37.00 | £0.00 | 0.0% |
| Fast track service (minimum charge £35.00) per hour | £74.00 | £74.00 | £0.00 | 0.0% |
| **Business Support Charges** |  |  |  |  |
| All other databases (Standard rated) per page | £0.20 | £0.20 | £0.00 | 0.0% |
| Mailing Lists (Standard rated) per company | £0.30 | £0.30 | £0.00 | 0.0% |
| Company Financial Reports (Standard rated) per report | £20.50 | £20.50 | £0.00 | 0.0% |
| Market Information & Desk Research (Standard rated) per hour | £76.50 | £76.50 | £0.00 | 0.0% |
| Market research (Standard rated) per report | £25.50 | £25.50 | £0.00 | 0.0% |
| Fax UK per page | £1.60 | £1.60 | £0.00 | 0.0% |
| Fax International per page | £2.70 | £2.70 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Libraries** | | | | |
| **Genealogy & Research services - Genealogy Research service withdrawn 2011** |  |  |  |  |
| Diocesan Records copy certificates service - standard rated | £13.70 | £13.70 | £0.00 | 0.0% |
| Rental of space for records storage - per year per standard shelf | £31.50 | £31.50 | £0.00 | 0.0% |
| Retrieval of stored items- per box | £3.70 | £3.70 | £0.00 | 0.0% |
| CARN card replacement | £1.50 | £1.50 | £0.00 | 0.0% |
| Research fees (closed records) | £33.60 | £33.60 | £0.00 | 0.0% |
| Skills Workshops - delivered by archives staff | £367.50 | £367.50 | £0.00 | 0.0% |
| Facilitated workshops/events - per hour- delivered by third parties | £23.10 | £23.10 | £0.00 | 0.0% |
| Conservation repair - Per 15 Minutes | £22.00 | £22.00 | £0.00 | 0.0% |
| **Sales** |  |  |  |  |
| Memory sticks - per memory stick (standard rated) | £6.50 | £6.50 | £0.00 | 0.0% |
| Disposable headphones - per set (standard rated) | £1.55 | £1.55 | £0.00 | 0.0% |
| Sale of Goods in Retail Outlet |  |  |  |  |
| **Children's Library (LoB) lunch area** |  |  |  |  |
| 45 minutes per group | £20.00 | £20.00 | £0.00 | 0.0% |
| 1 hour 45 minutes per group | £35.00 | £35.00 | £0.00 | 0.0% |
| **Other** |  |  |  |  |
| Research Services (FOI) | £17.00 | £17.00 | £0.00 | 0.0% |
| Research Services | £102.00 | £102.00 | £0.00 | 0.0% |
| 1 to 1 IT training\* (30 minutes) | £10.00 | £10.00 | £0.00 | 0.0% |
| **Laminating** |  |  |  |  |
| A4 | £1.00 | £1.00 | £0.00 | 0.0% |
| A3 | £1.50 | £1.50 | £0.00 | 0.0% |
| **Filming/Photography** |  |  |  |  |
| Film Birmingham charges |  |  |  |  |
| Library of Birmingham / Community Libraries |  |  |  |  |
| Per hour/part hour | £105.00 | £105.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Education and Skills** | | | | |
| **Service/ Charge** | **Current Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| **Libraries** | | | | |
|  |  |  |  |  |
| **Reproduction of material held in Birmingham Archives & Collections — for commercial use** |  |  |  |  |
| Non-academic/independent printed books/magazines | £140.00 | £140.00 | £0.00 | 0.0% |
| eBook, electronic report | £140.00 | £140.00 | £0.00 | 0.0% |
| Exhibition | £150.00 | £150.00 | £0.00 | 0.0% |
| Educational/not for profit fil or transmission | £60.00 | £60.00 | £0.00 | 0.0% |
| Commercial film or transmission exhibition | £220.00 | £220.00 | £0.00 | 0.0% |
| Material used in talk or presentation only | £300.00 | £300.00 | £0.00 | 0.0% |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Service Area - Occupational Health and Safety Services** | | | | | |
| **Service/ Charge** | **Charge 2019/20** | **Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change  (20/21-21/22)** |
| **Occupational Health** |  |  |  |  |  |
| Occupational Health Referral - OHA | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Occupational Health Referral Review - OHA | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Occupational Health Referral Appeal - OHA | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Occupational Health Referral - OHP | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Occupational Health Referral Review - OHP | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Occupational Health Referral Appeal - OHA | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Ill Health Retirement Medical / Teachers Pension | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Pre-Placement Questionnaire | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Pre-Placement Health Interview | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Taxi Medicals | £72.00 | £72.00 | £72.00 | £0.00 | 0% |
| Taxi DBS Check | £82.00 | £82.00 – reduced to £78.00 w.e.f. October due to DBS Bureau Reduced Costs | £78.00 | £0.00 | 0% |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Service Area - Occupational Health and Safety Services** | | | | | |
| **Service/ Charge** | **Charge 2019/20** | **Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change  (20/21-21/22)** |
| HAVS Questionnaire | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance Consultation – HAVS | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance Consultation – Audiometry | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance Consultation – Respiratory | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance Consultation – Confined Spaces | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| TB Questionnaire | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| TB Health Interview | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance – Hypoxic Questionnaire | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance – Hypoxic OHA Consultation | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health Surveillance – Hypoxic OHP Consultation | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Mental Health Therapy – Counselling | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Mental Health Therapy – CBT | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Mental Health Therapy – EMDR | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Physiotherapy Functional Assessment / or 1st Appointment | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Physiotherapy Review Appointment | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| D4 / LGV Medical Examination | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Service Area - Occupational Health and Safety Services** | | | | | |
| **Service/ Charge** | **Charge 2019/20** | **Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change  (20/21-21/22)** |
| **Safety Services** |  |  |  |  |  |
| Schools Safety Basic Package – Nursery, Infants and Primary | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Schools Safety Basic Package – Secondary Schools | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health and Safety Audit – Primary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Health and Safety Audit – Secondary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Return to Work Assessment | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Security Risk Assessment – Primary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Security Risk Assessment – Secondary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Accident Investigation | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Fire Risk Assessment – Primary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Fire Risk Assessment – Secondary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Educational Visits Basic Package – Nursery | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Educational Visits Basic Package – Primary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Educational Visits Basic Package – Secondary School | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| IOSH Managing Safely Course | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| IOSH Managing Safely Refresher Course | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| MIDAS Minibus Training Full Course | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| MIDAS Minibus Training – Refresher Course | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Level 3 First Aid at Work | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Level 3 – First Aid at Work Refresher or Paediatric | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Emergency First Aid | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Passport Safety (School Site Safety) | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Dealing with Conflict Training | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |
| Educational Visits Training | Commercially Sensitive | Commercially Sensitive | Commercially Sensitive | N/A | N/A |

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Civic Catering** | | | | | | | | | | | |
| **Service/ Charge** | **Charge 2019/20** | | **Charge 2020/21** | | **Proposed charge for 2021/22** | | **£ change (20/21 - 21/22)** | | **% change 20/21-21/22** | | |
| **Office Delivery - Hospitality** | | | | | | |  | |  | | |
| Classic Cold Delivered Hospitality Service | Start From £3.30 pp | | Start From £3.30 pp | | Start From £3.30 pp | | N/A | | N/A | | |
| Classic Hot Fork Buffet Delivered Hospitality Service | Start From £11.50 pp | | Start From £11.50 pp | | Start From £11.50 pp | | N/A | | N/A | | |
| **Highbury Hall and the Council House Hospitality** | | | | | | |  | |  | | |
| Lite Bite Lunch | Start From £9.75 pp | | Start From £9.75 pp | | Start From £9.75 pp | | N/A | | N/A | | |
| Buffet Menu (Hot) | Start From £14.75 pp | | Start From £14.75 pp | | Start From £14.75 pp | | N/A | | N/A | | |
| Buffet Menu (Cold) | Start From £14 .75 pp | | Start From £14 .75 pp | | Start From £14 .75 pp | | N/A | | N/A | | |
| Hot fork Buffet | Start From £21.95 pp | | Start From £21.95 pp | | Start From £21.95 pp | | N/A | | N/A | | |
| Indoor/Outdoor BBQ Buffet | Start From £17.35 pp | | Start From £17.35 pp | | Start From £17.35 pp | | N/A | | N/A | | |
| Room Hire - Highbury Hall | Start From £250.00ph | | Start From £250.00ph | | Start From £250.00ph | | N/A | | N/A | | |
| Room Hire - Council House | Start From £500.00ph | | Start From £500.00ph | | Start From £500.00ph | | N/A | | N/A | | |
| Funeral and Wake light buffet | Start From £9.50 pp | | Start From £9.50 pp | | Start From £9.50 pp | | N/A | | N/A | | |
| Banqueting Selection - Starter | Start From £4.25 pp | | Start From £4.25 pp | | Start From £4.25 pp | | N/A | | N/A | | |
| Banqueting Selection - Main Meal | Start From £23.95 pp | | Start From £23.95 pp | | Start From £23.95 pp | | N/A | | N/A | | |
| Banqueting Selection - Desert | Start From £7.50 pp | | Start From £7.50 pp | | Start From £7.50 pp | | N/A | | N/A | | |
| Banqueting Beverages (hot and cold) | Start From £2.25 pp | | Start From £2.25 pp | | Start From £2.25 pp | | N/A | | N/A | | |
| Kids Banqueting menu | Start From £9.95 pp | | Start From £9.95 pp | | Start From £9.95 pp | | N/A | | N/A | | |
| Hospitality Wedding Afternoon High Tea &/or Evening Buffet Menu | Start From £22.25 pp | | Start From £22.25 pp | | Start From £22.25 pp | | N/A | | N/A | | |
| Reception Hospitality Bowl Food (hot or cold) | Start From £11.60 pp | | Start From £11.60 pp | | Start From £11.60 pp | | N/A | | N/A | | |
| **Civic Catering** | | | | | | | | | | |
| **Service/ Charge** | | **Charge 2019/20** | | **Charge 2020/21** | | **Proposed charge for 2021/22** | | **£ change (20/21 - 21/22)** | | **% change 20/21-21/22** |
| **Highbury Hall and the Council House Hospitality Cont'd** | | | | | | | |  | |  |
| Canapés Selection | | | | | | | |  | |  |
| Dinner package 3 course sit down meal including Tea and Coffee | | Start From £34.00 pp | | Start From £34.00 pp | | Start From £34.00 pp | | N/A | | N/A |
| Drinks package | | Start From £13.40 pp | | Start From £13.40 pp | | Start From £13.40 pp | | N/A | | N/A |
| Corkage | | Start From £9.00 per bottle | | Start From £9.00 per bottle | | Start From £9.00 per bottle | | N/A | | N/A |
| Kids Banqueting menu | | Start From £9.95 pp | | Start From £9.95 pp | | Start From £9.95 pp | | N/A | | N/A |
| Hospitality Wedding Afternoon High Tea &/or Evening Buffet Menu | | Start From £22.25 pp | | Start From £22.25 pp | | Start From £22.25 pp | | N/A | | N/A |
| Reception Hospitality Bowl Food (hot or cold) | | Start From £11.60 pp | | Start From £11.60 pp | | Start From £11.60 pp | | N/A | | N/A |
| Canapés Selection | | | | | | | |  | |  |
| Dinner package 3 course sit down meal including Tea and Coffee | | Start From £34.00 pp | | Start From £34.00 pp | | Start From £34.00 pp | | N/A | | N/A |
| Drinks package | | Start From £13.40 pp | | Start From £13.40 pp | | Start From £13.40 pp | | N/A | | N/A |
| Corkage | | Start From £9.00 per bottle | | Start From £9.00 per bottle | | Start From £9.00 per bottle | | N/A | | N/A |
| **HH & CH bar** | | | | | | | |  | |  |
| Draught beers | | Start From £4.30 (per pint) | | Start From £4.30 (per pint) | | Start From £4.30 (per pint) | | N/A | | N/A |
| Sprits & Liquors | | Start From £2.85 (per 25ml) | | Start From £2.85 (per 25ml) | | Start From £2.85 (per 25ml) | | N/A | | N/A |
| Soft Drink mixers | | Start From £1.95 (330ml) | | Start From £1.95 (330ml) | | Start From £1.95 (330ml) | | N/A | | N/A |
| Bottled Beers | | Start From £3.00 (330ml) | | Start From £3.00 (330ml) | | Start From £3.00 (330ml) | | N/A | | N/A |
| Prosecco | | Start from £5.75 (per glass) | | Start from £5.75 (per glass) | | Start from £5.75 (per glass) | | N/A | | N/A |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Civic Catering** | | | | | |
| **Service/ Charge** | **Charge  2019/20** | **Charge  2020/21** | **Proposed charge 2021/22** | **£ change (20/21 - 21/22)** | **% change  20/21-21/22** |
| **HH & CH bar** | | | |  |  |
| Champagne and Prosecco - per bottle | Start From £23.00 (per bottle) | Start From £23.00 | Start From £23.00 | N/A | N/A |
| Wines (white, rose, red) | Start From £4.00 (175ml) | Start From £4.00 (175ml) | Start From £4.00 (175ml) | N/A | N/A |
| Wines (white, rose, red) | Start From £5.00 (250ml) | Start From £5.00 (250ml) | Start From £5.00 (250ml) | N/A | N/A |
| Wines (white, rose, red) | Start From £15.95 (bottle) | Start From £15.95 (bottle) | Start From £15.95 (bottle) | N/A | N/A |
| Speciality wines for functions and events | Start from £16.95 per bottle | Start from £16.95 per bottle | Start from £16.95 per bottle | N/A | N/A |
| Speciality sparkling wines for events and functions | Start From £23.00 per bottle | Start From £23.00 per bottle | Start From £23.00 per bottle | N/A | N/A |
| **Pause cafes (Lancaster and Woodcock St)** | | | |  |  |
| Hot Beverages | Start From - £1.20 pp | Start From - £1.20 pp | Start From - £1.20 pp | N/A | N/A |
| Cold Beverages | Start From £1.00 | Start From £1.00 | Start From £1.00 | N/A | N/A |
| Sandwiches | Start From £1.90 | Start From £1.90 | Start From £1.90 | N/A | N/A |
| Panini & Wraps | Start From £3.00 | Start From £3.00 | Start From £3.00 | N/A | N/A |
| Toasted Sandwiches | Start From £2.50 | Start From £2.50 | Start From £2.50 | N/A | N/A |
| Home-made Soup | Start From £1.60 PP | Start From £1.60 PP | Start From £1.60 PP | N/A | N/A |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Civic Catering** | | | | | |
| **Service/ Charge** | **Charge  2019/20** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (20/21 - 21/22)** | **% change  20/21-21/22** |
| **Pause cafes (Lancaster and Woodcock St)** | | | |  |  |
| Hot Beverages | Start From - £1.20 pp | Start From - £1.20 pp | Start From - £1.20 pp | N/A | N/A |
| Cold Beverages | Start From £1.00 | Start From £1.00 | Start From £1.00 | N/A | N/A |
| Sandwiches | Start From £1.90 | Start From £1.90 | Start From £1.90 | N/A | N/A |
| Panini & Wraps | Start From £3.00 | Start From £3.00 | Start From £3.00 | N/A | N/A |
| Toasted Sandwiches | Start From £2.50 | Start From £2.50 | Start From £2.50 | N/A | N/A |
| Home-made Soup | Start From £1.60 PP | Start From £1.60 PP | Start From £1.60PP | N/A | N/A |
| Salad pots | Start From £2.60 | Start From £2.60 | Start From £2.60 | N/A | N/A |
| Whole Fruit | Start From 80p | Start From 80p | Start From 80p | N/A | N/A |
| Impulse Buys (Cakes, Snacks & Chocolate) | Start From 80p | Start From 80p | Start From 80p | N/A | N/A |
| Jacket Potato | Start From £2.30 | Start From £2.30 | Start From £2.30 | N/A | N/A |
| Full English Breakfast | Start From £4.95 | Start From £4.95 | Start From £4.95 | N/A | N/A |
| Bacon Sandwich | Start From £2.30 | Start From £2.30 | Start From £2.30 | N/A | N/A |
| Sausage Sandwich | Start From £2.30 | Start From £2.30 | Start From £2.30 | N/A | N/A |
| Hot Fried Egg sandwich | Start From £1.60 | Start From £1.60 | Start From £1.60 | N/A | N/A |
| Porridge | Start From £1.60 | Start From £1.60 | Start From £1.60 | N/A | N/A |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Civic Catering** | | | | | |
| **Service/ Charge** | **Charge  2019/20** | **Charge  2020/21** | **Proposed charge  2021/22** | **£ change (20/21 - 21/22)** | **% change  20/21-21/22** |
| **Pause cafes (Lancaster and Woodcock St)** | | | |  |  |
| Granola Pot | Start From £2.10 | Start From £2.10 | Start From £2.10 | N/A | N/A |
| Fruit Salad | Start From £2.10 | Start From £2.10 | Start From £2.10 | N/A | N/A |
| Hot Main Lunch Time Meal | Start From £3.50 | Start From £3.50 | Start From £3.50 | N/A | N/A |
| Hot side dishes | Start From £1.00 | Start From £1.00 | Start From £1.00 | N/A | N/A |
|  |  |  |  |  |  |
| **All beers, wines & spirits prices are subject to change as determined by any alterations to VAT and general taxation imposed by Central Government.** | | | |  |  |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Corporate Procurement Services** | | | | | |
| **Specific Legislation Impacting on Charging** |  |  | | | |
| **Rationale for change in pricing/pricing policy** |  | | | | |
| **Service/ Charge** | **Charge 2019/20** | **Charge 2020/21** | **Proposed charge for 2021/22** | **£ change (20/21 - 21/22)** | **% change 20/21-21/22** |
| ***Discounted option available for schools who purchase subscription as per below:*** | | | | | |
| ***1 Year Package -*** |  |  |  |  |  |
| Nursery School | £750.00 | £788.00 | £788.00 | £0.00 | 0% |
| Primary School or Special School - 1 or 2 form entry | £800.00 | £840.00 | £840.00 | £0.00 | 0% |
| Primary School or Special School - 3 or 4 form entry | £900.00 | £945.00 | £945.00 | £0.00 | 0% |
| Secondary School or College | £1,100.00 | £1,155.00 | £1,155.00 | £0.00 | 0% |
|  |  |  |  | 0 |  |
| ***2 Year Package -*** |  |  |  | 0 |  |
| Nursery School | £700.00 | £735.00 | £735.00 | £0.00 | 0% |
| Primary School or Special School - 1 or 2 form entry | £750.00 | £788.00 | £788.00 | £0.00 | 0% |
| Primary School or Special School - 3 or 4 form entry | £850.00 | £893.00 | £893.00 | £0.00 | 0% |
| Secondary School or College | £1,050.00 | £1,103.00 | £1,103.00 | £0.00 | 0% |
|  |  |  |  | 0 |  |
| ***3 Year Package -*** |  |  |  | 0 |  |
| Nursery School | £650.00 | £683.00 | n/a | 0 | 0% |
| Primary School or Special School - 1 or 2 form entry | £700.00 | £735.00 | n/a | 0 | 0% |
| Primary School or Special School - 3 or 4 form entry | £800.00 | £840.00 | n/a | 0 | 0% |
| Secondary School or College | £1,000.00 | £1,050.00 | n/a | 0 | 0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Car Parking** | | | | |
|  | | | | |
| **Specific Legislation Impacting on Service Area** | **• Road Traffic Regulation Act 1984 • Local Authorities Traffic Orders (Procedure) (England and Wales) Regulations 1996** | |  |  |
| **Rationale for change in pricing/pricing policy** | **• To ensure free movement and flow of Traffic within Birmingham • To support the delivery of the policy objectives within ‘Birmingham Connected’** | |  |  |
| **Link to Budget 2019+** | **EC106c 19+** | |  |  |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **ON-STREET PARKING CHARGES** |  |  |  |  |
| **Outer Zone, Jewellery Quarter Zone and Gun Quarter Zone** |  |  |  |  |
| **Monday to Saturday 8am - 6pm** |  |  |  |  |
| Up to 1 hour | £1.50 | £1.50 | £0.00 | 0.0% |
| Up to 2 hours | £2.20 | £2.20 | £0.00 | 0.0% |
| Up to 3 hours | £3.50 | £3.50 | £0.00 | 0.0% |
| Up to 4 hours | £4.50 | £4.50 | £0.00 | 0.0% |
| **Outer Zone Season Ticket** |  |  |  |  |
| 3 months | £700.00 | £700.00 | £0.00 | 0.0% |
| 6 months | £1,300.00 | £1,300.00 | £0.00 | 0.0% |
| Annual | £2,000.00 | £2,000.00 | £0.00 | 0.0% |
| **Overnight 5pm - 9am and all day Sunday** |  |  |  |  |
| Annual | £100.00 | £100.00 | £0.00 | 0.0% |
| **Overnight 5pm - 9am and all day Saturday & Sunday** |  |  |  |  |
| Annual | £200.00 | £200.00 | £0.00 | 0.0% |
| **Jewellery Quarter and Gun Zone Season Tickets** |  |  |  |  |
| Annual (residents) | £263.00 | £263.00 | £0.00 | 0.0% |
| Annual (local employees) | £336.00 | £336.00 | £0.00 | 0.0% |
| **Eastside Zone (Cashless Payment Only)** |  |  |  |  |
| **Monday to Saturday 8am - 7.30pm** |  |  |  |  |
| Up to 1 hour | £1.50 | £1.50 | £0.00 | 0.0% |
| Up to 2 hours | £2.20 | £2.20 | £0.00 | 0.0% |
| Up to 3 hours | £3.50 | £3.50 | £0.00 | 0.0% |
| Up to 4 hours | £4.50 | £4.50 | £0.00 | 0.0% |
| **Dale Road (Cashless Payments Only)** |  |  |  |  |
| **Monday to Saturday 8am - 7pm** |  |  |  |  |
| Up to 1 hour | £0.70 | £0.70 | £0.00 | 0.0% |
| Up to 2 hours | £1.30 | £1.30 | £0.00 | 0.0% |
| Up to 3 hours | £1.80 | £1.80 | £0.00 | 0.0% |
| Up to 4 hours | £2.00 | £2.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **RESIDENT PARKING SCHEMES** |  |  |  |  |
| **Resident Permit** |  |  |  |  |
| First Permit | £19.00 | £19.00 | £0.00 | 0.0% |
| Second and Subsequent Permits | £38.00 | £38.00 | £0.00 | 0.0% |
| **Resident Visitor Permit** |  |  |  |  |
| **The permits are available in pads of five permits** |  |  |  |  |
| Change per permit | £0.75 | £0.75 | £0.00 | 0.0% |
| **Business Permit** |  |  |  |  |
| Suburban areas | £142.00 | £142.00 | £0.00 | 0.0% |
| **OFF - STREET PARKING CHARGES** |  |  |  |  |
| **Great Charles Street and Ludgate Hill Car Parks** |  |  |  |  |
| **Monday - Friday** |  |  |  |  |
| Up to 2 hours | £3.00 | £3.00 | £0.00 | 0.0% |
| Up to 4 hours | £5.00 | £5.00 | £0.00 | 0.0% |
| Up to 6 hours | £6.50 | £6.50 | £0.00 | 0.0% |
| Up to 12 hours | £7.50 | £7.50 | £0.00 | 0.0% |
| Up to 24 hours | £8.50 | £8.50 | £0.00 | 0.0% |
| **Saturday and Sunday** |  |  |  |  |
| All day until midnight | £4.00 | £4.00 | £0.00 | 0.0% |
| **PARADISE CIRCUS MULTI - STOREY CAR PARK** |  |  |  |  |
| **Everyday** |  |  |  |  |
| Up to 2 hours | £3.00 | £3.00 | £0.00 | 0.0% |
| Up to 4 hours | £5.00 | £5.00 | £0.00 | 0.0% |
| Up to 6 hours | £7.00 | £7.00 | £0.00 | 0.0% |
| Up to 12 hours | £10.50 | £10.50 | £0.00 | 0.0% |
| Up to 24 hours | £13.00 | £13.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **Season Tickets** |  |  |  |  |
| **Monday - Friday 7:00 am to 7:00pm** |  |  |  |  |
| Three Calendar Months | £575.00 | £575.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,050.00 | £1,050.00 | £0.00 | 0.0% |
| Annually | £1,900.00 | £1,900.00 | £0.00 | 0.0% |
| **Everyday 7:00 to Midnight** |  |  |  |  |
| Three Calendar Months | £650.00 | £650.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,150.00 | £1,150.00 | £0.00 | 0.0% |
| Annually | £2,100.00 | £2,100.00 | £0.00 | 0.0% |
| **All day every day** |  |  |  |  |
| Three Calendar Months | £675.00 | £675.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,250.00 | £1,250.00 | £0.00 | 0.0% |
| Annually | £2,250.00 | £2,250.00 | £0.00 | 0.0% |
| **SNOW HILL MULTI - STOREY CAR PARK** |  |  |  |  |
| **Everyday** |  |  |  |  |
| Up to 2 hours | £4.00 | £4.00 | £0.00 | 0.0% |
| Up to 4 hours | £6.00 | £6.00 | £0.00 | 0.0% |
| Up to 6 hours | £9.20 | £9.20 | £0.00 | 0.0% |
| Up to 12 hours | £12.80 | £12.80 | £0.00 | 0.0% |
| Up to 24 hours | £15.80 | £15.80 | £0.00 | 0.0% |
| **It is proposed to retain the all - day flat rate charge of £1.00 for the parking of motorcycles in the motorcycle bays at this car park** | | | | |
| **Season Tickets** |  |  |  |  |
| **Monday - Friday 7:00 am to 7:00pm** |  |  |  |  |
| Three Calendar Months | £650.00 | £650.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,275.00 | £1,275.00 | £0.00 | 0.0% |
| Annually | £2,500.00 | £2,500.00 | £0.00 | 0.0% |
| **Everyday 7:00 to Midnight** |  |  |  |  |
| Three Calendar Months | £775.00 | £775.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,500.00 | £1,500.00 | £0.00 | 0.0% |
| Annually | £2,750.00 | £2,750.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **All day every day** |  |  |  |  |
| Three Calendar Months | £920.00 | £920.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,800.00 | £1,800.00 | £0.00 | 0.0% |
| Annually | £3,400.00 | £3,400.00 | £0.00 | 0.0% |
| **TOWN HALL MULTI - STOREY CAR PARK** |  |  |  |  |
| **Everyday** |  |  |  |  |
| Up to 2 hours | £4.00 | £4.00 | £0.00 | 0.0% |
| Up to 4 hours | £6.00 | £6.00 | £0.00 | 0.0% |
| Up to 6 hours | £9.20 | £9.20 | £0.00 | 0.0% |
| Up to 12 hours | £12.80 | £12.80 | £0.00 | 0.0% |
| Up to 24 hours | £15.80 | £15.80 | £0.00 | 0.0% |
| **Season Tickets** |  |  |  |  |
| **Monday - Friday 7:00 am to 7:00pm** |  |  |  |  |
| Three Calendar Months | £650.00 | £650.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,275.00 | £1,275.00 | £0.00 | 0.0% |
| Annually | £2,500.00 | £2,500.00 | £0.00 | 0.0% |
| **Monday - Friday 7:00pm to Midnight** |  |  |  |  |
| Three Calendar Months | £700.00 | £700.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,380.00 | £1,380.00 | £0.00 | 0.0% |
| Annually | £2,700.00 | £2,700.00 | £0.00 | 0.0% |
| **All day every day** |  |  |  |  |
| Three Calendar Months | £900.00 | £900.00 | £0.00 | 0.0% |
| Six Calendar Months | £1,650.00 | £1,650.00 | £0.00 | 0.0% |
| Annually | £2,900.00 | £2,900.00 | £0.00 | 0.0% |
| **Residents All Day Every Day** |  |  |  |  |
| Three Calendar Months | £300.00 | £300.00 | £0.00 | 0.0% |
| Six Calendar Months | £550.00 | £550.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **DUDLEY STREET & NAVIGATION STREET CAR PARK** |  |  |  |  |
| **Everyday** |  |  |  |  |
| All day (motorcycles only) | £1.00 | £1.00 | £0.00 | 0.0% |
| Up to 2 hours | £3.50 | £3.50 | £0.00 | 0.0% |
| Up to 4 hours | £6.00 | £6.00 | £0.00 | 0.0% |
| Up to 6 hours | £9.00 | £9.00 | £0.00 | 0.0% |
| Up to 12 hours | £12.00 | £12.00 | £0.00 | 0.0% |
| Up to 24 hours | £14.00 | £14.00 | £0.00 | 0.0% |
| **It is proposed to retain the all-day flat rate charge of £1.00 for the parking of motorcycles in the motorcycle bays at Dudley Street car park** | | |  |  |
| **MILLENIUM POINT MULTI-STOREY CAR PARK** |  |  |  |  |
| **Everyday** |  |  |  |  |
| Up to 2 hours | £3.00 | £3.00 | £0.00 | 0.0% |
| Up to 4 hours | £5.00 | £5.00 | £0.00 | 0.0% |
| Up to 6 hours | £5.70 | £5.70 | £0.00 | 0.0% |
| Up to 12 hours | £6.70 | £6.70 | £0.00 | 0.0% |
| Up to 24 hours | £9.50 | £9.50 | £0.00 | 0.0% |
| **Season Tickets** |  |  |  |  |
| **Monday - Friday 7:00am - 7:00pm** |  |  |  |  |
| Three Calendar Months | £295.00 | £295.00 | £0.00 | 0.0% |
| Six Calendar Months | £500.00 | £500.00 | £0.00 | 0.0% |
| Annually | £940.00 | £940.00 | £0.00 | 0.0% |
| **All Day Every Day** |  |  |  |  |
| Three Calendar Months | £400.00 | £400.00 | £0.00 | 0.0% |
| Six Calendar Months | £735.00 | £735.00 | £0.00 | 0.0% |
| Annually | £1,245.00 | £1,245.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **JEWELLERY QUARTER MULTI-STOREY CAR PARK** |  |  |  |  |
| **Everyday** |  |  |  |  |
| Up to 2 hours | £2.00 | £2.00 | £0.00 | 0.0% |
| Up to 4 hours | £3.00 | £3.00 | £0.00 | 0.0% |
| Up to 6 hours | £4.70 | £4.70 | £0.00 | 0.0% |
| Up to 10 hours | £6.70 | £6.70 | £0.00 | 0.0% |
| **Season Tickets** |  |  |  |  |
| **All day Every Day** |  |  |  |  |
| Three Calendar Months | £245.00 | £245.00 | £0.00 | 0.0% |
| Six Calendar Months | £460.00 | £460.00 | £0.00 | 0.0% |
| Annually | £845.00 | £845.00 | £0.00 | 0.0% |
| **Levels 4, 5 and 6 Local employees only)** |  |  |  |  |
| Annually | £400.00 | £400.00 | £0.00 | 0.0% |
| **BREWERY STREET MULTI-STOREY CAR PARK** |  |  |  |  |
| Up to 4 hours | removed | removed |  |  |
| Up to 6 hours | £10.00 | £10.00 | £0.00 | 0.0% |
| Up to 24 hours | £20.00 | £20.00 | £0.00 | 0.0% |
| **VICTORIA ROAD CAR PARK** |  |  |  |  |
| Up to 2 hours | £0.90 | £0.90 | £0.00 | 0.0% |
| Up to 4 hours | £1.80 | £1.80 | £0.00 | 0.0% |
| All Day | £3.00 | £3.00 | £0.00 | 0.0% |
| Season Tickets all day every day: |  |  | £0.00 |  |
| 3 Calendar Months | £180.00 | £180.00 | £0.00 | 0.0% |
| 6 Calendar Months | £330.00 | £330.00 | £0.00 | 0.0% |
| Annual | £600.00 | £600.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **LAWSON STREET CAR PARK** |  |  | £0.00 |  |
| Up to 2 hours | £2.90 | £2.90 | £0.00 | 0.0% |
| Up to 4 hours | £4.60 | £4.60 | £0.00 | 0.0% |
| Up to 6 hours | £5.20 | £5.20 | £0.00 | 0.0% |
| Up to 12 hours | £6.20 | £6.20 | £0.00 | 0.0% |
| Up to 24 hours | £8.20 | £8.20 | £0.00 | 0.0% |
| **DUCHESS ROAD CAR PARK** |  |  | £0.00 |  |
| Up to 2 hours | £1.00 | £1.00 | £0.00 | 0.0% |
| Up to 4 hours | £2.00 | £2.00 | £0.00 | 0.0% |
| Up to 24 hours | £3.20 | £3.20 | £0.00 | 0.0% |
| **Season Tickets all day every day:** | | | £0.00 |  |
| 3 Calendar Months | £185.00 | £185.00 | £0.00 | 0.0% |
| 6 Calendar Months | £360.00 | £360.00 | £0.00 | 0.0% |
| Annual | £660.00 | £660.00 | £0.00 | 0.0% |
| **ALL LOCAL CAR PARKS** |  |  | £0.00 |  |
| **Monday to Saturday** |  |  | £0.00 |  |
| Up to 2 hours | £1.10 | £1.10 | £0.00 | 0.0% |
| Up to 4 hours | £2.30 | £2.30 | £0.00 | 0.0% |
| Up to 24 hours | £4.50 | £4.50 | £0.00 | 0.0% |
| **Sunday** |  |  | £0.00 |  |
| Up to 2 hours | £1.00 | £1.00 | £0.00 | 0.0% |
| Up to 10 hours | £2.00 | £2.00 | £0.00 | 0.0% |
| **NORTHFIELD TOWN CENTRE** |  |  | £0.00 |  |
| **Monday to Saturday** |  |  | £0.00 |  |
| Up to 2 hours | £1.10 | £1.10 | £0.00 | 0.0% |
| Up to 4 hours | £2.30 | £2.30 | £0.00 | 0.0% |
| Up to 24 hours | £4.00 | £4.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | |  |  |
| **Sunday** |  |  | £0.00 |  |
| **Up to 2 hours** | £1.30 | £1.30 | £0.00 | 0.0% |
| **Up to 10 hours** | £2.30 | £2.30 | £0.00 | 0.0% |
| **SUTTON COLDFIELD TOWN CENTRE** |  |  | £0.00 |  |
| **Monday to Saturday** |  |  | £0.00 |  |
| Up to 2 hours | £1.40 | £1.40 | £0.00 | 0.0% |
| Up to 4 hours | £2.40 | £2.40 | £0.00 | 0.0% |
| Up to 24 hours | £4.50 | £4.50 | £0.00 | 0.0% |
| **Sunday** |  |  | £0.00 |  |
| Up to 2 hours | £1.30 | £1.30 | £0.00 | 0.0% |
| Up to 10 hours | £2.30 | £2.30 | £0.00 | 0.0% |
| **ON-STREET PARKING CHARGES** | | |  |  |
| **Inner Zone** |  |  |  |  |
| **Monday to Sunday 8am to 7.30pm** |  |  |  |  |
| Up to 1 hour | £3.50 | £3.50 | £0.00 | 0.0% |
| Up to 90 minutes (after 6pm) | £3.70 | £3.70 | £0.00 | 0.0% |
| Up to 2 hours | £6.00 | £6.00 | £0.00 | 0.0% |
| Up to 3 hours | £7.50 | £7.50 | £0.00 | 0.0% |
| Up to 4 hours | £9.50 | £9.50 | £0.00 | 0.0% |
| **Season Tickets and Residents Permits** | | |  |  |
| **Replacements** | | |  |  |
| Vehicle Change | £12.00 | £12.00 | £0.00 | 0.0% |
| Lost/Stolen/Damaged Season Ticket or Permit | £22.00 | £22.00 | £0.00 | 0.0% |
| **Refunds** | | |  |  |
| Charge per Season Ticket or Permit | £16.00 | £16.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Car Parking** | | | | |
| **Parking Dispensations** |  |  |  |  |
| Dispensation to park on double yellow lines or contravene parking restrictions in exceptional and essential circumstances | £18.00 | £18.00 | £0.00 | 0.0% |
| An administration charge for dealing with requests to suspend parking bays (pay & display bays, permit bays, disabled bays, etc.) where this is permitted in the relevant Traffic Regulation Order. |  |  |  |  |
| Daily Charge Per Bay (Bays 1-3) | £40.00 | £40.00 | £0.00 | 0.0% |
| Daily Charge for Additional Bays (multiples of 3, or part thereof) | £40.00 | £40.00 | £0.00 | 0.0% |
| Any additional costs associated with temporary suspension | Full Cost | |  |  |
| **Permanent Loss of on-street parking bays due to development or change of use** | | |  |  |
| Charge to developers for loss of on street bay, where displaced bay can not be located in near vicinity | 10 years average income for bay | |  |  |
| Any additional costs associated with loss of bay (i.e. amending Traffic Regulation Order, relocating ticket machines) | Full Cost | Full Cost |  |  |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | |  |  |
| **Rationale for change in pricing/pricing policy** | **• To account for inflationary increases in the cost of service delivery • To move towards full cost recovery in service delivery • To comply with legislation governing the setting of prices** | | | |
| **Changes to the Highway** | | |  |  |
| Section 278 Pre-Application advice (covers 1 pre-application review and 1 number 1 hour meeting) | £0 | £500.00 | £500.00 | NEW CHARGE |
| Section 278 Additional Pre-Application advice meetings if required (1 hour meeting) | £0 | £300.00 | £300.00 | NEW CHARGE |
| Section 278 Application Pack Check Fee (covers pre-application pack check for completeness only, not any technical review – charged per submission) | £0 | £100.00 | £100.00 | NEW CHARGE |
| Section 278 Combined Minimum Technical Approval / Inspection Fee for Schemes up to £15,000 construction cost |  | Quoted on individual basis | N/A | N/A |
| Section 278 Combined Minimum Technical Approval / Inspection Fee for Schemes over £15,000 | £12,265.00 | £12,510 | £245.00 | 2.0% |
| Section 278 Technical Approval % Fee based on construction value, to be used where minimum value is exceeded | 3.75% | 3.75% | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Section 278 Site Inspection Fee % Fee based on construction value for Technical Approval, to be used where minimum value is exceeded | 6.75% | 6.75% | £0.00 | 0.0% |
| Lighting Technical Approval Fees | £1,050.00 | £1,071.00 | £21.00 | 2.0% |
| Drainage (beyond standard highway minor drainage) Technical Approval Fees | £0 | Quoted on individual basis where required | N/A | N/A |
| Section 278 Abortive Costs | £1,020.00 | Charged at £65/hour time booked to project code. Minimum Charge £1020 | N/A | N/A |
| Section 278 Legal Fee | £850.00 | £1,020.00 | £170.00 | 20.0% |
| Section 278 Wayleave (Deed of Grant) | £515.00 | £525.00 | £10.00 | 1.9% |
| Section 278/Section 38 - Stage 4 Road Safety Audit | £1,395.00 | £1,423.00 | £28.00 | 2.0% |
| **New Developments** | | |  |  |
| Section 38 Application Pack Check Fee (covers pre-application pack check for completeness only, not any technical review – charged per submission) | £0 | £100.00 | £100.00 | NEW CHARGE |
| Section 38 Combined Minimum Technical Approval / Inspection Fee for Schemes up to £15,000 construction cost |  | Quoted on individual basis | N/A | N/A |
| Section 38 Combined Minimum Technical Approval / Inspection Fee for Schemes over £15,000 | £12,265.00 | £12,633 | £368.00 | 3.0% |
| Section 38 Technical Approval % Fee based on construction value, to be used where minimum value is exceeded | 3.75% | 3.75% | £0.00 | 0.0% |
| Section 38 Site Inspection Fee % Fee based on construction value for Technical Approval, to be used where minimum value is exceeded | 6.75% | 6.75% | £0.00 | 0.0% |
| Lighting Technical Approval Fees | £1,050.00 | £1,071.00 | £21.00 | 2.0% |
| Drainage (beyond standard highway minor drainage) Technical Approval Fees | £0 | Quoted on individual basis where required | N/A | N/A |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| Section 38 Legal Agreement Administration | £1,225.00 | £1,250.00 | £25.00 | 2.0% |
| Section 38 Agreement Deed of Variation | £492.00 | £502.00 | £10.00 | 2.0% |
| Section 38 Agreement Inspection - Minimum charge | £5,535.00 | £5,646.00 | £111.00 | 2.0% |
| Section 220 Non Adopted Developments Combined Design Check / Supervision Fee (min) | £12,265.00 | £12,510.00 | £245.00 | 2.0% |
| Section 220 Non Adopted Technical Approval % Fee based on construction value, to be used where minimum value is exceeded | 3.75% | 3.75% | £0.00 | 0.0% |
| Section 220 Non Adopted Site Inspection Fee % Fee based on construction value for Technical Approval, to be used where minimum value is exceeded | 6.50% | 6.75% | £0.00 | 3.8% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Section 220 Non Adopted Developments Combined Design Check / Supervision Fee (min) | £12,265.00 | £12,510.00 | £245.00 | 2.0% |
| Section 220 Non Adopted Technical Approval % Fee based on construction value, to be used where minimum value is exceeded | 3.75% | 3.75% | £0.00 | 0.0% |
| Section 220 Non Adopted Site Inspection Fee % Fee based on construction value for Technical Approval, to be used where minimum value is exceeded | 6.50% | 6.75% | £0.00 | 3.8% |
| Road Safety Publicity Material - Provided to other Local Authorities / Organisations | Various charges | Various charges |  |  |
| Highway Stopping Up Orders s.116 | £5,680.00 | £5,795.00 | £115.00 | 2.0% |
| Footpath Stopping Up / Diversion Order | £5,680.00 | £5,795.00 | £115.00 | 2.0% |
| Public Spaces Protection Orders | £7,520.00 | £7,395.00 | -£125.00 | -1.7% |
| Post Stopping Up Management and Site Inspection | £3,160.00 | £3,223.00 | £63.00 | 2.0% |
| **Land Charges and Street Naming** | | |  |  |
| Street Naming - New streets | £280.00 | £285.00 | £5.00 | 1.8% |
| Numbering into New or Existing Streets - 1 to 5 Properties | £190.00 | £194.00 | £4.00 | 2.1% |
| Numbering into New or Existing Streets - 6 to 25 Properties | £455.00 | £464.00 | £9.00 | 2.0% |
| Numbering into New or Existing Streets - 26 to 75 Properties | £730.00 | £745.00 | £15.00 | 2.1% |
| Numbering into New or Existing Streets - 76+ Properties | £1,100.00 | £1,122.00 | £22.00 | 2.0% |
| Renaming of a Street - Magistrate Court Costs | £4000-£5000 | £4,000 - £5,000 |  |  |
| Renaming of a Street - Staff Costs | £1,500.00 | £1,530.00 | £30.00 | 2.0% |
| Searches and Enquiries CON29 Property Search | £73.50 | £76.80 | £3.30 | 4.5% |
| Searches and Enquiries CON29 Additional Question | £14.40 | £15.00 | £0.60 | 4.2% |
| Searches and Enquiries LLC1 Property Search | £31.00 | £31.00 | £0.00 | 0.0% |
| Search Follow-Up - Full Enquiry Land Charges and Highway Searches per Property | £8.75 or £9.50 if by post | £9.00 or £15.00 by post |  |  |
| General Enquiry Highways Information and Land Charges per Property | £8.75 or £9.50 if by post | £9.00 or £15.00 by post |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Searches and Enquiries Private Companies per Property | £8.75 or £9.50 if by post | £9.00 or £15.00 by post |  |  |
| Searches and Enquiries Mapping Information for Private Companies | £185.00 | £227.00 | £42.00 | 22.7% |
| Definitive Map - Legal Event as a result of change to public rights of way | £932.00 | £1,140.00 | £208.00 | 22.3% |
| **School Travel Plans** | | |  |  |
| Production of School Travel Plan as condition of Planning application | £3,150.00 | £3,150.00 | £0.00 | 0.0% |
| Annual monitoring of School Travel Plan as condition of Planning application | £788.00 | £788.00 | £0.00 | 0.0% |
| Staff support for using the Modeshift STARS system to produce a School Travel Plan. | £1,575.00 | £1,575.00 | £0.00 | 0.0% |
| **Transportation and Connectivity Miscellaneous** | | |  |  |
| S31(6) Deposits only (up to 5 hectares) | £579.00 | £579.00 | £0.00 | 0.0% |
| S31(6) Deposits only (each hectare above 5 hectares) | £40.00 | £40.00 | £0.00 | 0.0% |
| Village Green Deposits only (up to 5 hectares) | £525.00 | £525.00 | £0.00 | 0.0% |
| Village Green Deposits only (each hectare above 5 hectares) | £40.00 | £40.00 | £0.00 | 0.0% |
| Combined S31(6) and Village Green Deposits (up to 5 hectares) | £788.00 | £788.00 | £0.00 | 0.0% |
| Combined S31(6) and Village Green (each hectare above 5 hectares) | £40.00 | £40.00 | £0.00 | 0.0% |
| Miscellaneous Charges - Traffic Modelling Data and Model Runs - Staff Costs | At Cost | At Cost |  |  |
| Traffic Modelling Data Access and Processing – testing transport proposals and impact of developments and potential mitigations – private sector developers (Exclusive of VAT) | n/a | £10,000 per project | New Charge |  |
| Transport Modelling Data Access and Processing – testing transport proposals and impact of developments and potential mitigations – public sector partners and third sector (50% discounted as potential data sharing) (Exclusive of VAT) | n/a | £5,000 per project | New Charge |  |
| Road Safety Talks/Workshops (for pupils) | £394.00 | £394.00 | £0.00 | 0.0% |
| Scootability Training (for pupils) | £788.00 | £788.00 | £0.00 | 0.0% |
| CPD teacher training courses on Road Safety and Clean Air | £1,575.00 | £1,575.00 | £0.00 | 0.0% |
| On going support with use of Modeshift STARS system past any initial free of charge consultation | £66.00 per hour | £66.00 per hour |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Production of Workplace Travel Plan as condition of Planning application | £3,150.00 | £3,150.00 | £0.00 | 0.0% |
| Annual monitoring of Workplace Travel Plan as condition of Planning application | £1,575.00 | £1,575.00 | £0.00 | 0.0% |
| Staff support for using the Modeshift STARS for system to develop and produce an action plan | £66.00 | £66.00 | £0.00 | 0.0% |
| Delivery of workplace activities or initiatives as part of agreed action plan | £66.00 | £66.00 | £0.00 | 0.0% |
| Staff support for using the Modeshift STARS for system to conduct a workplace site audit | £66.00 | £66.00 | £0.00 | 0.0% |
| Staff support for using the Modeshift STARS for system to undertake bespoke workplace travel survey. | £66.00 | £66.00 | £0.00 | 0.0% |
| On going support with use of Modeshift STARS for system past any initial free of charge consultation | £66.00 | £66.00 | £0.00 | 0.0% |
| **Highways - Dropped Kerbs** | | |  |  |
| Dropped Kerb Site Inspection Fee | £95.00 | £97.00 |  | 0.0% |
| Dropped Kerb Administration Fee | £273.00 | £278.00 | £5.00 | 1.8% |
| Dropped Kerb Construction Cost | At Cost | At Cost |  |  |
| Dropped Kerb Construction during planned Footway maintenance - Footway depth < 3m (standard 2.75m dropped kerb width) (during full footway, verge and kerb reconstruction) inclusive of administration | £215.25 | £220.00 | £4.75 | 2.2% |
| Dropped Kerb Construction during planned Footway maintenance Footway depth < 3m (standard 2.75m dropped kerb width) (during full footway and verge resurfacing) inclusive of administration | £462.00 | £471.00 | £9.00 | 1.9% |
| Dropped Kerb Construction during planned Footway maintenance - Footway depth 3m to 6m across hard verge (standard 2.75m dropped kerb width) (during full footway, verge and kerb reconstruction) inclusive of administration | £294.00 | £300.00 | £6.00 | 2.0% |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | | **Proposed Charge  2021/22** | | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** | |
| **Transportation, Connectivity & Highways** | | | | | | | | |
| Dropped Kerb Construction during planned Footway maintenance - Footway depth 3m to 6m across hard verge (standard 2.75m dropped kerb width) (during full footway and verge resurfacing) inclusive of administration | | £593.25 | | £605.00 | | £11.75 | | 2.0% | |
| Dropped Kerb Construction during planned Footway maintenance - Footway depth 3m to 6m across grass verge (standard 2.75m dropped kerb width) (during full footway resurfacing) inclusive of administration | | £908.25 | | £926.00 | | £17.75 | | 2.0% | |
| Dropped Kerb Construction during planned Footway maintenance (Individually charged) - Footway depth > 6m (during full footway and verge resurfacing) inclusive of administration | | At cost | | At cost | |  | |  | |
| Dropped Kerb Construction Subsidy | 50.00% | | 50% | | £0.00 | | 0.0% | |
| Inspection of Illegally Constructed Dropped Kerb | £367.50 | | £375.00 | | £7.50 | | 2.0% | |
| Inspection of Dropped Kerb / Site as requested by potential property buyer | £118.00 | | £120.00 | | £2.00 | | 1.7% | |
| Confirmation of status of Dropped Kerb constructed > 6 years ago | £118.00 | | £120.00 | | £2.00 | | 1.7% | |
| Dropped Kerb Protection Marking to Figure 1026.1 Single Access up to 5m | £135.00 | | £138.00 | | £3.00 | | 2.2% | |
| Per additional metre over 5m | £25.00 | | £26.00 | | £1.00 | | 4.0% | |
| **Highways - Local Engineers** | | | | |  | |  | |
| Dropped Kerb Protection Marking (H marking) | £142.00 | | £142.00 | | £0.00 | | 0.0% | |
| Authorisation for the installation of temporary Traffic Signals at multiple junctions | £252.00 | | £252.00 | | £0.00 | | 0.0% | |
| Traffic Regulation Order (permanent) Administration Fee | £2,100.00 | | £2,100.00 | | £0.00 | | 0.0% | |
| Temporary Traffic Regulation Order Notice - Admin fee by Districts | £1,113.00 | | £1,113.00 | | £0.00 | | 0.0% | |
| Bellmouth Agreement/Heavy duty crossover | £1,103.00 | | £1,103.00 | | £0.00 | | 0.0% | |
| Temporary Direction Signs | £229.00 | | £229.00 | | £0.00 | | 0.0% | |
| Traffic Regulation Order Processing Charges - Document prep, re-design, consultation, legal costs, audit, advertisement & data management (for more than 5 days) | At Cost | | At Cost | | N/A | | N/A | |
| **Service / Charge** | **Charge  2020/21** | | **Proposed Charge  2021/22** | | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** | |
| Traffic Regulation Notice Processing Charges - Document prep, re-design, consultation, advertisement & data management | At Cost | | At Cost | | N/A | | N/A | |
| Temporary Traffic Regulation Order Processing Charges - approvals and data management (up to 5 days) | £1,169.00 | | £1,169.00 | | £0.00 | | 0.0% | |

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Service / Charge** | | **Charge  2020/21** | | **Proposed Charge  2021/22** | | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** | |
| **Transportation, Connectivity & Highways** | | | | | | | | | |
| Temporary Traffic Regulation Order Processing Charges - approvals and data management (up to 5 days) | £1,169.00 | | £1,169.00 | | £0.00 | | 0.0% | |
| **Temporary Road Closures (for Events)** | | | | |  | |  | |
| Temporary Road Closures (for Events) under the Towns Police Clauses Act 1847 - Officer time to process applications, carry out site investigations, produce plans, design signs, attend meetings, liaise with various stakeholders as necessary, carry out consultation, produce closure Notices, undertake any other actions as deemed appropriate and implement closure on site. | At Cost | | At Cost | | N/A | | N/A | |
| **Review of Proposals affecting Structural and Electrical Assets** | | | | | | | | | |
| Structures - Approval In Principle Process | | Price Quoted Individually | | | |  | |  | |
| Review and Approval of proposals on Electrical Assets | | Price Quoted Individually | | | |  | |  | |
| Review and Approval of proposals affecting Structural Assets | | Price Quoted Individually | | | |  | |  | |
| **Direction Signs** | | | | | | | | | |
| Tourist Direction Signs - Application | | £168.00 | | £168.00 | | £0.00 | | 0.0% | |
| Tourist Direction Signs - Sign determination, design, implementation and maintenance | | At Cost | | At Cost | |  | |  | |
| Temporary Direction Signs - Application and initial period of licence up to 6 months | | £336.00 | | £336.00 | | £0.00 | | 0.0% | |
| Temporary Direction Signs - Further 6 months extension of the licence period | | £168.00 | | £168.00 | | £0.00 | | 0.0% | |
| **Drainage Related Charges** | | | | | | | | | |
| River Modelling - %cost of existing model | | 5.00% | | 5.00% | |  | | 0.0% | |
| River Modelling - Minimum Charge | | £174.00 | | £174.00 | | £0.00 | | 0.0% | |
| River Modelling - Maximum Charge | | £2,404.00 | | £2,404.00 | | £0.00 | | 0.0% | |
| Other Drainage Services (Records, Assessments, etc.) | | At cost | | At cost | |  | |  | |
| Ordinary Water Course Consents | | £50.00 | | £50.00 | | £0.00 | | 0.0% | |
| Pre-Application Advice for Developers | | At cost | | At cost | |  | |  | |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| **Streetworks Charges** |  |  |  |  |
| Charges Under the New Roads and Street Works Act (s72) - Sample Inspections | £50.00 | £50.00 | £0.00 | 0.0% |
| Charges Under the New Roads and Street Works Act (s72) - Defective Reinstatement Inspection Fee | £47.50 | £47.50 | £0.00 | 0.0% |
| Charges Under the New Roads and Street Works Act (s72) - Third Party Inspection Fee | £68.00 | £68.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Traffic-sensitive street or protected street not in road category 2, 3 or 4 beyond notified period. (Each day for first 3 days) | £5,000.00 | £5,000.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Other street not in road category 2, 3 or 4 beyond notified period. (Each day for first 3 days) | £2,500.00 | £2,500.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Traffic-sensitive street or protected | £3,000.00 | £3,000.00 | £0.00 | 0.0% |
| street in road category 2. Beyond notified period (Each day for first 3 days) |
| Street Works Regulations - Occupancy of other street in road category 2. Beyond notified period (Each day for first 3 days) | £2,000.00 | £2,000.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Traffic-sensitive street or protected street in road category 3 or 4 beyond notified period (Each day after 3 days) | £750.00 | £750.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of other street in road category 3 or 4 beyond notified period (Each day after 3 days) | £250.00 | £250.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Traffic-sensitive street or protected | £10,000.00 | £10,000.00 | £0.00 | 0.0% |
| street not in road category 2, 3 or 4. (Each day for first 3 days) |
| Street Works Regulations - Occupancy of Other street not in road category 2, 3 or 4. (Each day for first 3 days) | £2,500.00 | £2,500.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Traffic-sensitive street or protected street in road category 2. (Each day after 3 days) | £8,000.00 | £8,000.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of other street in road category 2. (Each day after 3 days) | £2,000.00 | £2,000.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Street Works Regulations - Occupancy of Traffic-sensitive street or protected street in road category 3 or 4 (Each day after 3 days) | £750.00 | £750.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Other street in road category 3 or 4 (Each day after 3 days) | £250.00 | £250.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Street not in road category 2, 3 or 4. Beyond notified period. (Each Day) | £2,500.00 | £2,500.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Street in road category 2. Beyond notified period (Each Day) | £2,000.00 | £2,000.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of Street in road category 3 or 4. beyond notified period. (Each Day) | £250.00 | £250.00 | £0.00 | 0.0% |
| Street Works Regulations - Occupancy of any Street beyond notified period (Each Street) | £100.00 | £100.00 | £0.00 | 0.0% |
| FPNs - Offence under the New Roads and Street Works Act 1991 | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence under section 54(5). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence under section 55(5). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence under section 55(9)(1). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence under section 57(4). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence under section 70(6) consisting of a failure to comply with subsection (3) or (4A)(2). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence created by regulations made under section 74(7B). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| FPNs - An offence created by regulations made under section 74A(11). | £120/£80 Start Rate/ Reduced Rate | |  |  |
| **Property Strategy and Information** | | |  |  |
| Providing copies of title deeds relating to sales, leases licences, wayleaves and acquisition or other similar legal documentation where the original document is 20 pages or less where the original is A4 or legal format size. - *Staff Costs, each instance i.e. per document each copy* | £40 per copy | £40 per copy | £0.00 | 0.0% |
| Providing copies of title deeds relating to sales, leases licences, wayleaves and acquisition or other similar legal documentation where the original document is between 50 and 21 pages or less where the original is A4 or legal format size. - *Staff Costs, each instance i.e. per document each copy* | £80 per copy | £80 per copy | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Providing copies of title deeds relating to sales, leases licences, wayleaves and acquisition or other similar legal documentation where the original document is in excess of 50 pages in length or less where the original is A4 or legal format size. - *Staff Costs, each instance i.e. per document each copy* | £130 per copy | £130 per copy | £0.00 | 0.0% |
| Providing copies of title deeds relating to sales, leases licences, wayleaves and acquisition or other similar legal documentation where the original document is 20 pages or less where the original is larger than A4 or legal format size. *- Staff Costs, each instance i.e. per document each copy* | £60 per copy | £60 per copy | £0.00 | 0.0% |
| Providing copies of title deeds relating to sales, leases licences, wayleaves and acquisition or other similar legal documentation where the original document is between 50 and 21 pages or less where the original is larger than A4 or legal format size. *- Staff Costs, each instance i.e. per document each copy* | £100 per copy | £100 per copy | £0.00 | 0.0% |
| Providing copies of title deeds relating to sales, leases licences, wayleaves and acquisition or other similar legal documentation where the original document is in excess of 50 pages in length or less where the original is larger than A4 or legal format size. - *Staff Costs, each instance i.e. per document each copy* | £150 per copy | £150 per copy | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Production of City Street Maps each instance (i.e. cost per copy plan requested) At cost due to variable complexity of Orders and licencing | **Media Type Paper Size Plot Cost** Normal Paper A2 (17" x 23") £18 Photo Paper A2 (17" x 23") £20 Normal Paper A1P (23" x 33") £20 Normal Paper A1 (23" x 33") £20 Photo Paper A1 (23" x 33") £25 Normal Paper A0 (39" x 47") £25 Photo Paper A0 (39" x 47") £30 Normal Paper 54" £30 Photo Paper 54" £35 Normal Paper 60" £30 Photo Paper 60" £35 | | No Change |  |
| Production of transactional plans At cost due to variable complexity of Orders | **Minimum fee of initial cost £140 for the first hour (or part hour) then £88.90 per hour for each additional or part hour plus print costs as published. Amendments to existing plan originally provided by service charged at hourly rate with minimum charge of 1/2 hour.** Media Type Paper Size Plot Cost: Normal Paper A2 (17" x 23") £18 Photo Paper A2 (17" x 23") £20 Normal Paper A1P (23" x 33") £20 Normal Paper A1 (23" x 33") £20 Photo Paper A1 (23" x 33") £25 Normal Paper A0 (39" x 47") £25 Photo Paper A0 (39" x 47") £30 Normal Paper 54" £30 Photo Paper 54" £35 Normal Paper 60" £30 Photo Paper 60" £35 | |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service / Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Transportation, Connectivity & Highways** | | | | |
| Production of bespoke mapping, plans at cost due to variable complexity of Orders | ***Minimum fee of initial cost £140 for the first hour (or part hour) then £88.90 per hour for each additional or part hour plus print costs as published. Amendments to existing plan originally provided by service charged at hourly rate with minimum charge of 1/2 hour***  Media Type Paper Size Plot Cost: Normal Paper A2 (17" x 23") £18 Photo Paper A2 (17" x 23") £20 Normal Paper A1P (23" x 33") £20 Normal Paper A1 (23" x 33") £20 Photo Paper A1 (23" x 33") £25 Normal Paper A0 (39" x 47") £25 Photo Paper A0 (39" x 47") £30 Normal Paper 54" £30 Photo Paper 54" £35 Normal Paper 60" £30 Photo Paper 60" £35 | |  |  |
| Production of bespoke one-off reports for property performance at cost due to variable complexity of Orders | Initial consultation fee of £100, thereafter fee of £88.90 per hour or part hour per report. Amendments to existing report charged at £88.80 per hour Half hour minimum fee | |  |  |
| Production of automated replicable reports for property performance at cost due to variable complexity of orders | Initial consultation fee of £100, thereafter fee of £88.90 per hour or part hour per report to production. Future support costs £1000 per annum (full or part year) until terminated. Amendments to existing report charged at £88.80 per hour Half hour minimum fee | |  |  |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|  | **Highways Licences** | | | | | |
| **Specific Legislation Impacting on Charging** | **• Highways Act 1980 • New Roads and Streetworks Act(1991)** | | |  |  |
| **Rationale for change in pricing/pricing policy** | **• To account for inflationary increases in the cost of service delivery • To comply with legislation governing the setting of prices** | | |  |  |
| **Link to Budget 2019+** | **CC104 19+** | |  | |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** |
| **Highway Licences** |  |  |  | |  |
| New licence for private services in highway | £888.00 | £906.00 | £18.00 | | 2.0% |
| Additional inspection fee for over 200 metres | £210.00 | £215.00 | £5.00 | | 2.4% |
| New licence for overhanging canopies etc. on public highway | £877.00 | £877.00 | £0.00 | | 0.0% |
| Amendment to existing canopy etc. licence | £483.00 | £483.00 | £0.00 | | 0.0% |
| **Street Café Specified Licences** |  |  |  | |  |
| Up to 5 tables | £899.00 | £899.00 | £0.00 | | 0.0% |
| 5 tables or more | £1,318.00 | £1,318.00 | £0.00 | | 0.0% |
| **Specified Licence to plant trees, shrubs, etc., in a highway.** |  |  |  | |  |
| New licence to plant and maintains vegetation in highway. | At Cost | At Cost |  | |  |
| **Individual Specified Licence Fee** |  |  |  | |  |
| Application Fee (non-refundable) | £95.00 | £100.00 | £5.00 | | 5.3% |
| **Specified Licences for Developments with a Value up to £1million:** |  |  |  | |  |
| Scaffolding (up to 28 days) | £174.00 | £180.00 | £6.00 | | 3.4% |
| Hoarding (up to 28 days) | £174.00 | £180.00 | £6.00 | | 3.4% |
| Carting Over (Temporary Access) (up to 28 days) | £174.00 | £180.00 | £6.00 | | 3.4% |
| Deposit of Materials (up to 28 days) | £174.00 | £180.00 | £6.00 | | 3.4% |
| Crane - for one day only | £84.00 | £90.00 | £6.00 | | 7.1% |
| Crane up to 2-28 days | £174.00 | £180.00 | £6.00 | | 3.4% |
| Excavation (up to 28 days) | £174.00 | £180.00 | £6.00 | | 3.4% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area** | **Highways Licences** | | | |
| **Licences for Developments with a Value up to £1million:** |  |  |  |  |
| Scaffolding (from 29 days over) | £420.00 | £430.00 | £10.00 | 2.4% |
| Hoarding (from 29 days over) | £420.00 | £430.00 | £10.00 | 2.4% |
| Carting Over (Temporary Access) (from 29 days over) | £420.00 | £430.00 | £10.00 | 2.4% |
| Crane (from 29 days over) | £420.00 | £430.00 | £10.00 | 2.4% |
| Excavation (from 29 days over) | £420.00 | £430.00 | £10.00 | 2.4% |
| Deposit of Materials (from 29 days over) | £420.00 | £430.00 | £10.00 | 2.4% |
| **Additional Street Frontages** |  |  |  |  |
| Administration Fee per additional street frontage | £95.00 | £100.00 | £5.00 | 5.3% |
| **Extension or Amendment to Specified Licence** |  |  |  |  |
| Administration Fee - up to & including a 4 week extension from date of original start | £95.00 | £100.00 | £5.00 | 5.3% |
| **Large Development Highways Specified Licence** |  |  |  |  |
| Project Value ≥£1million and over 4 weeks | 0.15% | 0.15% | £0.00 | 0.0% |
| Administrative Fee for processing Development Bond | £55.00 | £55.00 | £0.00 | 0.0% |
| **Retrospective Specified Highway Licence issued** |  |  |  |  |
| Retrospective Highway Licence | 2 x equivalent preapproved total permit value | 2 x equivalent preapproved total permit value |  |  |
| **Skip Placements on the Highway** |  |  |  |  |
| Registration Fee | No charge | No Charge |  |  |
| Permit Fee | £21.00 | £22.00 | £1.00 | 4.8% |
| Retrospective Permit Fee | £200.00 | £205.00 |  | 0.0% |
| Removal of non-permitted skips | £231.00 | £236.00 | £5.00 | 2.2% |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Birmingham Property Services** | | | | | |
| **Specific Legislation Impacting on Charging** |  |  |  | |  |
| **Rationale for change in pricing/pricing policy** | **• To account for inflationary increase in the cost of service delivery • To move towards full cost recovery and make a greater contribution to overheads • To bring in line with other comparable authorities** | | |  |  |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** |
| **Disposals (freehold or long leasehold sales) with consideration of:** |  |  |  | |  |
| £0 - £5,000 | £500.00 | £600.00 | £100.00 | | 20.0% |
| £5,001 - £25,000 | £1,000.00 | £1,200.00 | £200.00 | | 20.0% |
| £25,001 - £50,000 | £1,750.00 | £2,100.00 | £350.00 | | 20.0% |
| £50,001 - £100,000 | £1,950.00 | £2,350.00 | £400.00 | | 20.5% |
| £100,001 plus (1% of disposal price min £2,000) | £2,000.00 | £2,400.00 | £400.00 | | 20.0% |
| **Administration fee:** |  |  |  | |  |
| Auction sale £0 - £199,999 | £1,000.00 | £1,250.00 | £250.00 | | 25.0% |
| Auction sale £200,000 plus | £1,500.00 | £2,000.00 | £500.00 | | 33.3% |
| Leasehold Reform Act Sales | £400.00 | £450.00 | £50.00 | | 12.5% |
| Minor disposals (e.g. access land strips) | £125.00 | £150.00 | £25.00 | | 20.0% |
| Garden land | £500.00 | £600.00 | £100.00 | | 20.0% |
| **Investment Portfolio Business Area:** |  |  |  | |  |
| Ground Leases re-gearing | £1,400.00 | 1. Initial fee of £1,500.00 for carrying out valuation (payable prior to carrying out valuation) 2. If the matter proceeds to legal completion, additional fee of £1,500.00 payable on completion | £100.00 | | 7.1% |
| Tenancies | £350.00 | £400.00 | £50.00 | | 14.3% |
| Leases | 5% of annual rent subject to a minimum of £350, plus a minimum of £350 as a non-refundable deposit towards BPS legal fees | 2% of annual rent subject to a minimum of £375. In addition, a non-refundable deposit of £375 to be collected up front as initial contribution to the Council’s legal costs |  | |  |
| Copies | £135.00 | £140.00 |  | | 0.0% |
| Rent Review document | £140.00 | £145.00 | £5.00 | | 3.6% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Birmingham Property Services** | | | | |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| Licences | £350.00 | £400.00 | £50.00 | 14.3% |
| Administration fees for processing registration of leases, Assignments, Legal Charges and Tenancy Transfers | £190 or as stated in documentation: £190 Assignments (£275 to include Landlords prior consent) | £200.00 | £10.00 | 5.3% |
| Landlords consent for any purposes (excluding assignments) | Standard fee £725. Rapid turnaround and complex issues - £1250. In addition, Specialist Areas of work will be subject to negotiation. Retrospective applications £2 x normal fee. NB These fees are in addition to any consideration payable in respect of the increased value of the lease. | Simple consent for minor alterations such as replacing shop signs etc - £125 For more complex matters, a standard fee of £500 to be applied (£1,000 if such is requested as an urgent turnaround). Any matter requiring engagement of specialist practitioners to be subject to a negotiated fee. Retrospective applications for any purpose will be subject to the payment of 2 x the applicable fee for such consent. |  |  |
| Service Charges | Commercial property portfolio– variable fixed fee equivalent to 7.5% of expenditure or better. Birmingham Business Centres –variable fixed fee equivalent to 7.75% of expenditure or better. | Commercial property portfolio– variable fixed fee equivalent to 7.5% of expenditure or better. Birmingham Business Centres –variable fixed fee equivalent to 7.75% of expenditure or better. |  |  |
|  |  |  |  |  |
| **Central Administration Buildings (CAB)** | | |  |  |
| **CAB Accommodation - Room Hire** |  |  |  |  |
| **Council House Room Booking:** |  |  |  |  |
| Facility/Resource |  |  |  |  |
|  |  |  |  |  |
| **Council Chamber** |  |  |  |  |
| Monday - Friday 09:00 - 17:30 | £353.00 | £353.00 | £0.00 | 0.0% |
| Monday - Friday Up to 4 hours (am or pm) | £243.00 | £243.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Birmingham Property Services** | | | | |
| Monday - Friday after 17:30 hours - | £333.00 | £333.00 | £0.00 | 0.0% |
| Weekends - At any time - | £425.00 | £425.00 | £0.00 | 0.0% |
| **Committee Rooms** |  |  |  |  |
| 1,2,3,4,6 & HMS Daring Room | £47.00 | £47.00 | £0.00 | 0.0% |
| Rooms 3 & 4 jointly | £63.00 | £63.00 | £0.00 | 0.0% |
| Saturday - up to 2 rooms | £63.00 | £63.00 | £0.00 | 0.0% |
| Saturday - 3 rooms & over | £152.00 | £152.00 | £0.00 | 0.0% |
| Sunday - up to 2 rooms per hour | £73.00 | £73.00 | £0.00 | 0.0% |
| Sunday - 3 rooms & over | £219.00 | £219.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **Equipment** |  |  |  |  |
| Laptop/projector |  |  |  |  |
| Up to 4 hours | £37.00 | £37.00 | £0.00 | 0.0% |
| Full Day | £56.00 | £56.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **Laptop & Projector** |  |  |  |  |
| Up to 4 hours | £56.00 | £56.00 | £0.00 | 0.0% |
| Full Day | £83.00 | £83.00 | £0.00 | 0.0% |
|  |  |  |  |  |
| **Microphones- Council Chamber** | £73.00 | £73.00 | £0.00 | 0.0% |
| **NB: Additional charges are levied for the provision of security (Customer Support and Porter Security Officers)** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Planning** | | | | |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Planning** |  |  |  |  |
| Category A: Pre-application discussion for 250+ residential units or 25,000 sqm non-residential (including change of use) (excluding VAT). To include 2 meetings. | £15,300.00 | £15,300.00 | £0.00 | 0.0% |
| Category A: follow up meetings/discussions (charge per meeting) (excluding VAT) | N/A | £500 | 500 | NEW CHARGE |
| Category B: Pre-application discussion for 100 - 249 residential units or 10,000 - 24,999 sqm non-residential (including change of use) (excluding VAT). To include 1 meeting. | £5,100.00 | £6,000.00 | £900.00 | 17.6% |
| Category B: follow up meetings/discussions (charge per meeting) (excluding VAT) | N/A | £500 | 500 | NEW CHARGE |
| Category C: Pre-application discussion for 50-99 residential units or 5,000 - 9,999 sqm non-residential (including change of use) (excluding VAT). To include 1 meeting. | £3,060.00 | £3,060.00 | £0.00 | 0.0% |
| Category C: follow up meetings/discussions (charge per meeting) (excluding VAT) | N/A | £300 | 300 | NEW CHARGE |
| Category D: Pre-application discussion for 25-49 residential units or 2,500-4,999 sqm non-residential (including change of use) (excluding VAT) | £2,040.00 | £2,040.00 | £0.00 | 0.0% |
| Category D: follow up meetings/discussions (charge per meeting) (excluding VAT) | N/A | £300 | 300 | NEW CHARGE |
| Category E: Pre-application discussion for 10-24 residential units or 1,000 - 2,499 sqm non-residential (including change of use) (excluding VAT). To include 1 meeting. | £1,020.00 | £1,020.00 | £0.00 | 0.0% |
| Category E: follow up meetings (charge per meeting) (excluding VAT) | N/A | £200.00 | 200 | NEW CHARGE |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Planning** | | | | |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| Category F: - Pre-application advice for 5- 10 residential units or 500- 1,000 sqm (including change of use) (excluding VAT) - Written advice only. | N/A | £500.00 | £500 | NEW CHARGE |
| Category F: - charge if a meeting is requested (excluding VAT) | N/A | £300.00 | £300 | NEW CHARGE |
| Category G: - Minor Operations: Pre-application advice for up to 5 residential units or up any other development up to 500 sqm (including change of use) (excluding VAT) - Written advice only. | N/A | £200.00 | £200 | NEW CHARGE |
| Category G: - charge if a meeting is requested (excluding VAT) | N/A | £300.00 | £300 | NEW CHARGE |
| Category H: - Householder: Pre-application advice to extend or alter a single domestic property, which is not a listed building and will apply to extensions / outbuildings to houses (single-family unit only or 1 flat if part of a conversion). (excluding VAT) - Written advice only. | N/A | £100.00 | £100 | NEW CHARGE |
| Category H: - charge if a meeting is requested (excluding VAT) | N/A | £200.00 | £200 | NEW CHARGE |
| Category I: Pre-application discussion with registered charities, educational and community organisations (excluding VAT) | As above, depending upon category of proposal | As above, depending upon category of proposal | £0.00 | 0.0% |
| Do I Need Planning Permission Enquiries (householder) | Free | Free | £0.00 | 0.0% |
| Do I Need Planning Permission Enquiries (non householder) (excluding VAT) | Free | £100.00 | £100 | NEW CHARGE |
| Invalid Applications - Small Scale (excluding VAT) | £30.00 | £30.00 | £0.00 | 0.0% |
| Invalid Applications - Medium Scale (excluding VAT) | £50.00 | £50.00 | £0.00 | 0.0% |
| Invalid Applications - Large Scale (excluding VAT) | £150.00 | £150.00 | £0.00 | 0.0% |
| Enquiry – have (some or all) planning conditions been discharged for a particular development? Written response only (excluding VAT) | N/A | £200.00 | £200 | NEW CHARGE |
| Enquiry – has the Enforcement Notice/BCN been complied with? (excluding VAT) | N/A | £200.00 | £200 | NEW CHARGE |
| Removal of Enforcement Notice from the Register - (excluding VAT) | N/A | £200.00 | £200 | NEW CHARGE |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Clean Air Zone** | | | | |
| **Specific Legislation Impacting on Charging** | **Transport Act 2000 (Charging Order)** | | | |
| **Rationale for change in pricing/pricing policy** | **To improve air quality, encourage vehicle compliance and encourage people to use alternative, sustainable forms of transport** | | | |
| **Link to Budget 2019+** | **PL128 19+** | | | |
| **Service/ Charge** | **Charge  2020/21** | **Proposed Charge  2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Charges for Clean Air Zone (24 Hours, 365 Days Per Year)** |  |  |  |  |
| Private Cars (Non-compliant) VAT Not Applicable | £0.00 | £8.00 | £8.00 | NEW CHARGE |
| Taxis (Hackney Carriage, Non-compliant) VAT Not Applicable | £0.00 | £8.00 | £8.00 | NEW CHARGE |
| Taxis (Private Hire, Non-compliant) VAT Not Applicable | £0.00 | £8.00 | £8.00 | NEW CHARGE |
| Light Goods Vehicles (Non-compliant) VAT Not Applicable | £0.00 | £8.00 | £8.00 | NEW CHARGE |
| Heavy Goods Vehicles (Non-compliant) VAT Not Applicable | £0.00 | £50.00 | £50.00 | NEW CHARGE |
| Coaches (Non-compliant) VAT Not Applicable | £0.00 | £50.00 | £50.00 | NEW CHARGE |
| Buses (Non-compliant) VAT Not Applicable | £0.00 | £50.00 | £50.00 | NEW CHARGE |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound  Change from  2020/21** | **Percentage  Change from  2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **\*Non Resident fees implemented from January 2020** |  |  |  |  |
| **Exclusive Right of Burial** |  |  |  |  |
| Resident Fee - Standard grave (to accept Coffin/Casket up to 30" (76.20cm) in width) | £2,247.00 | £2,247.00 | £0.00 | 0.00% |
| Non Resident Fee - Standard grave (to accept Coffin/Casket up to 30" (76.20cm) in width) \* | £5,880.00 | £2,584.00 | -£3,296.00 | -56.05% |
| Resident Fee - Grave to accept coffin casket over 30" in width, where practicable, the above fee will increase pro rata | £2,809.00 | £2,809.00 | £0.00 | 0.00% |
| Non Resident Fee - Grave to accept coffin casket over 30" in width, where practicable, the above fee will increase pro rata \* | £7,501.00 | £3,230.00 | -£4,271.00 | -56.94% |
| Resident Fee - Standard grave (Lawn Type) with concrete header | £2,445.00 | £2,445.00 | £0.00 | 0.00% |
| Non Resident Fee - Standard grave (Lawn Type) with concrete header | £6,534.00 | £2,812.00 | -£3,722.00 | -56.96% |
| Resident Fee – Lawn type with concrete header grave to accept coffin casket over 30" in width, where practicable, the above fee will increase pro rata | £3,059.00 | £3,059.00 | £0.00 | 0.00% |
| Non Resident Fee - Lawn type with concrete header grave to accept coffin casket over 30" in width, where practicable, the above fee will increase pro rata | £8,167.00 | £3,518.00 | -£4,649.00 | -56.92% |
| Resident Fee - Child’s grave (coffin/casket 3'6" (106.68cm) x 2'6" (76.20cm) - Where larger size graves are available fee will be increased pro rata | £0.00 | £0.00 | £0.00 | 0.00% |
| Non Resident Fee - Child’s grave (coffin/casket 3'6" (106.68cm) x 2'6" (76.20cm) - Where larger size graves are available fee will be increased pro rata \* | £3,298.00 | £0.00 | -£3,298.00 | -100.00% |
| Resident Fee - Where a standard sized grave is required for a child aged 16 (18) years or younger. | £0.00 | £0.00 | £0.00 | 0.00% |
| Resident Fee - Child’s grave (Lawn Type) with concrete header | £0.00 | £0.00 | £0.00 | 0.00% |
| Non Resident Fee - Child’s grave (Lawn Type) with concrete header | £3,506.00 | £0.00 | -£3,506.00 | -100.00% |
| Resident Fee - Earthen grave for cremation ashes | £661.00 | £661.00 | £0.00 | 0.00% |
| Non Resident Fee - Earthen grave for cremation ashes | £1,769.00 | £760.00 | -£1,009.00 | -57.04% |
| Resident Fee - Earthen grave for cremation ashes with Concrete Header (to accept four caskets of remains) | £1,089.00 | £1,089.00 | £0.00 | 0.00% |
| Non Resident Fee - Earthen grave for cremation ashes with Concrete Header (to accept four caskets of remains) | £2,902.00 | £1,252.00 | -£1,650.00 | -56.86% |
| Resident Fee - Earthen grave for cremation ashes with Concrete Header to accept two caskets of remains | £874.00 | £874.00 | £0.00 | 0.00% |
| Non Resident Fee - Earthen grave for cremation ashes with Concrete Header to accept two caskets of remains | £2,337.00 | £1,005.00 | -£1,332.00 | -57.00% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Vaults** |  |  |  |  |
| Resident Fee - Mini cremated remains vault | £1,600.00 | £1,600.00 | £0.00 | 0.00% |
| Non Resident Fee - Mini cremated remains vault | £4,272.00 | £1,840.00 | -£2,432.00 | -56.93% |
| Resident Fee - Mausolea Vault | Price on Application | |  |  |
| Non Resident Fee - Mausolea Vault | Price on Application | |  |  |
| Resident Fee - Vaulted grave with integral memorial | Price on Application | |  |  |
| Non Resident Fee - Vaulted grave with integral memorial | Price on Application | |  |  |
| **Exclusive Right of Burial (Woodland Burials)** |  |  |  |  |
| Resident Fee - Standard grave (to accept Coffin/Casket up to 30" (76.20cm) in width) | £2,450.00 | £1,950.00 | -£500.00 | -20.41% |
| Non Resident Fee - Standard grave (to accept Coffin/Casket up to 30" (76.20cm) in width) | £6,406.00 | £2,243.00 | -£4,163.00 | -64.99% |
| Resident Fee - Standard grave WITH TREE (to accept Coffin/Casket up to 30" (76.20cm) in width) | £2,685.00 | £2,295.00 | -£390.00 | -14.53% |
| Non Resident Fee - Standard grave WITH TREE (to accept Coffin/Casket up to 30" (76.20cm) in width) | £6,640.00 | £2,639.00 | -£4,001.00 | -60.26% |
| **Reservation** |  |  |  |  |
| Resident Fee - Grave Reservation Fee in respect of standard grave and standard grave with a tree | £150.00 | £150.00 | £0.00 | 0.00% |
| Non Resident Fee - Grave Reservation Fee in respect of standard grave and standard grave with a tree | £150.00 | £150.00 | £0.00 | 0.00% |
| **Other** |  |  |  |  |
| Preparation of indemnity upon notification of loss of an Exclusive Right of Burial. | £124.00 | £70.00 | -£54.00 | -43.55% |
| Preparation of Repurchase of Exclusive Right of Burial Agreement. | £124.00 | £70.00 | -£54.00 | -43.55% |
| Non Resident Fee - Postage of Deed by Recorded Delivery | £6.00 | £10.00 | £4.00 | 66.67% |
| Resident Fee - Postage of Deed by Recorded Delivery | £6.00 | £10.00 | £4.00 | 66.67% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Interments (Maximum 1 hour appointment allocation per booking - ½ hr for items 2.1 & 2.2) Earthen Graves (including Public Graves)** |  |  |  |  |
| Interment of a still born child (Includes non-viable foetal remains) or a child aged 16 (18) years or below | 0 | 0 | £0.00 | 0.00% |
| Organs, other body parts and tissue of a deceased person (where deceased was aged 17 (19) or above) | £156 | £300 | £144.00 | 92.31% |
| Interment of a person aged 17 (19) years or over (exception applies, see below) | £1,054.00 | £1,054.00 | £0.00 | 0.00% |
| Interment of person aged 19 years or over - Where an exclusive right of burial was granted before 1.4.1993 and no full body burial has taken place since this date (this does not apply to Public Graves) - removed from price list and amalgamated with fee above. | £1,130.00 | £1,054.00 |  |  |
| **Walled graves or vaults** |  |  |  |  |
| Interment of a still born child (Includes non-viable foetal remains) or a child aged 16 (18) years or younger | £0.00 | £0.00 | £0.00 | 0.00% |
| Interment of a person aged 17 (19) years or over (exception applies, see below) | £1,150 .00 | £1,054.00 | -£96.00 | -8.35% |
| Interment of person aged 17 years or over - Where an exclusive right of burial was granted before 1.4.1993 and no full body burial has taken place since this date (this does not apply to Public Graves) - removed from price list and amalgamated with fee above. | £1,675.00 | £1,054.00 |  |  |
| Interment in a vault with integral memorial | Price on Application | |  |  |
| Interment in a mausolea vault | Price on Application | |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Cremated Remains** |  |  |  |  |
| Interment of Cremated Remains in a grave or vault \* | £300.00 | £300.00 | £0.00 | 0.00% |
| Interment of cremated remains of a child aged 17 (18) years or below\* | £156.00 | £156.00 | £0.00 | 0.00% |
| Where two interments take place at the same time an additional registration fee will be charged in place of the second interment fee. (This applies to fees 2.1 - 2.7 & 2.11 - 2.13 (5a - 7a) above) \* | £124.00 | £175.00 | £51.00 | 41.13% |
| **Scattering of cremated remains** |  |  |  |  |
| Scattering of cremated remains on a grave when cremation did not take place at a Birmingham City Council Crematorium (Fee to witness scattering of cremated remains included) \* | £104.00 | £104.00 | £0.00 | 0.00% |
| Witness scattering of cremated remains on a grave when cremation took place at a Birmingham City Council Crematorium (Where multiple scatterings take place on the same grave at the same time, this fee will only be applied once) \* | £47.00 | £47.00 | £0.00 | 0.00% |
| **Walled graves and concrete liners** |  |  |  |  |
| Construction of a walled grave | Price on Application | |  | 0.00% |
| Cost of a concrete liner for a standard sized grave\* | £1,248.00 | £1,100.00 | -£148.00 | -11.86% |
| Cost of a concrete liner for a child’s sized grave\* | £620.00 | £620.00 | £0.00 | 0.00% |
| \* These fees are in addition to the interment and any Exclusive Right of Burial fees that apply. |  |  |  |  |

|  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Service/ Charge** | | **Previous Charge 2020/21** | | **Proposed Charge 2021/22** | | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** | |
| **Service Area -Bereavement Services** | |  | |  | |  | |  | |
| **Memorials and Inscriptions (as defined within the Rules and Regulations in Respect of the Municipal Cemeteries). Charge for the Right to erect or place a memorial on a grave or vault (where an Exclusive Right of Burial has been granted prior to 1st May 2005)** | | | | | |  | |  | |
| A traditional type of memorial (Headstone and Kerbs) | | £250.00 | | £250.00 | | £0.00 | | 0.00% | |
| A lawn type memorial (Headstone only) | | £193.00 | | £193.00 | | £0.00 | | 0.00% | |
| A lawn type memorial (Concrete header) | | £317.00 | | £317.00 | | £0.00 | | 0.00% | |
| A lawn type memorial on a child's grave | | £99.00 | | £99.00 | | £0.00 | | 0.00% | |
| A memorial vase where no other memorial has been erected | | £89.00 | | £89.00 | | £0.00 | | 0.00% | |
| Resident Fee -A lawn tablet for Cremation Ashes Section | | £99.00 | | £99.00 | | £0.00 | | 0.00% | |
| **Inscription** | |  | |  | |  | |  | |
| Application for an additional inscription after the first (up to two names may be included upon application) | | £67.00 | | £67.00 | | £0.00 | | 0.00% | |
| Additional inscription Columbarium Unit - Lodge Hill Cemetery only | | £235.00 | | £235.00 | | £0.00 | | 0.00% | |
| **Service/ Charge** | **Previous Charge 2020/21** | | **Proposed Charge 2021/22** | | **Pound Change from 2020/21** | | **Percentage Change from 2020/21** | |
| **Other Fees and Charges** |  | |  | |  | |  | |
| Other Cemetery Memorialisation | Price on Application | | | |  | |  | |
| Woodland Burial Memorialisation | Price on Application | | | |  | |  | |
| Various Keepsakes / Memorials (inclusive of Vat). | Price on Application | | | |  | |  | |
| The removal and re-fixing of a cremation lawn tablet for a burial of cremated remains. | £42.00 | | Prices on application | | n/a | | n/a | |
| Resident Fee - Transfer of ownership and subsequent registering of an existing Exclusive Right of Burial where the owner of the Exclusive Right of Burial is deceased and a burial is to take place, also transfer of ownership and subsequent registering of an Exclusive Right of Burial where transfer to a resident of Birmingham. WHERE THE TRANSFER IS TO A NON RESIDENT THEN AN ADDITIONAL 15% OF THE ORGINAL EXCLUSIVE RIGHT OF BURIAL FEE WILL BE APPLIED TO THE TRANSFER FEE | £70.00 | | £70.00 | | £0.00 | | 0.00% | |
| Vault with integral memorial | Prices on application | | | |  | |  | |
| Interment in a mausoleum vault | Prices on application | | | |  | |  | |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Late** |  |  |  |  |
| Where one service slot has been booked and the service takes longer than 1.15 hours from the appointed service time an additional fee will be applied. | £260.00 | £260 per half hour | £0.00 | 0.00% |
| For each additional hour booked after the first appointed time slot for a full burial service | £250.00 | £255.00 | £5.00 | 2.00% |
| Where the service for an interment of cremated remains or an interment of a child aged 16 (18) or below takes longer than 30 minutes from the appointed service time an additional fee will be applied. | £75.00 | £75 per half hour | £0.00 | 0.00% |
| **Cancellation** |  |  |  |  |
| Late cancellation of funeral booking (after 10.00 hours on the working day prior to the funeral) | £255.00 | £255.00 | **£0.00** | **0.00%** |
| Late cancellation / Non-attendance for booking of cremated remains interment (after 10.00 hours on the working day prior to the funeral) | £52.00 | £52.00 | **£0.00** | **0.00%** |
| Late cancellation / Non-attendance for booking of scattering of cremated remains. | £20.00 | £20.00 | £0.00 | 0.00% |
| **Other Fees and Charges - Exhumation** |  |  |  |  |
| Exhumation | Price on Application | | £0.00 | 0.00% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Other Fees and Charges - Chapel** |  |  |  |  |
| Use of cemetery chapel including use of organ and, if required, provision of recorded music. | £289.00 | £300.00 | £11.00 | 3.81% |
| Use of crematorium chapel at Lodge Hill, Sutton Coldfield and Yardley when available. This includes use of organ, if required, and provision of recorded music. | £420 .00 | £400.00 | -£20.00 | 0.00% |
| **Other Fees and Charges - Casket** |  |  |  |  |
| **Other Fees and Charges - Genealogy** |  |  |  |  |
| Online records search. | Prices on application | Prices on application | £0.00 | 0.00% |
| Certified copy of entry in burial register (inclusive of VAT). | £20.00 | £20.00 | £0.00 | 0.00% |
| **Other Fees and Charges - Incorrect Information** |  |  |  |  |
| Reproduction of Deed of Exclusive Right of Burial due to incorrect information being supplied on the notice of interment and amendment of Statutory Registers. | £62.00 | £70.00 | £8.00 | 12.90% |
| **Other Fees and Charges - Grave Maintenance** |  |  |  |  |
| Subsequent levelling, turfing or seeding of a grave. | £114.00 | £114.00 | £0.00 | 0.00% |
| ‘Always remembered’ grave tending services (inclusive of VAT). | Prices on application | Prices on application | £0.00 | 0.00% |
| Coffin Cover | Prices on application | Prices on application | £0.00 | 0.00% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Cremation - The fees detailed below include the use of the chapel, scattering of cremated remains in the Garden of Remembrance, Medical Referee's and (if required) use of organ and/or provision of recorded music.** |  |  |  |  |
| Stillborn child or child aged 16 (18) years or below (includes non-viable foetal remains) | £0.00 | £0.00 | £0.00 | 0.00% |
| Organs, other body parts and tissue of a deceased person (where deceased was aged 17 (19) or above) | £143.00 | £143.00 | £0.00 | 0.00% |
| Person aged 17 (19) years or above. The cremation fee includes an environmental charge of £55.00 | £875.00 | £825.00 | -£50.00 | -5.71% |
| Direct Cremation | NEW | £575.00 | £575.00 | 0.00% |
| Additional charge for last two service times | £80 .00 | £0.00 | -£80.00 | 0.00% |
| Where a cremation service takes place for two adults. The cremation fee includes an environmental charge of £55.00 | £1,330.00 | £1,250.00 | -£80.00 | -6.02% |
| Use of the Crematorium Chapel for memorial service | £420.00 | £400.00 | -£20.00 | -4.76% |
| Additional use of the crematorium chapel by appointment – Annexed to a cremation appointment only. | £420.00 | £300.00 | -£120.00 | -28.57% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| Where the service exceeds the allotted time slot, the fee for the use of the crematorium chapel will be applied | £420.00 | £420.00 | £0.00 | 0.00% |
| For funerals that arrive/commence more than 1 hour late, in addition to previous fees. | £511.00 | £500.00 | -£11.00 | -2.15% |
| Late cancellation of funeral booking (after 10.00 hours on the working day prior to the funeral) | £298.00 | £298.00 | £0.00 | 0.00% |
| **Cremated remains** |  |  |  |  |
| Temporary deposit of cremated remains pending arrangements for disposal, per month | £71.00 | £71.00 | £0.00 | 0.00% |
| Witness scattering of cremated remains in the garden of remembrance where cremation takes place at a Birmingham City Council Crematorium. | £53.00 | £53.00 | £0.00 | 0.00% |
| Scattering of cremated remains in the Garden of Remembrance when cremation took place at any other crematorium | £107.00 | £107.00 | £0.00 | 0.00% |
| Provision of container for collection of cremated remains | £10.00 | £0.00 | -£10.00 | -100.00% |
| Production of the certificate of cremation | £10.00 | £0.00 | -£10.00 | -100.00% |
| Above Ground Cremated Remains Vaults - Sanctum Vaults and Walled Sanctum units | Prices of application | Prices on application | £0.00 | 0.00% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service Area -Bereavement Services** |  |  |  |  |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Cremated remains** |  |  |  |  |
| **Additional Services** |  |  |  |  |
| DVD recording of cremation service- where available | Prices on application | Prices on application | £0.00 | 0.00% |
| CD recording of cremation service - where available | Prices on application | Prices on application | £0.00 | 0.00% |
| Use of Tribute Screen - where available | Prices on application | Prices on application | £0.00 | 0.00% |
| Webcast of cremation Service - where available | Prices on application | Prices on application | £0.00 | 0.00% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Parks** |  |  |  |  |
| **Specific Legislation Impacting on Charging** |  |  |  |  |
| **Rationale for change in pricing/pricing policy** |  |  |  |  |
| **Link to Budget 2019+** |  |  |  |  |
| Individual Use of Facilities |  |  |  |  |
| Bowls |  |  |  |  |
| Adult | £7.00 | £7.00 | £0.00 | 0.00% |
| Juniors/Concessions | £4.00 | £4.00 | £0.00 | 0.00% |
| Season Ticket (Standard). | £95.00 | £95.00 | £0.00 | 0.00% |
| Team Match | £75.00 | £75.00 | £0.00 | 0.00% |
| Fishing |  |  |  |  |
| Day Ticket - Adult | £14.00 | £14.00 | £0.00 | 0.00% |
| Juniors/Concessions | £6.50 | £6.50 | £0.00 | 0.00% |
| Fishing Season Ticket:- |  |  |  |  |
| All park sites | £105.00 | £105.00 | £0.00 | 0.00% |
| Redgra Pitches (Inclusive of lights) |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service Area -Parks** |  |  |  |  |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| Without changing facilities: |  |  |  |  |
| Adult | £70.00 | £70.00 | £0.00 | 0.0% |
| Junior | £35.00 | £35.00 | £0.00 | 0.0% |
| With changing facilities: |  |  |  |  |
| Adult | £110.00 | £110.00 | £0.00 | 0.0% |
| Junior | £65.00 | £65.00 | £0.00 | 0.0% |
| Birmingham Wildlife Conservation Park Admission Charges |  |  |  |  |
| Adults | £7.25 | £7.25 | £0.00 | 0.0% |
| Adults accompanying a child under 3 years | £7.25 | £7.25 | £0.00 | 0.0% |
| Senior Citizens, Students | £5.55 | £5.55 | £0.00 | 0.0% |
| Child aged 3 to 15 years inclusive | £3.65 | £3.65 | £0.00 | 0.0% |
| Children under 3 |  | £0.00 | £0.00 | 0.0% |
| Family Day Ticket: | £23.75 | £23.75 | £0.00 | 0.0% |
| (2 adults plus maximum of 3 children aged 3 - 15 years) |  | £0.00 | £0.00 | 0.0% |
| Family Day Ticket: | £17.00 | £17.00 | £0.00 | 0.0% |
| (1 adult + 3 child aged 3 - 15 years) |  | £0.00 | £0.00 | 0.0% |
| Family Season Ticket: | £86.00 | £86.00 | £0.00 | 0.0% |
| (2 adults plus maximum number of 3 children aged 3 - 15 years) |  | £0.00 | £0.00 | 0.0% |
| Single Adult Season Ticket: | £61.00 | £61.00 | £0.00 | 0.0% |
| (1 adult plus maximum number of 3 children aged 3- 15 years) |  | £0.00 | £0.00 | 0.0% |
| Concessionary Season Ticket: | £52.50 | £52.50 | £0.00 | 0.0% |
| (Senior Citizens) |  | £0.00 | £0.00 | 0.0% |
| Family Season Ticket incl. Car Parking | £125.50 | £125.50 | £0.00 | 0.0% |
| (2 adults plus maximum number of 3 children aged 3 - 15 years) |  | £0.00 | £0.00 | 0.0% |
| Single Adult Season Ticket incl. Car Parking | £88.50 | £88.50 | £0.00 | 0.0% |
| (1 adult plus maximum number of 3 children aged 3- 15 years) |  | £0.00 | £0.00 | 0.0% |
| Concessionary Season Ticket incl. Car Parking | £76.75 | £76.75 | £0.00 | 0.0% |
| (Senior Citizens) |  | £0.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service Area -Parks** |  |  |  |  |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Use of Parks (Events)** |  |  |  |  |
| Community use including friends groups and volunteers = subject to negotiation |  | £0.00 | £0.00 | 0.0% |
| Cannon Hill & Sutton Park |  |  |  |  |
| Small Events (attendance up to 499) |  |  |  |  |
| Commercial - operational days |  | £0.00 | £0.00 | 0.0% |
| Commercial - set-up/dismantling days |  | £0.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - operational days |  | £0.00 | £0.00 | 0.0% |
| Non commercial (inc charities) - set-up/dismantling days |  | £0.00 | £0.00 | 0.0% |
| Major Events (attendance 500 or more) |  |  |  |  |
| Commercial - operational days |  | £0.00 | £0.00 | 0.0% |
| Commercial - set-up/dismantling days |  | £0.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - operational days |  | £0.00 | £0.00 | 0.0% |
| Non commercial (inc charities) - set-up/dismantling days |  | £0.00 | £0.00 | 0.0% |
| Eastside Park, Handsworth Park, Kings Heath Park, Lickey Hills (including Cofton and Perry Parks for major concerts & events with attendances above 20,000) |  |  |  |  |
| Small Events ( attendance up to 499) |  | £0.00 | £0.00 | 0.0% |
| Commercial - operational days | £2,160.00 | £2,160.00 | £0.00 | 0.0% |
| Commercial - set-up/dismantling days | £1,080.00 | £1,080.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - operational days | £595.00 | £595.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - set-up/dismantling days | £297.50 | £297.50 | £0.00 | 0.0% |
| Major Events (attendance 500 or more) |  |  |  |  |
| Commercial - operational days | £4,310.00 | £4,310.00 | £0.00 | 0.0% |
| Commercial - set-up/dismantling days | £2,155.00 | £2,155.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - operational days | £1,185.00 | £1,185.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - set-up/dismantling days | £592.50 | £592.50 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Parks** |  |  |  |  |
| All Other Sites (all sites) |  |  |  |  |
| Small Events ( attendance up to 499) |  |  |  |  |
| Commercial - operational days | £570.00 | £570.00 | £0.00 | 0.0% |
| Commercial - set-up/dismantling days | £285.00 | £285.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - operational days | £178.50 | £178.50 | £0.00 | 0.0% |
| Non commercial (incl. charities) - set-up/dismantling days | £89.25 | £89.25 | £0.00 | 0.0% |
| Major Events (attendance 500 or more) |  |  |  |  |
| Commercial - operational days | £1,135.00 | £1,135.00 | £0.00 | 0.0% |
| Commercial - set-up/dismantling days | £567.50 | £567.50 | £0.00 | 0.0% |
| Non commercial (incl. charities) - operational days | £355.00 | £355.00 | £0.00 | 0.0% |
| Non commercial (incl. charities) - set-up/dismantling days | £177.50 | £177.50 | £0.00 | 0.0% |
| Wedding photographs and recordings |  |  |  |  |
| Commercial | £395.00 | £395.00 | £0.00 | 0.0% |
| Non commercial | £90.00 | £90.00 | £0.00 | 0.0% |
| Organised Group Activities e.g. Boot Camp, Forest Schools etc. = a minimum of 12% of gross income | £35.00 | £35.00 | £0.00 | 0.0% |
| Filming in Parks |  |  |  |  |
| Cannon Hill, Handsworth Park, Kings Heath Park, Lickey Hills & Sutton Park |  |  |  |  |
| Up to 1 hour & Students | £120.00 | £120.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area-Funfairs in Parks** |  |  |  |  |
| Filming with minimal equipment (hand held) | £305.00 | £305.00 | £0.00 | 0.0% |
| Filming with minimal equipment (hand held) | £490.00 | £490.00 | £0.00 | 0.0% |
| Filming with vehicles and crew | £490.00 | £490.00 | £0.00 | 0.0% |
| Filming with vehicles and crew | £980.00 | £980.00 | £0.00 | 0.0% |
| All Other Sites |  |  |  |  |
| Up to 1 hour & Students | £89.00 | £89.00 | £0.00 | 0.0% |
| Filming with minimal equipment (hand held) | £178.50 | £178.50 | £0.00 | 0.0% |
| Filming with minimal equipment (hand held) | £360.00 | £360.00 | £0.00 | 0.0% |
| Filming with vehicles and crew | £360.00 | £360.00 | £0.00 | 0.0% |
| Filming with vehicles and crew | £860.00 | £860.00 | £0.00 | 0.0% |
| Season Ticket | £3,930.00 | £3,930.00 | £0.00 | 0.0% |
| Season Ticket | £7,855.00 | £7,855.00 | £0.00 | 0.0% |
| Car Parking |  |  |  |  |
| Cannon Hill Park, upto 4 hours | £2.40 | £2.60 | £0.20 | 8.3% |
| Cannon Hill Park, from 4 - 16 1/2 hours | £3.60 | £3.90 | £0.30 | 8.3% |
| Cannon Hill Park Coach Parking | £18.00 | £19.50 | £1.50 | 8.3% |
| Sutton Park - subject to further consultation regarding the rollout of the Parks Car Parking Scheme | £2.00 | £2.00 | £0.00 | 0.0% |
| Parks room hire facilities |  |  |  |  |
| Community Room (30 people) | £35.00 | £35.00 | £0.00 | 0.0% |
| Annual charge - minimum fee subject to hire agreement | £2,940.00 | £2,940.00 | £0.00 | 0.0% |
| Charge per teaching area per games session | £72.00 | £72.00 | £0.00 | 0.0% |
| (Senior Citizens) |  | £0.00 | £0.00 | 0.0% |
| Parks ranger service - educational sessions (including schools) |  |  |  |  |
| Group - max 30 | £190.00 | £190.00 | £0.00 | 0.0% |
| Group - max 30 | £310.00 | £310.00 | £0.00 | 0.0% |
| Community Group talks or guided walks | £78.75 | £78.75 | £0.00 | 0.0% |
| Equipment hire | £36.75 | £36.75 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area-Funfairs in Parks** |  |  |  |  |
| Cannon Hill, Handsworth Park, Kings Heath Park, Lickey Hills & Sutton Park |  |  |  |  |
| Upto 5 Adult Rides | £735.00 | £735.00 | £0.00 | 0.0% |
| 6 Adult Rides | £810.00 | £810.00 | £0.00 | 0.0% |
| 7 Adult Rides | £920.00 | £920.00 | £0.00 | 0.0% |
| 8 Adult Rides | £1,060.00 | £1,060.00 | £0.00 | 0.0% |
| Upto 9 Adult Rides | £1,185.00 | £1,185.00 | £0.00 | 0.0% |
| All Other Sites |  |  |  |  |
| Upto 5 Adult Rides | £450.00 | £450.00 | £0.00 | 0.0% |
| 6 Adult Rides | £480.00 | £480.00 | £0.00 | 0.0% |
| 7 Adult Rides | £565.00 | £565.00 | £0.00 | 0.0% |
| 8 Adult Rides | £650.00 | £650.00 | £0.00 | 0.0% |
| Upto 9 Adult Rides | £725.00 | £725.00 | £0.00 | 0.0% |
| **Service Area-Football** |  |  |  |  |
| FOOTBALL - Saturday |  |  |  |  |
| Charge per match |  |  |  |  |
| Senior Match & changing facilities | £92.00 | £92.00 | £0.00 | 0.0% |
| Junior Match & changing facilities | £40.00 | £40.00 | £0.00 | 0.0% |
| Small Sided Match & changing facilities | £22.00 | £22.00 | £0.00 | 0.0% |
| Senior Match no changing facilities | £46.00 | £46.00 | £0.00 | 0.0% |
| Junior Match no changing facilities | £29.25 | £29.25 | £0.00 | 0.0% |
| Small Sided Match & no changing facilities | £16.25 | £16.25 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area-Funfairs in Parks** |  |  |  |  |
| **Seasonal Licence\* with facilities** |  |  |  |  |
| Senior | £2,050.00 | £2,050.00 | £0.00 | 0.0% |
| Junior | £890.00 | £890.00 | £0.00 | 0.0% |
| Small Sided Match & changing facilities | £505.00 | £505.00 | £0.00 | 0.0% |
| **Seasonal Licence\* without facilities** |  |  |  |  |
| Senior | £875.00 | £875.00 | £0.00 | 0.0% |
| Junior | £425.50 | £425.50 | £0.00 | 0.0% |
| Small Sided Match & no changing facilities | £208.50 | £208.50 | £0.00 | 0.0% |
| **FOOTBALL - Sunday (AM = game finishes upto & including 11.59am; PM = game starts from 12 noon onwards)** |  |  |  |  |
| Charge per match |  |  |  |  |
| Senior Match & changing facilities - PM | £115.00 | £115.00 | £0.00 | 0.0% |
| Senior Match and changing Faculties - AM | £133.50 | £133.50 | £0.00 | 0.0% |
| Junior Match & changing facilities | £52.00 | £52.00 | £0.00 | 0.0% |
| Small Sided Match & changing facilities | £27.50 | £27.50 | £0.00 | 0.0% |
| Senior Match no changing facilities - PM | £58.00 | £58.00 | £0.00 | 0.0% |
| Senior Match no changing facilities - AM | £72.75 | £72.75 | £0.00 | 0.0% |
| Junior Match no changing facilities | £28.75 | £28.75 | £0.00 | 0.0% |
| Small Sided Match & no changing facilities | £16.50 | £16.50 | £0.00 | 0.0% |
| **Service Area-Football** |  |  |  |  |
| Seasonal Licences\* |  |  |  |  |
| Senior Match & changing facilities - PM | £2,284.00 | £2,284.00 | £0.00 | 0.0% |
| Senior Match and changing Faculties - AM | £2,725.00 | £2,725.00 | £0.00 | 0.0% |
| Junior Match & changing facilities | £1,320.00 | £1,320.00 | £0.00 | 0.0% |
| Small Sided Match & changing facilities | £645.00 | £645.00 | £0.00 | 0.0% |
| Senior Match no changing facilities - PM | £1,330.00 | £1,330.00 | £0.00 | 0.0% |
| Senior Match no changing facilities - AM | £1,595.00 | £1,595.00 | £0.00 | 0.0% |
| Junior Match no changing facilities | £805.00 | £805.00 | £0.00 | 0.0% |
| Small Sided Match & no changing facilities | £400.00 | £400.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area-Football** |  |  |  |  |
| RUGBY - Saturday - charge per match |  |  |  |  |
| Senior Match & changing facilities | £85.00 | £85.00 | £0.00 | 0.0% |
| Junior Match & changing facilities | £41.50 | £41.50 | £0.00 | 0.0% |
| Senior Match no changing facilities | £35.25 | £35.25 | £0.00 | 0.0% |
| Junior Match no changing facilities | £29.50 | £29.50 | £0.00 | 0.0% |
| Seasonal Licence\* with facilities |  |  |  |  |
| Senior | £1,985.00 | £1,985.00 | £0.00 | 0.0% |
| Junior | £990.00 | £990.00 | £0.00 | 0.0% |
| **Service Area-Rugby** |  |  |  |  |
| **Seasonal Licence\* without facilities** |  |  |  |  |
| Senior | £920.00 | £920.00 | £0.00 | 0.0% |
| Junior | £460.00 | £460.00 | £0.00 | 0.0% |
| TRAINING SESSIONS WITH FLOODLIGHTS - charge per session |  |  |  |  |
| Midweek with facilities per session | £92.50 | £92.50 | £0.00 | 0.0% |
| Midweek without facilities per session | £60.00 | £60.00 | £0.00 | 0.0% |
| RUGBY - Sunday - charge per match |  |  |  |  |
| Senior Match & changing facilities | £101.00 | £101.00 | £0.00 | 0.0% |
| Junior Match & changing facilities | £50.25 | £50.25 | £0.00 | 0.0% |
| Senior Match no changing facilities | £49.25 | £49.25 | £0.00 | 0.0% |
| Junior Match no changing facilities | £29.50 | £29.50 | £0.00 | 0.0% |
| Seasonal Licence\* with facilities |  |  |  |  |
| Senior | £2,577.00 | £2,577.00 | £0.00 | 0.0% |
| Junior | £1,281.50 | £1,281.50 | £0.00 | 0.0% |
| Seasonal Licence\* without facilities |  |  |  |  |
| Senior | £1,457.00 | £1,457.00 | £0.00 | 0.0% |
| Junior | £707.50 | £707.50 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area-Cricket** |  |  |  |  |
| CRICKET - Evening & Sat |  |  |  |  |
| charging per match |  |  |  |  |
| Senior Match & changing facilities | £65.50 | £65.50 | £0.00 | 0.0% |
| Junior Match & changing facilities | £35.50 | £35.50 | £0.00 | 0.0% |
| Senior Match no changing facilities | £39.00 | £39.00 | £0.00 | 0.0% |
| Junior Match no changing facilities | £24.00 | £24.00 | £0.00 | 0.0% |
| Practice Nets - Per session (Half Day) | £25.00 | £25.00 | £0.00 | 0.0% |
| Seasonal License Grade 1 Facilities (Handsworth Park only) | £1,276.00 | £1,276.00 | £0.00 | 0.0% |
| Seasonal Licence\* with facilities |  |  |  |  |
| Senior | £808.50 | £808.50 | £0.00 | 0.0% |
| Junior | £438.50 | £438.50 | £0.00 | 0.0% |
| Seasonal Licence\* without facilities |  |  |  |  |
| Senior | £488.50 | £488.50 | £0.00 | 0.0% |
| Junior | £258.50 | £258.50 | £0.00 | 0.0% |
| **Service Area-Cricket** |  |  |  |  |
| CRICKET - Sunday |  |  |  |  |
| Charging per match |  |  |  |  |
| Senior Match changing facilities | £84.00 | £84.00 | £0.00 | 0.0% |
| Junior Match & changing facilities | £47.00 | £47.00 | £0.00 | 0.0% |
| Senior Match no changing facilities | £52.50 | £52.50 | £0.00 | 0.0% |
| Junior Match no changing facilities | £28.50 | £28.50 | £0.00 | 0.0% |
| Practice Nets - Per session (Half Day) | £26.50 | £26.50 | £0.00 | 0.0% |
| Seasonal License Grade 1 Facilities (Handsworth Park only) | £1,691.00 | £1,691.00 | £0.00 | 0.0% |
| Seasonal Licence\* with facilities |  |  |  |  |
| Senior | £1,067.00 | £1,067.00 | £0.00 | 0.0% |
| Junior | £567.00 | £567.00 | £0.00 | 0.0% |
| Seasonal Licence\* without facilities |  |  |  |  |
| Senior | £693.00 | £693.00 | £0.00 | 0.0% |
| Junior | £360.00 | £360.00 | £0.00 | 0.0% |
| Artificial Wicket Hire (no changing facilities) - Seasonal Licence | £105.00 | £105.00 | £0.00 | 0.0% |
| Artificial Wicket Hire (no changing facilities) - per match | £39.00 | £39.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Garden and Bulky Waste** |  |  |  |  |
| **Specific Legislation Impacting on Charging** |  |  |  |  |
| **Rationale for change in pricing/pricing policy** |  |  |  |  |
| **Link to Budget 2019+** |  |  |  |  |
| Garden Waste (Annual) | £50.00 | £50.00 | £0.00 | 0.0% |
| Garden Online Payment Discount (Annual) | £50.00 | £50.00 | £0.00 | 0.0% |
| Bulky Waste (Per collection) | £35.00 | £35.00 | £0.00 | 0.0% |
| Bulky Online Payment Discount | £33.00 | £33.00 | £0.00 | 0.0% |
| Online payment discount | £3.00 | £3.00 | £0.00 | 0.0% |
| Promotional discounts (e.g. Early Bird) | £45.00 | £45.00 | £0.00 | 0.0% |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Trade waste collection** |  |  |  |  |
| Sacks (Annual Contract) | Price on Request | Price on Request |  | 0.0% |
| Sacks (Quarterly Contract) | Price on Request | Price on Request |  | 0.0% |
| Sacks Pre paid | Price on Request | Price on Request |  | 0.0% |
| Sacks City Centre | Price on Request | Price on Request |  | 0.0% |
| Wheeled Bins (240 litres) | Price on Request | Price on Request |  | 0.0% |
| Wheeled Bins (360 litres) | Price on Request | Price on Request |  | 0.0% |
| Wheeled Bins (660 litres – 50kg net) | Price on Request | Price on Request |  | 0.0% |
| Wheeled Bins (660 litres – 80kg net) | Price on Request | Price on Request |  | 0.0% |
| Continental Containers (1100 litres – 150kg net) | Price on Request | Price on Request |  | 0.0% |
| Continental Containers (1100 litres – 180kg net) | Price on Request | Price on Request |  | 0.0% |
| Continental Containers (1280 litres) | Price on Request | Price on Request |  | 0.0% |
| Paladins (0.96m³ containers) | Price on Request | Price on Request |  | 0.0% |
| Powell Duffryn | Price on Request | Price on Request |  | 0.0% |

|  |  |  |
| --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** |
| **Service Area -Trade waste collection** |  |  |
| Skips by Individual Load (6.12 m³) | Price on Request | Price on Request |
| Skips by Individual Load (10.70 m³) | Price on Request | Price on Request |
| Front Loading (9.18 m³) | Price on Request | Price on Request |
| Skips using Rear End Loading Vehicle (6.12 m³) | Price on Request | Price on Request |
| Skips using Rear End Loading Vehicle (10.70 m³) | Price on Request | Price on Request |
| Rolonoff (Price will be dependent on type of material collected/disposed) | Price on Request | Price on Request |
| Minimum charge for one hour | Price on Request | Price on Request |
| Minimum charge for half hour | Price on Request | Price on Request |
| Issue of Duty of Care Certificate (Annual Season Ticket) | Price on Request | Price on Request |
| [Reconnection charge[1]](file:///C:\Users\TMPAFIOE\AppData\Local\Microsoft\Windows\INetCache\Content.MSO\F7ECB8B7.xlsx#RANGE!_ftn1) | Price on Request | Price on Request |
| [Reconnection charge[1]](file:///C:\Users\TMPAFIOE\AppData\Local\Microsoft\Windows\INetCache\Content.MSO\F7ECB8B7.xlsx#RANGE!_ftn1) | Price on Request | Price on Request |
| [[1] The reconnection fee is to cover costs relating to non-payment of invoices which result in cancellation and subsequent reconnection of services.](file:///C:\Users\TMPAFIOE\AppData\Local\Microsoft\Windows\INetCache\Content.MSO\F7ECB8B7.xlsx#RANGE!_ftnref1) |  |  |
| **Hire of Mechanical Sweeping Vehicle and Driver** |  |  |
| Minimum charge for one hour | Price on Request | Price on Request |
| Emptying of cesspools (per visit) | Price on Request | Price on Request |
| Commercial clinical waste collection: Sacks | Price on Request | Price on Request |
| Commercial Clinical waste box (4 litres) | Price on Request | Price on Request |
| Commercial Clinical waste box (30 litres) | Price on Request | Price on Request |
| Clinical Waste Three Part Consignment Note | Price on Request | Price on Request |
| Trade Recycling Collections |  |  |
| **Trade recycling services fulfil a demand from businesses to recycle more of their waste. The provision of such services also assists BCC to further reduce landfill and responds to the national Waste Strategy 2007 and associated national and local carbon reduction agenda.** | | |

|  |  |  |
| --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** |
| **Service Area -Trade waste collection** |  |  |
| **The following table shows the charges previously agreed for 2017/18 and the charges proposed for 2018/19.** | Price on Request | Price on Request |
| Prepaid Cardboard Recycling Tape - 50m Roll | Price on Request | Price on Request |
| 240 litre Recycling Container Paper & Cardboard | Price on Request | Price on Request |
| 240 litre Recycling Container Mixed Multi | Price on Request | Price on Request |
| 360 litre Recycling Container Paper & Cardboard | Price on Request | Price on Request |
| 360 litre Recycling Container Mixed Multi | Price on Request | Price on Request |
| 660 litre Recycling Container Paper and Cardboard | Price on Request | Price on Request |
| 660 litre Recycling Container Mixed Multi | Price on Request | Price on Request |
| Consideration will be given to free paper & card recycling services to use as a competitive edge for significant contracts i.e. worth more than £7,000 per annum. | Price on Request | Price on Request |
| 1100 Glass Recycling | Price on Request | Price on Request |
| [2] This new service is under utilised and as part of a marketing strategy it is proposed to keep it at its current rate. | Price on Request | Price on Request |
| **Trade Waste Street Cleaning Events Rates** |  |  |
| Beat Sweepers/Litter Pickers (per hour) | Price on Request | Price on Request |
| Driver (per hour) | Price on Request | Price on Request |
| Class 2 Driver (per hour) | Price on Request | Price on Request |
| Small Mechanical Sweeper (per hour) | Price on Request | Price on Request |
| Large Mechanical Sweeper (per hour) | Price on Request | Price on Request |
| Sideloader - 3 Crew (per hour) | Price on Request | Price on Request |
| Alley Cat - 3 Crew (per hour) | Price on Request | Price on Request |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  | |  |  |  |
| **Prices in Sport and Leisure are for reference by Cabinet and Full Council only. The prices below were agreed via a Cabinet Member Decision and implemented from 1 January** | |  |  |  |  |
| **Specific Legislation Impacting on Charging** |  | |  |  |  |
| **Rationale for change in pricing/pricing policy** |  | |  |  |  |
| **Link to Budget 2019+** |  | |  |  |  |
| **Birmingham Alexander Stadium** |  | |  |  |  |
| **ATHLETICS** |  | |  |  |  |
| Senior Athletics Events - 1 day | £1,318.00 | | £1,318.00 | £0.00 | 0.0% |
| Junior Athletics Events - 1 day | £891.50 | | £891.50 | £0.00 | 0.0% |
| **OTHER FACILITIES** |  | |  |  |  |
| Additional Staff (e.g. Stewards) | £26.00 | | £26.00 | £0.00 | 0.0% |
| Additional outside throwing cage | £179.50 | | £179.50 | £0.00 | 0.0% |
| Additional pole vault runway | £179.50 | | £179.50 | £0.00 | 0.0% |
| Additional high jump bed (max = 3) | £179.50 | | £179.50 | £0.00 | 0.0% |
| Additional Stand | £252.00 | | £252.00 | £0.00 | 0.0% |
| Floodlighting | £78.50 | | £78.50 | £0.00 | 0.0% |
| **Prices are for Commercial use and may be reduced at the Managers discretion for Community use** |  | |  |  |  |
| Prices are for Commercial use and may be reduced at the Managers discretion for Community use, to include the use of:  Main Stand  Accommodation Commentary Box and Public Address System One Throwing Cage One Pole Vault Runway/Bed One High Jump Bed Physio Block Two Members of Staff on Trackside Track and Field Equipment | £2,097.00 | | £2,097.00 | £0.00 | 0.0% |
| All of the above is subject to availability |  | |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **OTHER FACILITIES/ACTIVITIES** |  |  |  |  |
| Holding Deposit | £656.00 | £656.00 | £0.00 | 0.0% |
| **Indoor Hall** |  |  |  |  |
| Indoor Hall Exclusive use max 10 per area | £35.50 | £35.50 | £0.00 | 0.0% |
| Indoor Hall Exclusive use per area 13.00-15.30hrs | £77.00 | £77.00 | £0.00 | 0.0% |
| Indoor Hall Exclusive use all areas | £280.50 | £280.50 | £0.00 | 0.0% |
| Indoor Hall per session Adult | £6.00 | £6.00 | £0.00 | 0.0% |
| Indoor Hall per session Junior | £3.10 | £3.10 | £0.00 | 0.0% |
| Indoor Hall per session PTL | £4.80 | £4.80 | £0.00 | 0.0% |
| **GMAC** |  |  |  |  |
| Kitchen | £33.50 | £33.50 | £0.00 | 0.0% |
| Viewing Gallery | £33.50 | £33.50 | £0.00 | 0.0% |
| Meeting Room | £33.50 | £33.50 | £0.00 | 0.0% |
| Martial Arts Room 1 | £83.00 | £83.00 | £0.00 | 0.0% |
| Martial Arts Room 2 | £65.00 | £65.00 | £0.00 | 0.0% |
| Martial Arts Room 3 | £65.00 | £65.00 | £0.00 | 0.0% |
| **GMAC activities** |  |  |  |  |
| Aikido Adult | £7.00 | £7.00 | £0.00 | 0.0% |
| Aikido Junior | £5.30 | £5.30 | £0.00 | 0.0% |
| Judo Adult | £7.20 | £7.20 | £0.00 | 0.0% |
| Judo Junior | £3.80 | £3.80 | £0.00 | 0.0% |
| Karate Adult | £7.00 | £7.00 | £0.00 | 0.0% |
| Karate Junior | £5.30 | £5.30 | £0.00 | 0.0% |
| Karate Family | £15.00 | £15.00 | £0.00 | 0.0% |
| **The above room hire prices are guide prices for non-profit making organisations. Commercial rates are an additional 60% extra. Consumables and set-up and de-rig times are not included in prices listed.** |  |  |  |  |
| **For all Sport and Leisure fees and charges Adults are classified as people aged 16years and over** |  |  |  |  |
| **Community Leisure Centres** |  |  |  |  |
| **Fees are inclusive of VAT where applicable** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **FACILITIES** |  |  |  |  |
| **Sports Hall** |  |  |  |  |
| Sports Hall - whole - Shard End Adult | £50.00 | £50.00 | £0.00 | 0.0% |
| Sports Hall - whole - Bartley Green Adult |  | £0.00 | £0.00 | 0.0% |
| Sports Hall - whole - Shard End Junior | £32.00 | £32.00 | £0.00 | 0.0% |
| Tarmac/Hard Surface | £20.50 | £20.50 | £0.00 | 0.0% |
| Social Events |  | £0.00 | £0.00 | 0.0% |
| Commercial Room Hire |  | £0.00 | £0.00 | 0.0% |
| **ACTIVITIES** |  |  |  |  |
| **Badminton** |  |  |  |  |
| Kingstanding | £9.50 | £9.50 | £0.00 | 0.0% |
| Bartley Green |  | £0.00 | £0.00 | 0.0% |
| Saltley | £9.50 | £9.50 | £0.00 | 0.0% |
| **Netball** |  |  |  |  |
| Netball Court - indoor - Saltley | £52.50 | £52.50 | £0.00 | 0.0% |
| Netball Court - indoor - Kingstanding | £36.00 | £36.00 | £0.00 | 0.0% |
| **Cricket** |  |  |  |  |
| Cricket Nets - Saltley | £34.00 | £34.00 | £0.00 | 0.0% |
| **Fitness session - Adult** |  | £0.00 | £0.00 | 0.0% |
| Bartley Green |  | £0.00 | £0.00 | 0.0% |
| **Fitness session - Junior** |  | £0.00 | £0.00 | 0.0% |
| Shard End | £4.20 | £4.20 | £0.00 | 0.0% |
| Bartley Green |  | £0.00 | £0.00 | 0.0% |
| **Group Fitness (Exercise classes)** |  | £0.00 | £0.00 | 0.0% |
| Shard End | £5.60 | £5.60 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **MISCELLANEOUS CHARGES** |  |  |  |  |
| Equipment Hire | £2.50 | £2.50 | £0.00 | 0.0% |
| **PASSPORT TO LEISURE** |  |  |  |  |
| **Registration Fee** |  |  |  |  |
| Birmingham Residents | £6.00 | £6.00 | £0.00 | 0.0% |
| Birmingham Residents Over 70 | £0.00 | £0.00 | £0.00 | 0.0% |
| PTL discounts up to 20% on a range of activities |  | £0.00 | £0.00 | 0.0% |
| **Sports Development** |  |  |  |  |
| **Tennis / Gymnastics / Swimming** |  |  |  |  |
| ***Fees are inclusive of VAT where applicable*** |  |  |  |  |
| **TENNIS DEVELOPMENT 12 Weeks unless Stated** |  |  |  |  |
| **JUNIOR** |  |  |  |  |
| Mini Tots | £64.00 | £64.00 | £0.00 | 0.0% |
| Mini Tots - PTL | £51.20 | £51.20 | £0.00 | 0.0% |
| Mini Tennis - Red 45 min | £85.50 | £85.50 | £0.00 | 0.0% |
| Mini Tennis - Red 45 min - PTL | £68.50 | £68.50 | £0.00 | 0.0% |
| Mini Tennis - Orange 45 min | £85.50 | £85.50 | £0.00 | 0.0% |
| Mini Tennis - Orange 45 min - PTL | £68.50 | £68.50 | £0.00 | 0.0% |
| Mini Tennis - Green - 1 hour | £112.50 | £112.50 | £0.00 | 0.0% |
| Mini Tennis - Green - 1 hour - PTL | £90.00 | £90.00 | £0.00 | 0.0% |
| Junior Tennis 1 & 2 | £132.50 | £132.50 | £0.00 | 0.0% |
| Junior Tennis 1 & 2 - PTL | £106.00 | £106.00 | £0.00 | 0.0% |
| Teen Tennis 1, 2 & 3 | £132.50 | £132.50 | £0.00 | 0.0% |
| Teen Tennis 1, 2 & 3 - PTL | £106.00 | £106.00 | £0.00 | 0.0% |
| Teen Tennis 1, 2 & 3 - Outdoors | £98.00 | £98.00 | £0.00 | 0.0% |
| Teen Tennis 1, 2 & 3 - Outdoors - PTL | £78.50 | £78.50 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **ADULT** |  |  |  |  |
| Adult - 60 mins - beginner | £132.50 | £132.50 | £0.00 | 0.0% |
| Adult - 60 mins - beginner - PTL | £106.00 | £106.00 | £0.00 | 0.0% |
| Adult - 90 mins | £152.00 | £152.00 | £0.00 | 0.0% |
| Adult - 90 mins - PTL | £121.50 | £121.50 | £0.00 | 0.0% |
| Adult - drill & tactics | £111.50 | £111.50 | £0.00 | 0.0% |
| Adult - drill & tactics - PTL | £89.00 | £89.00 | £0.00 | 0.0% |
| Adult - rusty rackets (6 weeks) | £54.00 | £54.00 | £0.00 | 0.0% |
| Adult - rusty rackets (6 weeks) - PTL | £43.50 | £43.50 | £0.00 | 0.0% |
| Course less than 12 weeks will be pro-rata. |  |  |  |  |
| **GYMNASTICS DEVELOPMENT** |  |  |  |  |
| **JUNIOR GYMNASTS** |  |  |  |  |
| Elite Gymnastics - 4+ Sessions per week | £76.50 | £76.50 | £0.00 | 0.0% |
| 2nd Child - 4 Sessions | £58.00 | £58.00 | £0.00 | 0.0% |
| 3rd Child - 4 Sessions | £50.00 | £50.00 | £0.00 | 0.0% |
| Elite Gymnastics - 4+ Sessions PTL | £61.00 | £61.00 | £0.00 | 0.0% |
| Elite Gymnastics - 3 Sessions per week | £60.50 | £60.50 | £0.00 | 0.0% |
| 2nd Child - 3 Sessions | £45.00 | £45.00 | £0.00 | 0.0% |
| 3rd Child - 3 Sessions | £39.50 | £39.50 | £0.00 | 0.0% |
| Elite Gymnastics - 3 Sessions PTL | £48.50 | £48.50 | £0.00 | 0.0% |
| Elite Gymnastics - 1- 2 Sessions per week | £44.00 | £44.00 | £0.00 | 0.0% |
| 2nd Child - 1 - 2 Sessions | £33.00 | £33.00 | £0.00 | 0.0% |
| 3rd Child - 1 -2 Sessions | £29.50 | £29.50 | £0.00 | 0.0% |
| Elite Gymnastics - 1- 2 Sessions PTL | £35.00 | £35.00 | £0.00 | 0.0% |
| Recreational Classes | £71.00 | £71.00 | £0.00 | 0.0% |
| Recreational Classes - 2nd Child | £52.50 | £52.50 | £0.00 | 0.0% |
| Recreational Classes - 3rd Child | £45.00 | £45.00 | £0.00 | 0.0% |
| Recreational Classes PTL | £57.00 | £57.00 | £0.00 | 0.0% |
| Advanced Recreational Class | £104.50 | £104.50 | £0.00 | 0.0% |
| Recreational Classes - 2nd Child | £79.00 | £79.00 | £0.00 | 0.0% |
| Recreational Classes - 3rd Child | £69.00 | £69.00 | £0.00 | 0.0% |
| Recreational Classes PTL | £83.50 | £83.50 | £0.00 | 0.0% |
| 4th Child FREE for all groups |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **ADULT** |  |  |  |  |
| Floor Gymnastics | £7.00 | £7.00 | £0.00 | 0.0% |
| PTL | £5.50 | £5.50 | £0.00 | 0.0% |
| **SWIMMING DEVELOPMENT** |  |  |  |  |
| Open National Group - City Resident | £94.00 | £94.00 | £0.00 | 0.0% |
| Open National Group - City Non-resident | £105.00 | £105.00 | £0.00 | 0.0% |
| Open National Group - Passport-to-Leisure | £75.00 | £75.00 | £0.00 | 0.0% |
| Open National Group - 2nd Child in Same Group | £70.00 | £70.00 | £0.00 | 0.0% |
| National Development Group - City Resident | £88.00 | £88.00 | £0.00 | 0.0% |
| National Development Group - City Non-resident | £99.00 | £99.00 | £0.00 | 0.0% |
| National Development Group - Passport-to-Leisure | £70.50 | £70.50 | £0.00 | 0.0% |
| National Development Group - 2nd Child in Same Group | £62.00 | £62.00 | £0.00 | 0.0% |
| National Synchronised Group - City Resident | £75.00 | £75.00 | £0.00 | 0.0% |
| National Synchronised Group - City Non-resident | £88.00 | £88.00 | £0.00 | 0.0% |
| National Synchronised Group - Passport-to-Leisure | £60.00 | £60.00 | £0.00 | 0.0% |
| National Synchronised Group - 2nd Child in Same Group | £56.00 | £56.00 | £0.00 | 0.0% |
| Youth Synchronised Group - City Resident | £66.00 | £66.00 | £0.00 | 0.0% |
| Youth Synchronised Group - City Non-resident | £76.00 | £76.00 | £0.00 | 0.0% |
| Youth Synchronised Group - Passport-to-Leisure | £53.00 | £53.00 | £0.00 | 0.0% |
| Youth Synchronised Group - 2nd Child in Same Group | £50.00 | £50.00 | £0.00 | 0.0% |
| Junior Synchronised Group - City Resident | £58.00 | £58.00 | £0.00 | 0.0% |
| Junior Synchronised Group - City Non-resident | £70.50 | £70.50 | £0.00 | 0.0% |
| Junior Synchronised Group - Passport-to-Leisure | £46.50 | £46.50 | £0.00 | 0.0% |
| Junior Synchronised Group - 2nd Child in Same Group | £43.00 | £43.00 | £0.00 | 0.0% |
| Learn to Synchro Swim - City Resident | £26.00 | £26.00 | £0.00 | 0.0% |
| Learn to Synchro Swim -City Non-resident | £30.50 | £30.50 | £0.00 | 0.0% |
| Learn to Synchro Swim - Passport-to-Leisure | £21.00 | £21.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| Learn to Synchro Swim - 2nd Child in Same Group | £18.00 | £18.00 | £0.00 | 0.0% |
| **For all Sport and Leisure fees and charges Adults are classified as people aged 16years and over** |  |  |  |  |
| **Leisure Centres - Facility Hire & Miscellaneous** |  |  |  |  |
| **Fees are inclusive of VAT where applicable** |  |  |  |  |
| **INDOOR SPORTS** |  |  |  |  |
| **8-day Advance Booking Leisure Card membership** |  | £0.00 | £0.00 | 0.0% |
| (+ £1.00 per court for 8 day advance booking) |  | £0.00 | £0.00 | 0.0% |
| **Sports Hall** |  |  |  |  |
| Nechells (8 badminton court hall) | £117.00 | £117.00 | £0.00 | 0.0% |
| Cocks Moors Woods (8 courts) | £121.00 | £121.00 | £0.00 | 0.0% |
| **Great Barr (6 courts)** |  | £0.00 | £0.00 | 0.0% |
| Wyndley (5 courts) | £73.00 | £73.00 | £0.00 | 0.0% |
| Fox Hollies (4 court) | £73.00 | £73.00 | £0.00 | 0.0% |
| Handsworth (4 court) | £66.00 | £66.00 | £0.00 | 0.0% |
| Small Heath (4 court) | £55.00 | £55.00 | £0.00 | 0.0% |
| New Stechford (4 court) | £73.50 | £73.50 | £0.00 | 0.0% |
| **Badminton** |  |  |  |  |
| Fox Hollies | £9.50 | £9.50 | £0.00 | 0.0% |
| Wyndley | £9.50 | £9.50 | £0.00 | 0.0% |
| Cocks Moors Woods | £9.50 | £9.50 | £0.00 | 0.0% |
| Handsworth | £9.50 | £9.50 | £0.00 | 0.0% |
| Small Heath | £9.50 | £9.50 | £0.00 | 0.0% |
| **Great Barr** | £9.50 | £9.50 | £0.00 | 0.0% |
| Nechells | £9.50 | £9.50 | £0.00 | 0.0% |
| New Stechford | £9.50 | £9.50 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **Squash** |  |  |  |  |
| Fox Hollies | £9.50 | £9.50 | £0.00 | 0.0% |
| Small Heath | £9.50 | £9.50 | £0.00 | 0.0% |
| Wyndley | £9.50 | £9.50 | £0.00 | 0.0% |
| **OUTDOOR SPORTS** |  |  |  |  |
| **Wyndley Artificial Pitch** |  |  |  |  |
| Adult | £153.00 | £153.00 | £0.00 | 0.0% |
| Junior | £77.00 | £77.00 | £0.00 | 0.0% |
| 1/3 rd Pitch | £52.50 | £52.50 | £0.00 | 0.0% |
| 1/3 rd Pitch Junior | £28.00 | £28.00 | £0.00 | 0.0% |
| Wyndley Practice Area | £61.00 | £61.00 | £0.00 | 0.0% |
| Wyndley Practice Area Junior | £30.50 | £30.50 | £0.00 | 0.0% |
| **Small Heath - Artificial Pitch** |  |  |  |  |
| Adult | £110.00 | £110.00 | £0.00 | 0.0% |
| 1/3 rd Pitch | £37.00 | £37.00 | £0.00 | 0.0% |
| **Fox Hollies - Artificial Pitch** |  |  |  |  |
| Adult | £145.00 | £145.00 | £0.00 | 0.0% |
| Junior | £73.50 | £73.50 | £0.00 | 0.0% |
| 1/3 rd Pitch | £48.00 | £48.00 | £0.00 | 0.0% |
| **Artificial Pitch - Saltley** |  |  |  |  |
| Adult | £133.00 | £133.00 | £0.00 | 0.0% |
| Adult 1/3 Pitch | £53.50 | £53.50 | £0.00 | 0.0% |
| **Artificial Pitch - Colmers** |  |  |  |  |
| Adult 1/3 Pitch | £46.00 | £46.00 | £0.00 | 0.0% |
| Adult Full Pitch | £136.50 | £136.50 | £0.00 | 0.0% |
| Junior 1/3 Pitch | £35.00 | £35.00 | £0.00 | 0.0% |
| Junior Full Pitch | £103.50 | £103.50 | £0.00 | 0.0% |
| **Wyndley Sports Meetings** |  |  |  |  |
| Adult - Midweek | £274.50 | £274.50 | £0.00 | 0.0% |
| - Weekend | £335.00 | £335.00 | £0.00 | 0.0% |
| Junior - Midweek | £189.00 | £189.00 | £0.00 | 0.0% |
| - Weekend | £203.00 | £203.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| Netball | £24.00 | £24.00 | £0.00 | 0.0% |
| Nechells - Multi Use Area | £22.00 | £22.00 | £0.00 | 0.0% |
| Cricket : Outdoor Practice Nets | £24.00 | £24.00 | £0.00 | 0.0% |
| **BILLESLEY INDOOR TENNIS CENTRE** |  |  |  |  |
| **Indoor Court Hire** |  |  |  |  |
| Peak Times - Adult | £26.00 | £26.00 | £0.00 | 0.0% |
| Peak Times - Junior | £12.50 | £12.50 | £0.00 | 0.0% |
| Off Peak | £11.00 | £11.00 | £0.00 | 0.0% |
| Weekends | £21.00 | £21.00 | £0.00 | 0.0% |
| School Use | £12.00 | £12.00 | £0.00 | 0.0% |
| **OutdoorCourt Hire** |  |  |  |  |
| Peak times - Adult | £12.50 | £12.50 | £0.00 | 0.0% |
| Peak times - Junior | £6.90 | £6.90 | £0.00 | 0.0% |
| Off peak - Adult | £10.00 | £10.00 | £0.00 | 0.0% |
| Off Peak - Junior | £5.30 | £5.30 | £0.00 | 0.0% |
| **TABLE TENNIS** |  |  |  |  |
| Cocks Moors Woods | £8.20 | £8.20 | £0.00 | 0.0% |
| Fox Hollies | £8.20 | £8.20 | £0.00 | 0.0% |
| Nechells | £8.20 | £8.20 | £0.00 | 0.0% |
| Wyndley | £8.20 | £8.20 | £0.00 | 0.0% |
| **NON-COMMERCIAL ROOM HIRE** |  |  |  |  |
| **Room Hire** |  |  |  |  |
| Calthorpe Play Centre | £29.00 | £29.00 | £0.00 | 0.0% |
| Stanhope Wellbeing Hub | £29.00 | £29.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **Firs & Bromford Wellbeing Hub** |  |  |  |  |
| Aston Pavillion | £42.50 | £42.50 | £0.00 | 0.0% |
| **Conference Suite** |  |  |  |  |
| Cocks Moors Woods LC - Conference Suite | £68.00 | £68.00 | £0.00 | 0.0% |
| Cocks Moors Woods LC - Conference Suite | £206.50 | £206.50 | £0.00 | 0.0% |
| Cocks Moors Woods LC - Conference Suite | £344.00 | £344.00 | £0.00 | 0.0% |
| **Dance Studio** |  |  |  |  |
| Cocks Moors Woods LC - Dance Studio 2 | £34.50 | £34.50 | £0.00 | 0.0% |
| Cocks Moors Woods LC - Dance Studio 1 | £113.50 | £113.50 | £0.00 | 0.0% |
| Wyndley LC | £34.50 | £34.50 | £0.00 | 0.0% |
| Fox Hollies LC | £33.50 | £33.50 | £0.00 | 0.0% |
| Handsworth | £33.50 | £33.50 | £0.00 | 0.0% |
| Handsworth VAT | £41.00 | £41.00 | £0.00 | 0.0% |
| Harborne | £58.50 | £58.50 | £0.00 | 0.0% |
| New Erdington | £58.50 | £58.50 | £0.00 | 0.0% |
| New Northfield | £58.50 | £58.50 | £0.00 | 0.0% |
| New Stechford | £58.50 | £58.50 | £0.00 | 0.0% |
| New Sparkhill | £58.50 | £58.50 | £0.00 | 0.0% |
| Ladywood | £58.50 | £58.50 | £0.00 | 0.0% |
| **Indoor/Outdoor Sports** |  |  |  |  |
| Short Mat Bowls | £4.20 | £4.20 | £0.00 | 0.0% |
| Running Track | £4.20 | £4.20 | £0.00 | 0.0% |
| **For all Sport and Leisure fees and charges Adults are classified as people aged 16years and over** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **HEALTH AND FITNESS** |  |  |  |  |
| **Fitness Gym** |  |  |  |  |
| Billesley Tennis Centre | £7.60 | £7.60 | £0.00 | 0.0% |
| Cocks Moors Woods | £7.60 | £7.60 | £0.00 | 0.0% |
| Fox Hollies | £7.60 | £7.60 | £0.00 | 0.0% |
| Alexander Stadium | £7.60 | £7.60 | £0.00 | 0.0% |
| Nechells | £7.00 | £7.00 | £0.00 | 0.0% |
| Saltley | £7.60 | £7.60 | £0.00 | 0.0% |
| Wyndley | £7.60 | £7.60 | £0.00 | 0.0% |
| Kingstanding | £7.60 | £7.60 | £0.00 | 0.0% |
| Shard End | £7.30 | £7.30 | £0.00 | 0.0% |
| Small Heath LC and Nechells | £7.30 | £7.30 | £0.00 | 0.0% |
| Beeches Pool | £7.60 | £7.60 | £0.00 | 0.0% |
| Harborne | £7.60 | £7.60 | £0.00 | 0.0% |
| New Erdington | £7.60 | £7.60 | £0.00 | 0.0% |
| New Northfield | £7.60 | £7.60 | £0.00 | 0.0% |
| New Stechford | £7.60 | £7.60 | £0.00 | 0.0% |
| New Sparkhill | £7.60 | £7.60 | £0.00 | 0.0% |
| Ladywood | £7.60 | £7.60 | £0.00 | 0.0% |
| **Individual PTL - discount 20% off-peak & 10% peak** |  |  |  |  |
| **Reduced price for juniors** |  |  |  |  |
| **Programmes** |  |  |  |  |
| Induction - Starter Programme | £16.50 | £16.50 | £0.00 | 0.0% |
| Induction - Starter Programme (PTL) | £13.20 | £13.20 | £0.00 | 0.0% |
| Induction - Starter Programme Junior | £7.70 | £7.70 | £0.00 | 0.0% |
| Induction - Personal Programme | £30.50 | £30.50 | £0.00 | 0.0% |
| Induction - Personal Programme (PTL) | £24.40 | £24.40 | £0.00 | 0.0% |
| Programme Review | £3.20 | £3.20 | £0.00 | 0.0% |
| Personal Fitness Trainer 1 to 1 | £47.50 | £47.50 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **Fitness Gym + Sauna combined ticket** |  |  |  |  |
| Beeches | £12.00 | £12.00 | £0.00 | 0.0% |
| **Gym & Sauna combined ticket PTL price reductions 30% off-peak and 10% peak** |  |  |  |  |
| **PulsePoint users must be aged over 16,  unless under instruction from a suitably qualified coach / instructor** |  |  |  |  |
| Handsworth Wellbeing Centre | £9.90 | £9.90 | £0.00 | 0.0% |
| New Erdington | £9.90 | £9.90 | £0.00 | 0.0% |
| New Sparkhill | £9.90 | £9.90 | £0.00 | 0.0% |
| Ladywood | £9.90 | £9.90 | £0.00 | 0.0% |
| **Free Weight Gym Small Heath only** |  |  |  |  |
| Individual Session Small Heath LC | £7.30 | £7.30 | £0.00 | 0.0% |
| Induction Small Heath | £8.70 | £8.70 | £0.00 | 0.0% |
| Induction (PTL) | £7.00 | £7.00 | £0.00 | 0.0% |
| **PowerPoint users must be aged over 16, unless under instruction from a suitably qualified coach / instructor.** |  |  |  |  |
| **EXERCISE TO MUSIC GROUP CLASSES** |  |  |  |  |
| **Instructed Classes** |  |  |  |  |
| Aerobics (all group fitness classes) | £7.50 | £7.50 | £0.00 | 0.0% |
| AquaTone | £7.50 | £7.50 | £0.00 | 0.0% |
| Aquafit | £7.50 | £7.50 | £0.00 | 0.0% |
| Yoga | £8.30 | £8.30 | £0.00 | 0.0% |
| Body training systems | £7.50 | £7.50 | £0.00 | 0.0% |
| Studio Cycling | £7.50 | £7.50 | £0.00 | 0.0% |
| **TONING TABLES @ Kingstanding LC** |  |  |  |  |
| Toning Tables | £7.40 | £7.40 | £0.00 | 0.0% |
| Toning Tables (PTL) | £5.90 | £5.90 | £0.00 | 0.0% |
| Toning Tables (Course) | £66.00 | £66.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **HEALTH SUITES** |  |  |  |  |
| **Sauna, Steam, Turkish** |  |  |  |  |
| Steam Room/Sauna | £11.00 | £11.00 | £0.00 | 0.0% |
| Steam/Sauna Cabinet | £4.90 | £4.90 | £0.00 | 0.0% |
| Turkish | £11.50 | £11.50 | £0.00 | 0.0% |
| Turkish PTL | £9.20 | £9.20 | £0.00 | 0.0% |
| **Showers** |  |  |  |  |
| Adult/Junior | £3.10 | £3.10 | £0.00 | 0.0% |
| **MONTHLY MEMBERSHIPS SCHEMES** |  |  |  |  |
| **Your Choice Memberships paid by Direct Debit** |  |  |  |  |
| Premier Choice (Cross service) | £35.50 | £35.50 | £0.00 | 0.0% |
| Fitness Choice (Gym Only Multi site Wellbeing) | £31.00 | £31.00 | £0.00 | 0.0% |
| Fitness Choice (Classes Only Multi Site Wellbeing) | £23.00 | £23.00 | £0.00 | 0.0% |
| Aqua Choice (Swimming Only Multi site Wellbeing) | £25.00 | £25.00 | £0.00 | 0.0% |
| Premier Choice Student Tiverton | £34.50 | £34.50 | £0.00 | 0.0% |
| **Site specific health & fitness monthly memberships not paid by Direct Debit** |  |  |  |  |
| Gym & swim combined | £49.00 | £49.00 | £0.00 | 0.0% |
| Swim only | £37.00 | £37.00 | £0.00 | 0.0% |
| Leisure Centre Booking Card | £17.00 | £17.00 | £0.00 | 0.0% |
| **For all Sport and Leisure fees and charges Adults are classified as people aged 16years and over** |  |  |  |  |
| **SWIMMING POOL REGULAR HIRE** |  |  |  |  |
| **Main Pool - Peak** |  |  |  |  |
| Wyndley | £158.00 | £158.00 | £0.00 | 0.0% |
| Kingstanding | £160.00 | £160.00 | £0.00 | 0.0% |
| Fox Hollies | £116.00 | £116.00 | £0.00 | 0.0% |
| Beeches | £102.00 | £102.00 | £0.00 | 0.0% |
| **Small Heath** | £101.00 | £101.00 | £0.00 | 0.0% |
| Handsworth | £89.00 | £89.00 | £0.00 | 0.0% |
| **Newtown** | £89.00 | £89.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **Moseley Road** | £87.00 | £87.00 | £0.00 | 0.0% |
| Harborne | £158.00 | £158.00 | £0.00 | 0.0% |
| New Erdington | £158.00 | £158.00 | £0.00 | 0.0% |
| New Northfield | £158.00 | £158.00 | £0.00 | 0.0% |
| New Stechford | £158.00 | £158.00 | £0.00 | 0.0% |
| New Sparkhill | £158.00 | £158.00 | £0.00 | 0.0% |
| Ladywood | £211.00 | £211.00 | £0.00 | 0.0% |
| **Main Pool - Off Peak** |  |  |  |  |
| Kingstanding | £115.00 | £115.00 | £0.00 | 0.0% |
| Wyndley | £104.00 | £104.00 | £0.00 | 0.0% |
| Fox Hollies | £87.00 | £87.00 | £0.00 | 0.0% |
| Beeches | £74.00 | £74.00 | £0.00 | 0.0% |
| **Newtown** | £74.00 | £74.00 | £0.00 | 0.0% |
| **Small Heath** | £72.00 | £72.00 | £0.00 | 0.0% |
| Handsworth | £67.00 | £67.00 | £0.00 | 0.0% |
| **Moseley Road** | £74.00 | £74.00 | £0.00 | 0.0% |
| Harborne | £115.00 | £115.00 | £0.00 | 0.0% |
| New Erdington | £115.00 | £115.00 | £0.00 | 0.0% |
| New Northfield | £115.00 | £115.00 | £0.00 | 0.0% |
| New Stechford | £115.00 | £115.00 | £0.00 | 0.0% |
| New Sparkhill | £115.00 | £115.00 | £0.00 | 0.0% |
| Ladywood | £153.00 | £153.00 | £0.00 | 0.0% |
| **Teaching Pool - Peak** |  |  |  |  |
| Wyndley | £93.00 | £93.00 | £0.00 | 0.0% |
| Handsworth | £89.00 | £89.00 | £0.00 | 0.0% |
| Linden Road | £82.00 | £82.00 | £0.00 | 0.0% |
| **Newtown** | £63.00 | £63.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **Moseley Road** | £63.00 | £63.00 | £0.00 | 0.0% |
| Harborne | £93.00 | £93.00 | £0.00 | 0.0% |
| New Erdington | £93.00 | £93.00 | £0.00 | 0.0% |
| New Northfield | £93.00 | £93.00 | £0.00 | 0.0% |
| New Stechford | £93.00 | £93.00 | £0.00 | 0.0% |
| New Sparkhill | £93.00 | £93.00 | £0.00 | 0.0% |
| Ladywood | £93.00 | £93.00 | £0.00 | 0.0% |
| **Teaching Pool - Off Peak** |  |  |  |  |
| Wyndley | £63.00 | £63.00 | £0.00 | 0.0% |
| Handsworth | £59.00 | £59.00 | £0.00 | 0.0% |
| Linden Road | £59.00 | £59.00 | £0.00 | 0.0% |
| **Newtown** | £50.00 | £50.00 | £0.00 | 0.0% |
| **Moseley Road** | £50.00 | £50.00 | £0.00 | 0.0% |
| Harborne | £63.00 | £63.00 | £0.00 | 0.0% |
| New Erdington | £63.00 | £63.00 | £0.00 | 0.0% |
| New Northfield | £63.00 | £63.00 | £0.00 | 0.0% |
| New Stechford | £63.00 | £63.00 | £0.00 | 0.0% |
| New Sparkhill | £63.00 | £63.00 | £0.00 | 0.0% |
| Ladywood | £63.00 | £63.00 | £0.00 | 0.0% |
| **OCCASIONAL POOL HIRE - GALA ETC** |  |  |  |  |
| Main Pools |  |  |  |  |
| Cocks Moors Woods (Leisure pool) | £352.00 | £352.00 | £0.00 | 0.0% |
| Wyndley | £352.00 | £352.00 | £0.00 | 0.0% |
| Kingstanding (Leisure Pool) | £352.00 | £352.00 | £0.00 | 0.0% |
| Fox Hollies | £203.00 | £203.00 | £0.00 | 0.0% |
| Handsworth | £149.00 | £149.00 | £0.00 | 0.0% |
| Beeches | £149.00 | £149.00 | £0.00 | 0.0% |
| **Small Heath** | £149.00 | £149.00 | £0.00 | 0.0% |
| **Newtown** | £149.00 | £149.00 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| Harborne | £203.00 | £203.00 | £0.00 | 0.0% |
| New Erdington | £203.00 | £203.00 | £0.00 | 0.0% |
| New Northfield | £203.00 | £203.00 | £0.00 | 0.0% |
| New Stechford | £203.00 | £203.00 | £0.00 | 0.0% |
| New Sparkhill | £203.00 | £203.00 | £0.00 | 0.0% |
| Ladywood | £469.00 | £469.00 | £0.00 | 0.0% |
| School galas/events in normal schools hours | £90.00 | £90.00 | £0.00 | 0.0% |
| Timing Equipment | £76.00 | £76.00 | £0.00 | 0.0% |
| **Teaching Pools** |  |  |  |  |
| Wyndley | £124.00 | £124.00 | £0.00 | 0.0% |
| Linden Road | £100.00 | £100.00 | £0.00 | 0.0% |
| Handsworth | £91.00 | £91.00 | £0.00 | 0.0% |
| **Newtown** | £79.00 | £79.00 | £0.00 | 0.0% |
| Stechford | £78.00 | £78.00 | £0.00 | 0.0% |
| **Moseley Road** | £59.00 | £59.00 | £0.00 | 0.0% |
| Harborne | £124.00 | £124.00 | £0.00 | 0.0% |
| New Erdington | £124.00 | £124.00 | £0.00 | 0.0% |
| New Northfield | £124.00 | £124.00 | £0.00 | 0.0% |
| New Stechford | £124.00 | £124.00 | £0.00 | 0.0% |
| New Sparkhill | £124.00 | £124.00 | £0.00 | 0.0% |
| Ladywood | £124.00 | £124.00 | £0.00 | 0.0% |
| **Charge for first 100 people. Add £1.00 per head over 100 people. The occasional hire rates take into account the need for staff safety cover.** |  |  |  |  |
| **Galas and special events scheduled to extend into daytime public use shall be subject to a special application and a negotiated rate.** |  |  |  |  |
| **Bookings by organisations based outside the city should be subject to a negotiated hire charge, based on a minimum of the occasional hire charge.** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **OTHER CHARGES** |  |  |  |  |
| **Hire charge for staff lifeguard** |  |  |  |  |
| One Leisure Assistant | £31.00 | £31.00 | £0.00 | 0.0% |
| **Schools Instruction Programme** |  |  |  |  |
| Schools Swimming (including instructor) | £47.00 | £47.00 | £0.00 | 0.0% |
| Schools Swimming (including instructor) | £70.00 | £70.00 | £0.00 | 0.0% |
| Additional Swimming Instructor | £26.50 | £26.50 | £0.00 | 0.0% |
| Swimming Badges | £0.00 | £0.00 | £0.00 | 0.0% |
| Distance | £3.30 | £3.30 | £0.00 | 0.0% |
| Skills | £3.30 | £3.30 | £0.00 | 0.0% |
| Badge Sessions award | £3.50 | £3.50 | £0.00 | 0.0% |
| Old Strokes Badges | £2.30 | £2.30 | £0.00 | 0.0% |
| **NOTES** |  |  |  |  |
| **1) If a club whose headquarters are at one of the City Council's Swimming Pools or Leisure Centres has at least eight of its members participating in the junior group of the Advanced Coaching Scheme, then that club is entitled to pay the off-peak hire charge for one club session per week, up to a maximum of 3 hours, at the pool serving as it's headquarters.** | |  |  |  |
| **2) 25% reduction on hire fee is given to designated lifesaving clubs/groups who (a) are affiliated to the RLSSWarwickshire Branch and b) offer courses and examinations leading to the RLSS UK/ISRM National Pool Lifeguard Qualificiation, or the RLSS UK rescue Test for Teachers and Coaches of swimming.** | |  |  |  |
| **3) School Use-** |  |  |  |  |
| **Birmingham LEA schools - not applicable / internal charge** |  |  |  |  |
| **Non LEA Birmingham schools - Exempt if for educational purposes** |  |  |  |  |
| **For all Sport and Leisure fees and charges Adults are classified as people aged 16years and over** |  |  |  |  |
| **Swimming, Strokes Instruction and Strikes Instruction** |  |  |  |  |
| *Fees are inclusive of VAT where applicable* |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **GENERAL SWIMMING** |  |  |  |  |
| **Cocks Moors Woods / Fox Hollies / Kingstanding /** |  |  |  |  |
| **Stechford / Wyndley / Erdington / Sparkhill /** |  |  |  |  |
| **Harborne / Northfield** |  |  |  |  |
| Adult | £5.60 | £5.60 | £0.00 | 0.0% |
| Adult (PTL) | £4.50 | £4.50 | £0.00 | 0.0% |
| Junior under 16 | £3.60 | £3.60 | £0.00 | 0.0% |
| Under 5's \* |  | £0.00 | £0.00 | 0.0% |
| Spectator | £1.00 | £1.00 | £0.00 | 0.0% |
| Group swim | £3.30 | £3.30 | £0.00 | 0.0% |
| Family Swim\*\* | £15.00 | £15.00 | £0.00 | 0.0% |
| Family Swim (PTL) | £12.00 | £12.00 | £0.00 | 0.0% |
| **All other swimming pools** |  |  |  |  |
| Adult | £5.40 | £5.40 | £0.00 | 0.0% |
| Adult (PTL) | £4.30 | £4.30 | £0.00 | 0.0% |
| Junior | £3.50 | £3.50 | £0.00 | 0.0% |
| Junior (PTL) | £2.80 | £2.80 | £0.00 | 0.0% |
| Under 5's \* |  | £0.00 | £0.00 | 0.0% |
| Spectator | £1.00 | £1.00 | £0.00 | 0.0% |
| Group swim | £3.30 | £3.30 | £0.00 | 0.0% |
| Family Swim \*\* | £14.30 | £14.30 | £0.00 | 0.0% |
| Family Swim (PTL) | £11.40 | £11.40 | £0.00 | 0.0% |
| **\* Under 5's only admitted when accompanied by an adult at all times, both in and out of the water.** |  |  |  |  |
| **Under 8's - only 2 under 8s allowed in with one adult at all times, both in and out of the water.** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **STROKES - SWIMMING INSTRUCTION** |  |  |  |  |
| **Strokes for Life Course** |  |  |  |  |
| Junior | £65.00 | £65.00 | £0.00 | 0.0% |
| Junior PTL | £52.00 | £52.00 | £0.00 | 0.0% |
| Junior Coaching | £72.00 | £72.00 | £0.00 | 0.0% |
| Adult | £76.00 | £76.00 | £0.00 | 0.0% |
| Adult PTL | £61.00 | £61.00 | £0.00 | 0.0% |
| Adult - Sixty Plus | £47.50 | £47.50 | £0.00 | 0.0% |
| Adult - Individual lesson | £9.20 | £9.20 | £0.00 | 0.0% |
| **Strokes For Life Adult & Child** |  |  |  |  |
| Course Registration Fee | £24.30 | £24.30 | £0.00 | 0.0% |
| Course Individual Lesson Fee (each week) | £3.90 | £3.90 | £0.00 | 0.0% |
| Individual Lesson | £6.60 | £6.60 | £0.00 | 0.0% |
| Mini Splash Session for Parent & Child | £5.50 | £5.50 | £0.00 | 0.0% |
| **Strokes For Life Junior Ducklings** |  |  |  |  |
| First Strokes course 12 weeks max of 8 children | £71.60 | £71.60 | £0.00 | 0.0% |
| First Strokes course 12 weeks max of 4 children | £124.50 | £124.50 | £0.00 | 0.0% |
| **Strokes For Life Stage 10** |  |  |  |  |
| Canoeing | £71.60 | £71.60 | £0.00 | 0.0% |
| Water polo | £71.60 | £71.60 | £0.00 | 0.0% |
| Synchronised swimming | £71.60 | £71.60 | £0.00 | 0.0% |
| Rookie lifeguard | £71.60 | £71.60 | £0.00 | 0.0% |
| SwimFit | £71.60 | £71.60 | £0.00 | 0.0% |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **Strokes For Life - Challenge awards - 12 week course** |  |  |  |  |
| Bronze / Silver / Gold | £65.00 | £65.00 | £0.00 | 0.0% |
| **Holiday Crash Courses** |  |  |  |  |
| Junior (5-Day) | £31.50 | £31.50 | £0.00 | 0.0% |
| Junior (4-Day) | £28.40 | £28.40 | £0.00 | 0.0% |
| Junior (5-Day) | £43.00 | £43.00 | £0.00 | 0.0% |
| Junior (4-Day) | £37.00 | £37.00 | £0.00 | 0.0% |
| Adult (5-Day) | £42.00 | £42.00 | £0.00 | 0.0% |
| Adult (4-Day) | £31.50 | £31.50 | £0.00 | 0.0% |
| **Strokes For Life Premier Strokes Junior** |  |  |  |  |
| Junior - indvidual lesson - one-to-one | £28.40 | £28.40 | £0.00 | 0.0% |
| Junior - Individual less two juniors / one instructor | £24.70 | £24.70 | £0.00 | 0.0% |
| Junior course group of 4 | £123.40 | £123.40 | £0.00 | 0.0% |
| Junior - course - group of six | £115.50 | £115.50 | £0.00 | 0.0% |
| **Strokes For Life Premier Strokes Adult** |  |  |  |  |
| Adult - individual lesson 1 - 1 | £27.30 | £27.30 | £0.00 | 0.0% |
| Adult - 12 week | £243.60 | £243.60 | £0.00 | 0.0% |
| Adult - individual lesson 2 - 1 | £24.70 | £24.70 | £0.00 | 0.0% |
| Adult - 12 week 1 - 6 | £115.50 | £115.50 | £0.00 | 0.0% |
| Adult - 12 week 1 - 4 | £135.50 | £135.50 | £0.00 | 0.0% |
| **Revised pricing incorrect corporate prices stated** |  |  |  |  |
| **No PTL price reduction on Premier Strokes individual lessons** |  |  |  |  |
| **20% PTL price reduction on all other Strokes courses** |  |  |  |  |
| **STRIKES - GROUP FOOTBALL INSTRUCTION** |  |  |  |  |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Service/ Charge** | **Previous Charge 2020/21** | **Proposed Charge 2021/22** | **Pound Change from 2020/21** | **Percentage Change from 2020/21** |
| **Service Area -Sport & Leisure** |  |  |  |  |
| **12 week courses** |  |  |  |  |
| Junior | £65.00 | £65.00 | £0.00 | 0.0% |
| Junior PTL | £52.00 | £52.00 | £0.00 | 0.0% |
| First Kicks 12 week | £47.50 | £47.50 | £0.00 | 0.0% |
| *PTL discount is 20% off the standard price* |  |  |  |  |
| **DRY INSTRUCTION** |  |  |  |  |
| **12 week courses** |  |  |  |  |
| Gymfants - 12 week | £65.00 | £65.00 | £0.00 | 0.0% |
| Gymbounce - 12 week | £65.00 | £65.00 | £0.00 | 0.0% |
| Gymfants P&P | £7.30 | £7.30 | £0.00 | 0.0% |
| **Service Area -Cultural Development** |  |  |  |  |
|  |  |  |  |  |
| Administration/Facilitation Fee | £19,950.00 | £19,950.00 | £0.00 | 0.0% |
| Fees & Charges (External) | £1,050.00 | £1,050.00 | £0.00 | 0.0% |
| Permit Charges | £14,700.00 | £14,700.00 | £0.00 | 0.0% |
| Misc charges | £7,350.00 | £7,350.00 | £0.00 | 0.0% |

1. This Strategy relates to loan debt only. Other debt liabilities relating to PFI and finance leases are not considered in this Strategy and are managed separately. Throughout this Financial Plan, debt and investments are expressed at nominal value, which may be different from the valuation basis used in the statutory accounts. [↑](#footnote-ref-1)
2. Paragraphs 3.1, 3.2, 3.6 and the final sentence of 4.5 are required by the CIPFA Treasury Management Code [↑](#footnote-ref-2)
3. Throughout this Financial Plan, debt and investments are expressed at nominal value, which may be different from the amortised cost value required in the statutory accounts. [↑](#footnote-ref-3)
4. The Markets in Financial Instruments Directive 2 (MiFID II) regulates, amongst other things, the way that financial firms provide advice to various categories of client. [↑](#footnote-ref-4)